

## 2015 BUDGET SUBCOMMITTEE QUESTIONS

### PROGRAM PERFORMANCE

- a. Do you have defined outcomes or measurements for your program(s)? What are they and are these measures listed somewhere so the public can see them? **Yes. At a macro level, metrics are included in the Agency Performance Plan (*Attachment #1, 2014 ODCP Agency Performance Report*) and on the State's Results Iowa website (*Attachment #2, ODCP Results Iowa Web Page*). At a micro level, we track project-specific results. This includes grant-supported project metrics, such as those for multi-jurisdictional drug task forces (*Attachment #3, 2014 Iowa Byrne JAG Project Metrics*) and data from Iowa's Pseudoephedrine Tracking System (*Attachment #4, 2014 Iowa Pseudoephedrine Tracking System Report*). All reports and attachments referred to herein are available on the ODCP website ([Iowa.Gov/ODCP](http://Iowa.Gov/ODCP)).**
- b. What data is available to show Iowans that your program(s) are an effective investment of taxpayer dollars? Where can Iowans find this data? **Agency performance measures are available on our agency website ([Iowa.Gov/ODCP](http://Iowa.Gov/ODCP)), and we provide a link on our website to the Results Iowa website. Additionally, ODCP publishes the annual Iowa Drug Control Strategy on its website, which provides a comprehensive multi-agency view of current challenges, what's working to address them, promising new approaches, resource utilization, etc. Furthermore, an ODCP overview (*Attachment #5, 2015 ODCP Results Overview*) includes select project performance measures, as well as outcomes of policies pursued in coordination with the Legislature and Governor. Examples include: pseudoephedrine controls have reduced meth lab numbers, costs and associated hazards; synthetic drug controls have reduced previously unbridled risks; and the Prescription Monitoring Program has improved patient care and reduced medicine diversion/abuse. Also, in the last year, ODCP grant-supported multi-jurisdictional drug task forces reported seizing over 6,016 pounds of illicit drugs, confiscated 598 firearms and referred 300 children for care by the Department of Human Services.**
- c. Can you provide the committee with performance data for your programs over the last 5 or 10 years? **ODCP measures on the State's Results Iowa website are tracked for six to 10 years, and a printout is attached (see *Attachment #2, ODCP Results Iowa Web Page*). Additional data resides on the ODCP website, and other information may be available upon request.**

### PROGRAM EFFICIENCY

- a. Have you examined what other states are doing to improve performance and reduce costs? **Yes, this is part of our continuing improvement efforts.**
- b. Can you share with the committee what other states are doing? **ODCP remains in communication with other states and national organizations to identify emerging issues, effective responses and improved efficiencies. For example, ODCP works with**

other states through the U.S. Department of Justice's Bureau of Justice Assistance (BJA), the National Criminal Justice Association (NCJA) and the White House Office of National Drug Control Policy (ONDCP) to stay current on promising practices. In the drug-related criminal justice arena—per USDOJ's CrimeSolutions.org—non-violent offender diversion to treatment (e.g., drug courts) and second chance (offender reentry) initiatives are among promising practices, along with hot spots and problem-oriented policing. Technology enhancements are helping to improve administrative efficiencies.

- c. Which of these ideas are you considering for implementation here in Iowa? **On the programmatic side, ODCP previously awarded federal grants to judicial districts to help set up and support several Iowa drug courts. Our agency is now partnering on federal grants with the Iowa Department of Corrections to implement a statewide Second Chance project, and the Iowa Department of Public Safety to enhance meth enforcement efforts. We also coordinate multi-jurisdictional drug enforcement task forces that serve nearly two-thirds of Iowa. In terms of administrative efficiencies, ODCP was one of the early users of advances in technology for federal grants management and meth lab suppression via an enterprise level electronic grant management system (IowaGrants.gov) and National Precursor Log Exchange system (NPLEx). Compared to three years ago, ODCP has cut the size of its staff in half, from eight to four, and our state funding has been reduced by about 17 percent. In addition to implementing cost reduction measures in our state office, we've also been asked for input on potential federal administrative efficiencies.**
- d. Are there websites or organizations we could go to obtain more information on what other states' programs are doing to provide more efficient services? **I'm not aware of anything specific, but related information may be available at NCJA.org, WhiteHouse.gov/ONDCP and CrimeSolutions.gov. Some project-level information is available at IowaGrants.gov and NPLExService.com.**
- e. Do you have an email address or a comment section on your website where Iowans can suggest improvements to your program or agency? **Yes. Director and all staff member phone numbers and email addresses are listed on our website.**

#### **PROGRAM DUPLICATION**

- a. Are there any other programs that are providing the same or similar services? **Not to my knowledge. Per the charge given to the Director of ODCP in Iowa Code 80E, ODCP makes a concerted effort to coordinate with other state agencies all substance abuse prevention and treatment programs and drug enforcement efforts, via the Drug Policy Advisory Council, Iowa's Drug Control Strategy (Attachment #6, Iowa ODCP 2015 Drug Control Strategy), and in day-to-day operations. Also, we frequently partner with other state agencies (e.g., DPS, DOC, DPH, Pharmacy Board, Medical Board, AG's Office, DHR-CJJP, and DHS) and private organizations (e.g., AC4C and PDFI) to maximize resources and efforts.**

- b. Is there a reason why we need more than one program providing the same or similar service? **As a rule, no.**
- c. Have you had any discussions with the other agencies or programs to find ways to maximize the use of the taxpayer's dollars? **This is a continuing goal of discussions with members of the Iowa Drug Policy Advisory Council. ODCP also partners with other state agencies to leverage federal grants that help address underserved needs (e.g., DOC on an offender reentry grant and DPS on an anti-meth enforcement grant). As directed by the Legislature, ODCP's office is also co-located with DPS.**
- d. Are there any laws or administrative rules that would limit your ability to work with the other programs or departments? **Not to our knowledge.**
- e. Are there any laws or administrative rules that could be changed to make your program or agency work better? **Not to our knowledge.**

#### **OTHER**

- a. Would it be a burden to your agency to ask that your presentations be delivered to the Legislative Services Agency 48 hours in advance of your appearance before the committee? **No, not in the future, if we are given sufficient notice (we request a minimum of one week).**
- b. If you are required to reduce your budget by 1%, 5%, or 10%, where would you suggest we focus our attention? **The amount requested by the Governor for ODCP is the amount we need to sustain efforts. As stated earlier, over the last three years, the size of ODCP's staff has been cut in half and the agency's state budget has been reduced approximately 17 percent. For every \$1 in state funds received by ODCP, our office manages \$50 in open federal grants, about half of that (\$6 million) in currently active grant awards to other local and state agencies.**

