

## Align Department of Public Defense Operations

**Critical Issue:** The Iowa National Guard has 3.279M ft<sup>2</sup> in 452 buildings of which 80% are state and 20% are federal. The state buildings are supported with GF utilities and maintenance dollars where 30% of the armories are 45+ yrs old, inefficient, and are below authorized strength in those locations. DPD proposes a five-year alignment plan to close, relocate, rehab, and provide for new armory construction. This will leverage federal matching funds reducing deferred maintenance by \$5M, saving utilities (DPD during SY00 absorbed \$300K state and \$700K federal increased energy costs from the department's one time emergency funds), improving facilities, and increasing assigned strength.

**Initiative:** Consolidate and relocate armories to higher demographic areas with federal matching construction funds. Higher unit strength levels will generate additional federal support dollars increasing sales and income tax revenues (during SY00 generated \$9.5M state sales/income tax with \$5.5M GF State Budget). Reduce maintenance backlog, increase federal share to infrastructure support of state facilities, improve strength readiness, and increase federal support to the Department of Defense. Will increase the income and sales tax revenues as a result of the federal investment and support to the Department of Defense. Significant federal funds would be gained and matched with state dollars. Physical condition of armories would improve and new armory construction would position the National Guard in higher demographic areas of the state. Supports Federal Technology Initiatives in partnership with DPD, ICN & ITC DL/TD&E efforts with federal DOD funding. Supports Homeland Security communications and control. Preclude loss of infrastructure due to declining personnel strength and readiness.

**Cost:** Requires support from capitals and infrastructure budget FY 2003 - FY 2007. Using the Army's Installation Status Report data, it was determined it would be necessary to do one (1) addition/alteration, one (1) renovation, and close one (1) Readiness Center annually for the next five (5) years. It was also determined that we must complete one (1) major military construction project for large addition/alteration projects, replacement of existing Readiness Centers, or construction of a Readiness Center in a different community every three (3) years. The Infrastructure and Capitals Requirement Request in our state budget submittal requires \$7.3M from capitals from SY01-07 and \$1.2M/yr infrastructure to derive \$94.6M federal military construction FY03-07 and \$1.6M/yr federal infrastructure match each year to implement this strategy.

**Results:** Armories are located in 54 communities and all congressional districts. All armories are equipped with ICN classrooms partially supported with federal dollars from DOD. Supports Federal ICN & ITC DL/TD&E initiatives with DOD funding. Supports Homeland Security communications and control. Our goal is to raise the Quality Condition Rating of Armories and reduce life-safety, environmental (asbestos and underground tanks) and ADA deficiencies at state facilities.

**Conclusion:** Facilities are fundamental to the performance of the State and Federal mission of the Iowa Army National Guard. In an effort to improve the condition of state facilities during the next five years, the Department of Public defense has developed the following strategy. This strategy will complement the Army Facility Strategy Plan developed and implemented by the Army during the past year. The strategy will sustain and modernize our facilities while focusing investment funding on our Readiness Centers. Second, it integrates and prioritizes maintenance, repair, and construction resources to establish a steady and predicable investment in our Readiness Centers. Our goal is to raise the Quality Condition Rating of Armories from C-3 (impairs mission performance) to C-2 (supports majority of assigned missions) and reduces life-safety, Environmental (asbestos and underground tanks) and ADA deficiencies at state facilities.

The key element of this strategy is the assessment of current conditions provided by the Army's Installation Status Report (ISR). This system evaluates both the quality and the quantity of facilities and infrastructure systems and estimates costs to sustain the current assets, improve current conditions, and build for facility deficits.

Using this data, it was determined it would be necessary to do one (1) addition/alteration, one (1) renovation, and close one (1) Readiness Center annually for the next five (5) years. It was also determined that we must complete one (1) major military construction project for large addition/alteration projects, replacement of existing Readiness Centers, or construction of a Readiness Center in a different community every three (3) years. The Infrastructure (\$1.285M SY03) and Capitals (\$2.33M SY03 includes \$1.6M for Camp Dodge Pool) Requirement Request in our state budget submittal reflects the state dollars required to implement this strategy. We solicit your support in this effort.

What we do for facilities is a reflection of what we think of our soldiers. This strategy is the path back to facility conditions that our people truly deserve.

# Army National Guard Capital Requirements

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Facilities are fundamental to the performance of the State and Federal mission of the Iowa Army National Guard. In an effort to improve the condition of state facilities during the next five years, the Department of Public Defense has developed the following strategy. This strategy will complement the Army Facility Strategy Plan developed and implemented by the Army during the past year. The strategy will sustain and modernize our facilities while focusing investment funding on our Readiness Centers. Second, it integrates and prioritizes maintenance, repair, and construction resources to establish a steady and predictable investment in our Readiness Centers. Our goal is to raise the Quality Condition Rating of Armories from C-3 (impairs mission performance) to C-2 (supports majority of assigned missions) and reduces life-safety, Environmental (asbestos and underground tanks) and ADA deficiencies at state facilities.

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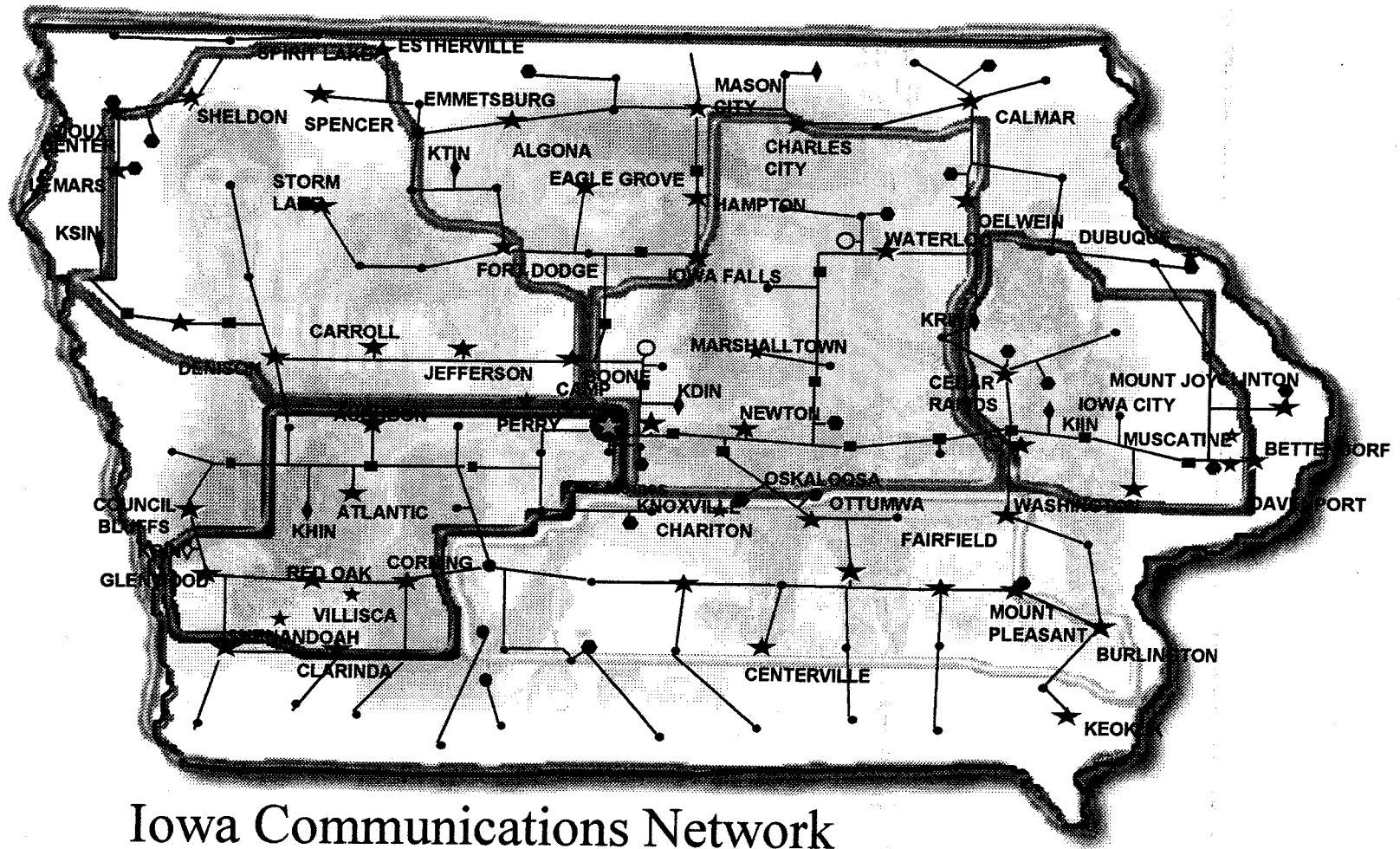
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# Leading Edge Communications Infrastructure

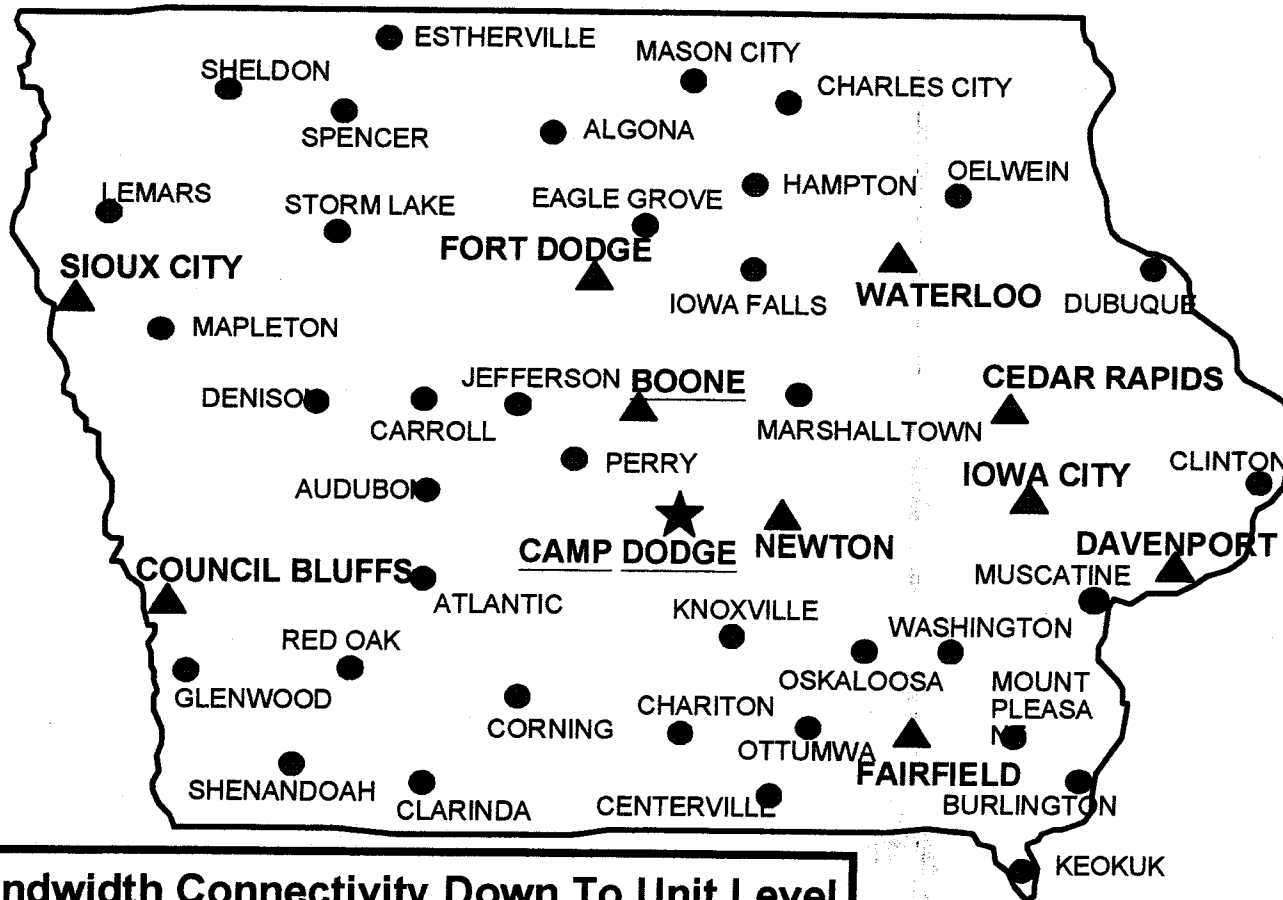


Iowa Communications Network

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# Iowa National Guard A "Living Laboratory"



**High Bandwidth Connectivity Down To Unit Level  
68 Interactive Classrooms in 52 Locations**

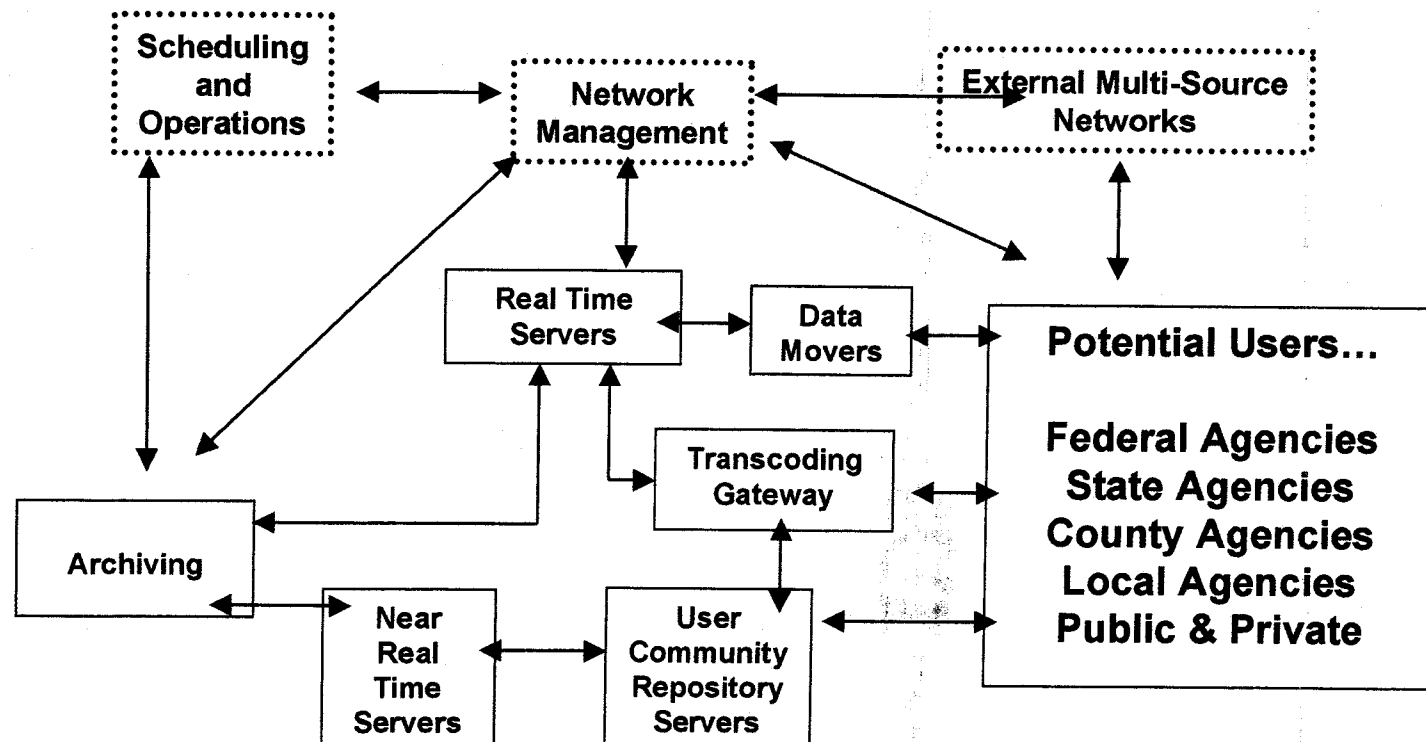
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# Knowledge Management – The Next Step For Iowa

*Multi Level Secure video, voice, and data on demand ...*

INTERNET



*... in any form, anywhere, anytime*

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# Summary

- Iowa is a unique “Living Laboratory” for the Army in support of the Army Knowledge Management Strategic Plan
- The Iowa Technology Center & Its Strategic Partners Provide the Army an Opportunity for a Leap-Ahead in Realizing the Army’s Strategic Vision
- **GUARDNET & DTTP** Provides the Army a Similar Opportunity
- Recommend the Iowa National Guard’s CIVIC Program be Leveraged as an Army Knowledge Management Center of Excellence

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# Federal Economic Impact

Fiscal Year	Federal Funds	Taxes Generated	R31 Appropriations	RIIF
1996	\$154,544,946	\$7,705,643	\$4,072,077	\$382,000
1997	\$154,886,762	\$7,558,212	\$3,963,720	\$567,000
1998	\$163,052,994	\$7,610,728	\$4,428,945	\$400,000
1999	\$186,472,487	\$8,551,873	\$4,544,320	\$680,000
2000	\$194,764,012	\$8,535,226	\$4,822,198	\$700,000
2001	\$218,899,000	\$9,561,000	\$5,232,749	\$700,000
2002	\$225,465,970 (est)	\$9,850,920 (est)	\$5,536,940	\$700,000

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# ITC - Adding Value to Iowa

**2 New Technology Companies**

**Created 127 new technology  
jobs for Iowans**

**16.2 Million in Federal dollars to Iowa for Salaries  
and Business to Iowa Companies**

**—Economic impact of 40.5 million**

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# Economic Impact of the Iowa Technology Center

- **Initial Support From Governor & DED - \$1M (State)**
- **Congressional Add – 1<sup>st</sup> Year Funding \$18M (Federal)**
- **Current IT Employees – 137 @ Camp Dodge,  
Urbandale, Johnston, & Ft Dodge**
- **Current Annual Payroll - \$9.8M (Federal)**
  - **Economic Impact (@ 2.5 rollover factor) \$24.2M  
(Federal)**
- **Contracts/Purchases with Iowa Companies - \$6.4M  
(Federal)**
  - **Economic Impact \$16M (Federal)**

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# Shared Vision

**Iowa National Guard Vision** is to ensure the long term viability of the Iowa National Guard by obtaining/maintaining roles and missions that are relevant to Department of Defense future plans

**Iowa Technology Center's objective** is to attract Department of Defense customers to Iowa in order to take advantage of Iowa's technology capabilities, Iowa's talent pool, and the Iowan work ethic

- Create opportunities for business
- Create high technology jobs for Iowans
- Attract new high technology businesses to Iowa
- Bottom Line: Keep young Iowans in Iowa!

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# IOWA

## FCG: Readiness Centers - ARNG

### Quality Condition (C) Ratings

C-Ratings: Percent in Green, Amber, or Red based on Service-wide standards, using inspection worksheets and standard booklets.

C-1: Supports mission

C-3: Impairs mission performance

C-2: Supports majority as assigned  
members

C-4: Significantly impairs  
mission performance

<u>Fiscal Year</u>	<u>C-Rating</u>	<u>Cost to get to C-2</u>
FY-96	C-4	\$28.3 million
FY-97	C-3	\$15.7 million
FY-98	C-3	\$14.3 million
FY-99	C-3	\$6.5 million
FY-00	C-3	\$15.7 million
FY-01	C-3	\$22.7 million

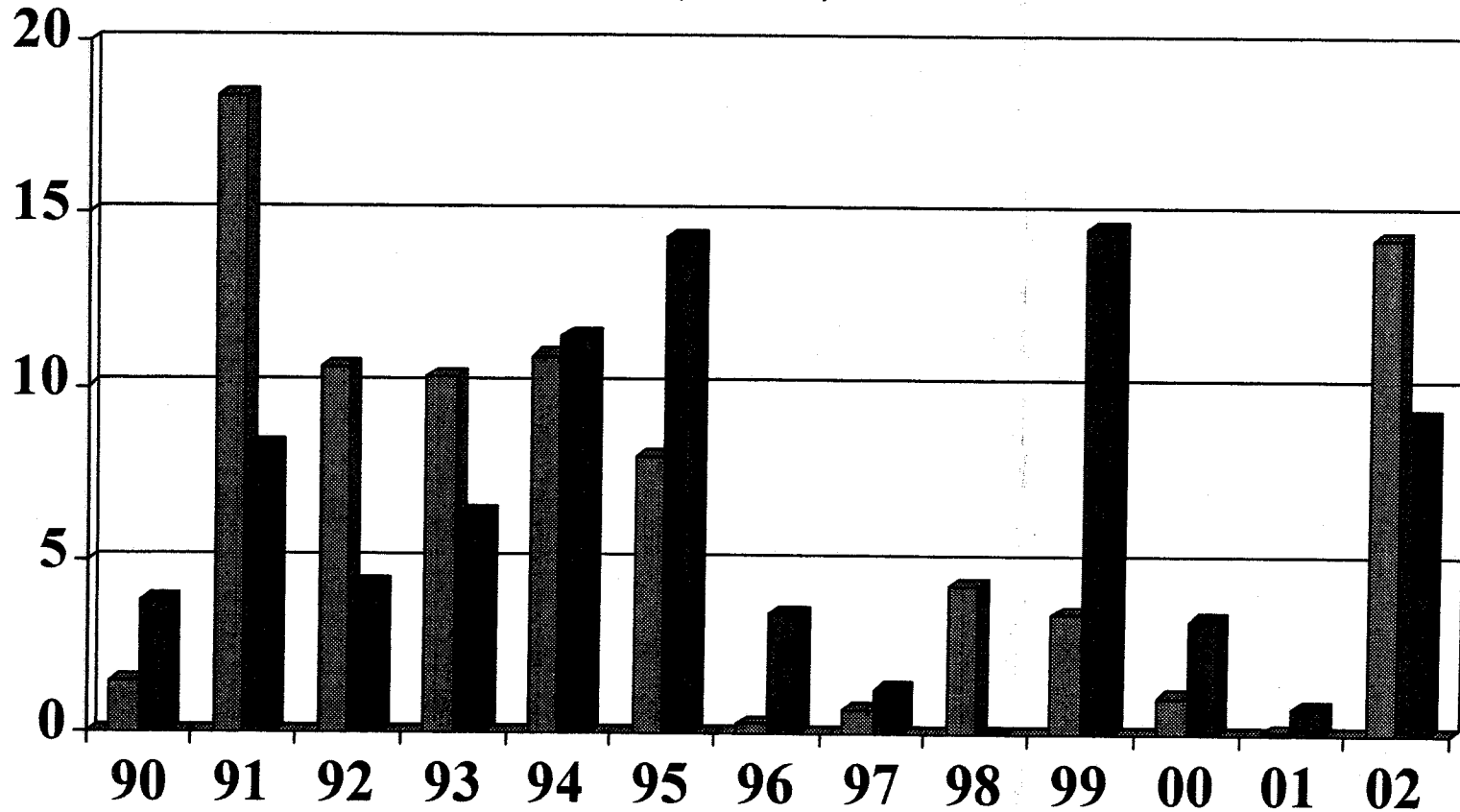
**GOAL:** Our goal is to raise the Quality Condition Rating of Armories from C-3 to C-2 and reduce life-safety, environmental (asbestos and underground tanks) and ADA deficiencies at state facilities.

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# Military Design/Construction 1990-2002

(Millions)



■ Army Guard ■ Air Guard

\* 02 Money is an estimate

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**Iowa National Guard**

# Capital Requirements Plan

State Year	Location	Project Type	State Cost	Federal Cost
2001	Estherville Fairfield	Design Armory	\$52,245	\$156,900
		Construct Addition	\$404,025	\$905,760
2002	Estherville Camp Dodge Sioux City, 185 FW Sioux City, 185 FW Sioux City, 185 FW	Construct New Armory	\$1,200,000	\$2,713,000
		Construct Field Grade BOQ	-0-	\$1,369,800
		Ramp & Hydrant Refueling System	-0-	\$14,400,000
		Fuel Cell & Corrosion Control Facility	-0-	\$8,300,000
2003	Boone Camp Dodge Cedar Rapids Waterloo Sioux City, 185 FW Sioux City, 185 FW	Taxi way improvements	-0-	\$4,300,000
		Design Armory Addition/Alteration	\$111,000	\$332,900
		Construct Company Grade BOQ	-0-	\$3,482,100
		Design & Construct OMS	-0-	\$2,731,800
		Design & Construct Armory Addition	\$612,100	\$1,412,800
		Hangar Improvements	-0-	\$6,300,000
2004	Boone Camp Dodge Ft Dodge Sioux City, 185 FW	Avionics & Operations Building Improvements	-0-	\$3,500,000
		Construct Armory Addition/Alteration	\$1,428,700	\$4,286,200
		Construct Consolidated Dining Facility	-0-	\$2,013,000
		Design & Construct Armory Addition	\$424,700	\$1,273,900
2005	Sioux City, 185 FW Iowa City Iowa City Chariton Camp Dodge Camp Dodge	Fire House Upgrades	-0-	\$2,500,000
		Design New Armory	\$109,600	\$328,700
		Design New OMS	-0-	\$130,800
		Design & Construct Armory Addition/Alteration	\$516,200	\$1,548,400
		Construct CSMS Addition	-0-	\$7,435,000
2006	Camp Dodge Iowa City Iowa City Camp Dodge LeMars Burlington Burlington	Construct TMC/MEPS	-0-	\$6,410,000
		Construct New Armory	\$1,410,800	\$4,321,900
		Construct New OMS	-0-	\$1,684,200
		Construct New USPFO Admin	-0-	\$3,256,000
		Design & Construct Armory Addition/Alteration	\$540,900	\$1,622,500
		Design New Armory	-0-	\$261,360
2007	Burlington Burlington Knoxville	Design New OMS	-0-	\$190,000
		Construct New Armory	-0-	\$3,365,000
		Construct New OMS	-0-	\$2,446,250
			\$530,300	\$1,590,600
			<b>\$7,340,570</b>	<b>\$94,568,870</b>

# Capital

## The Five Year Plan

### SY 2003-SY2007

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# MILCON Projects

## Planned SY 2003

**TOTAL**  
**\$723,100**

**Boone**  
★  
Design Armory  
Addition/Alteration  
(\$111,000)

**Camp Dodge**  
★  
Construct BOQ  
(-0-)

**Waterloo**  
★  
Design & Construct  
Armory Addition  
(\$612,100)

**Cedar Rapids**  
★  
Construct OMS  
(-0-)

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# MILCON Projects

## Planned SY 2004

**TOTAL**  
**\$1,853,400**

★ Fort Dodge

Design & Construct  
Armory Addition  
(\$424,700)

★ Boone

Construct Armory  
Addition/Alteration  
(\$1,428,700)

★ Camp Dodge

Construct Dining  
Facility  
(-0-)

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# MILCON Projects

## Planned SY 2005

**TOTAL**  
**\$625,800**

Camp Dodge



Construct CSMS Addition  
Construct TMC/MEPS  
(-0-)

Chariton



Construct Armory  
Addition/Alteration  
(\$516,200)

Iowa City



Design Armory  
and OMS  
(\$109,600)

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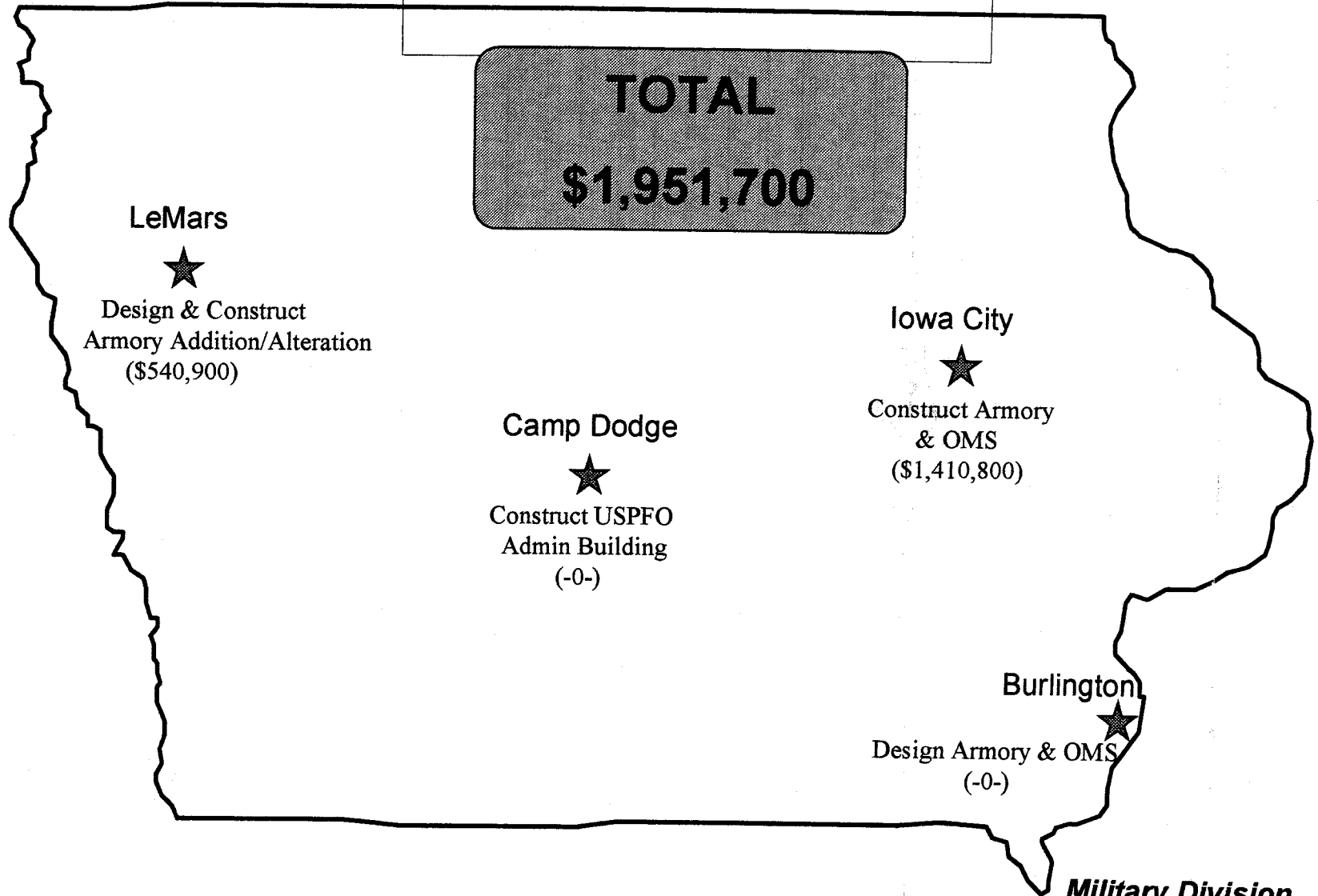




# MILCON Projects

## Planned SY 2006

**TOTAL**  
**\$1,951,700**



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# MILCON Projects

## Planned SY 2007

**TOTAL**  
**\$530,300**

Knoxville



Design & Construct  
Addition/Alteration  
(\$530,300)

Burlington



Construct Armory & OMS  
(-0-)

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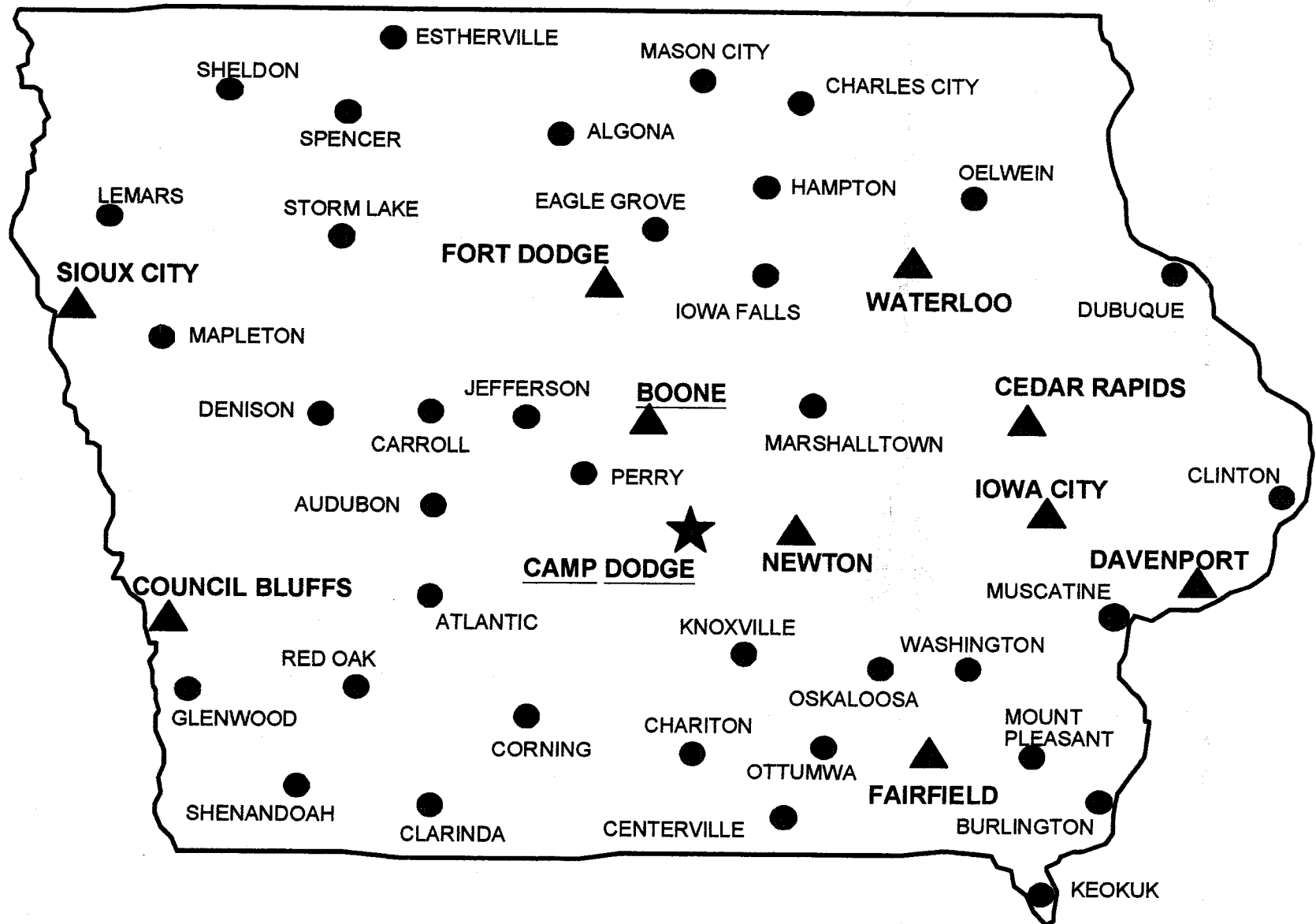


# Army National Guard Infrastructure Requirements

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# Iowa National Guard



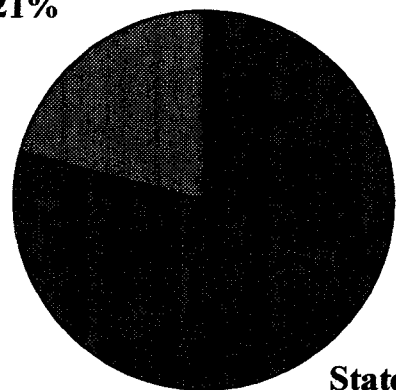
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# Army National Guard Facilities

## Area by Ownership

Federal  
21%



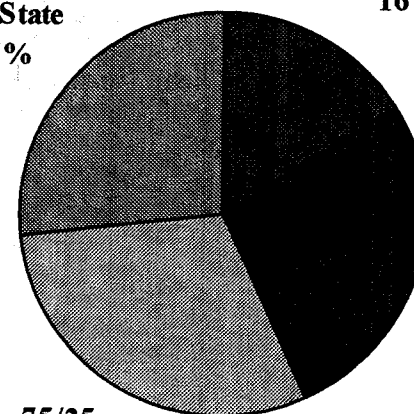
State  
79%

■ State

■ Federal

## Area by Support

50/50  
Fed/State  
27%



100% State  
16%

100%  
Federal  
27%

75/25  
Fed/State  
30%

■ 100% State

■ 100% Federal

■ 75/25 Fed/State

■ 50/50 Fed/State

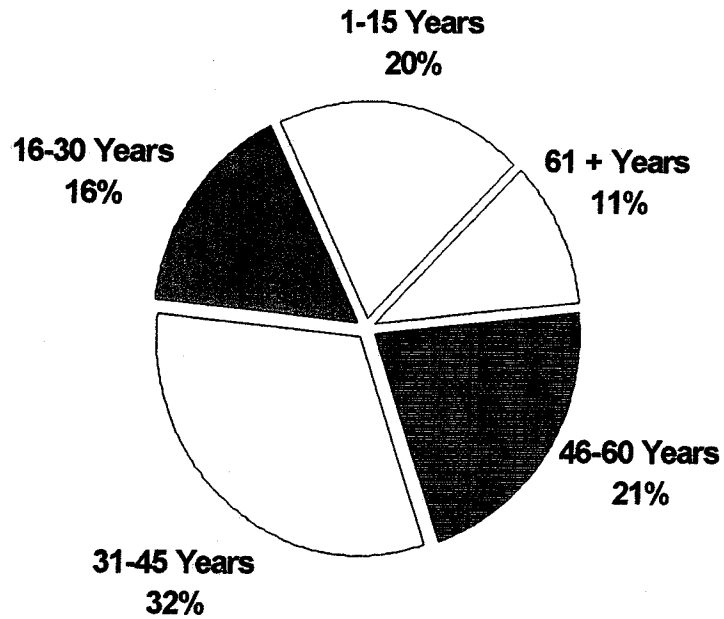
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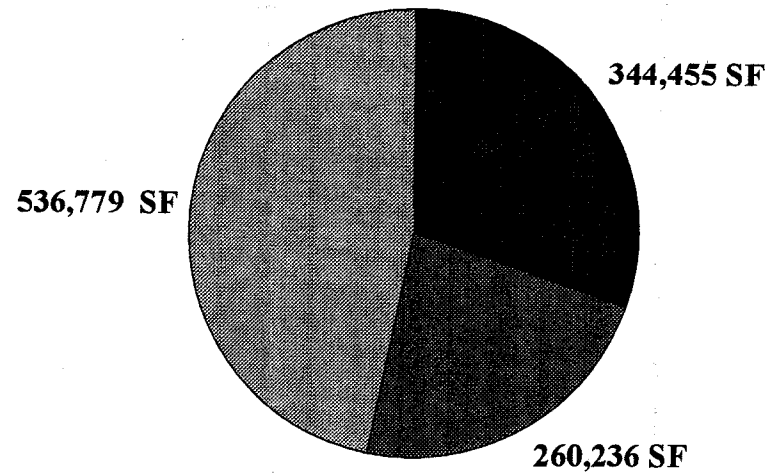
# Army National Guard Facilities

## Armory Age



56 buildings  
1,141,470 square feet

## Armory Quality FY01 ISR Rating Distribution



■ Red ■ Green ■ Amber

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# ISR Concept

## What is the ISR?

“A decision support system to improve management of limited resources for installations.”

**GOAL:** Achieve Installation Renewal (IR)/Facilities Revitalization through improved justification and prioritization of limited Army resources

**GREEN** Complies with standards - Overall good condition

A facility which is condition rated GREEN is considered to satisfy the published ISR standard and therefore in good condition.

**AMBER** Does not fully meet standards - Overall fair condition

A facility rated AMBER does not fully meet the published standard and is only in fair (or even marginal) condition.

**RED** Dysfunctional or substandard - Overall poor condition

A RED facility is well below published standards (or even dysfunctional) and therefore in poor condition.

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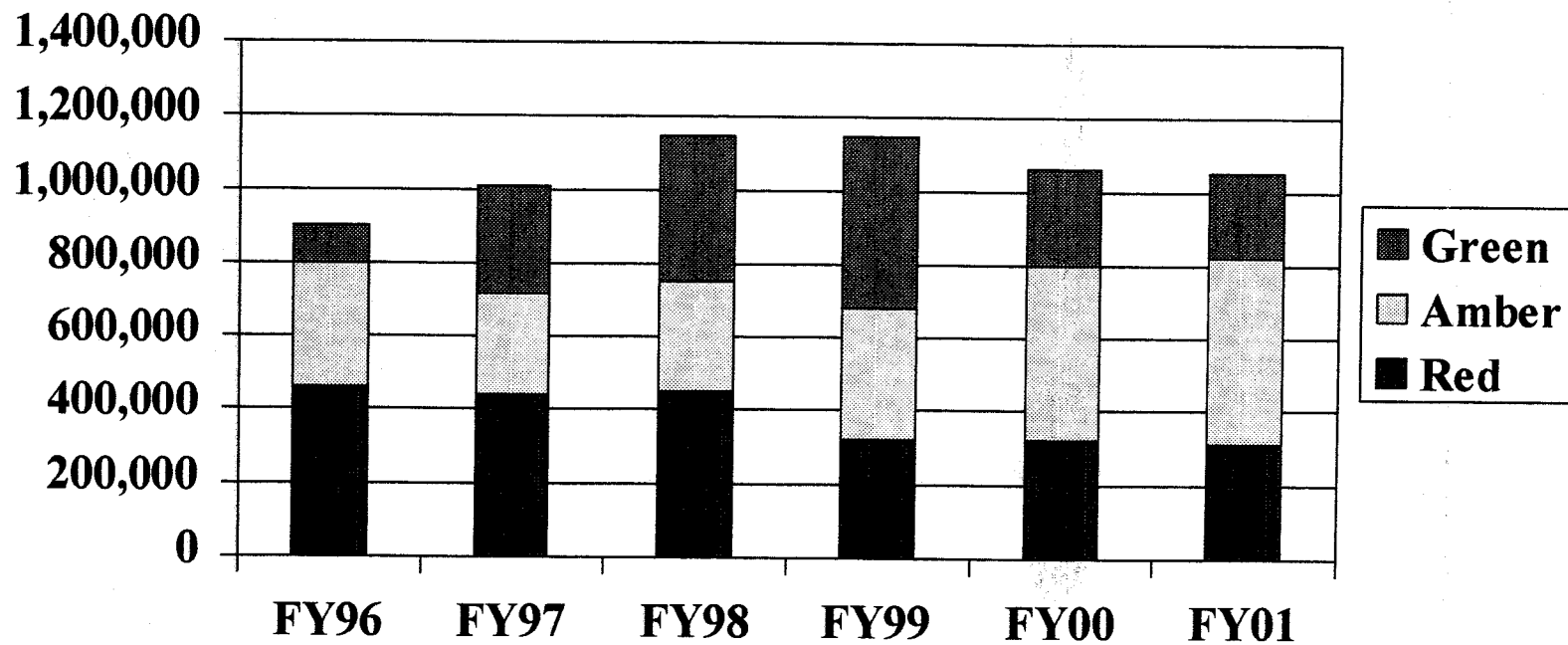


# IOWA

## FCG: Readiness Centers - ARNG

### Quality

Rating by Square Footage



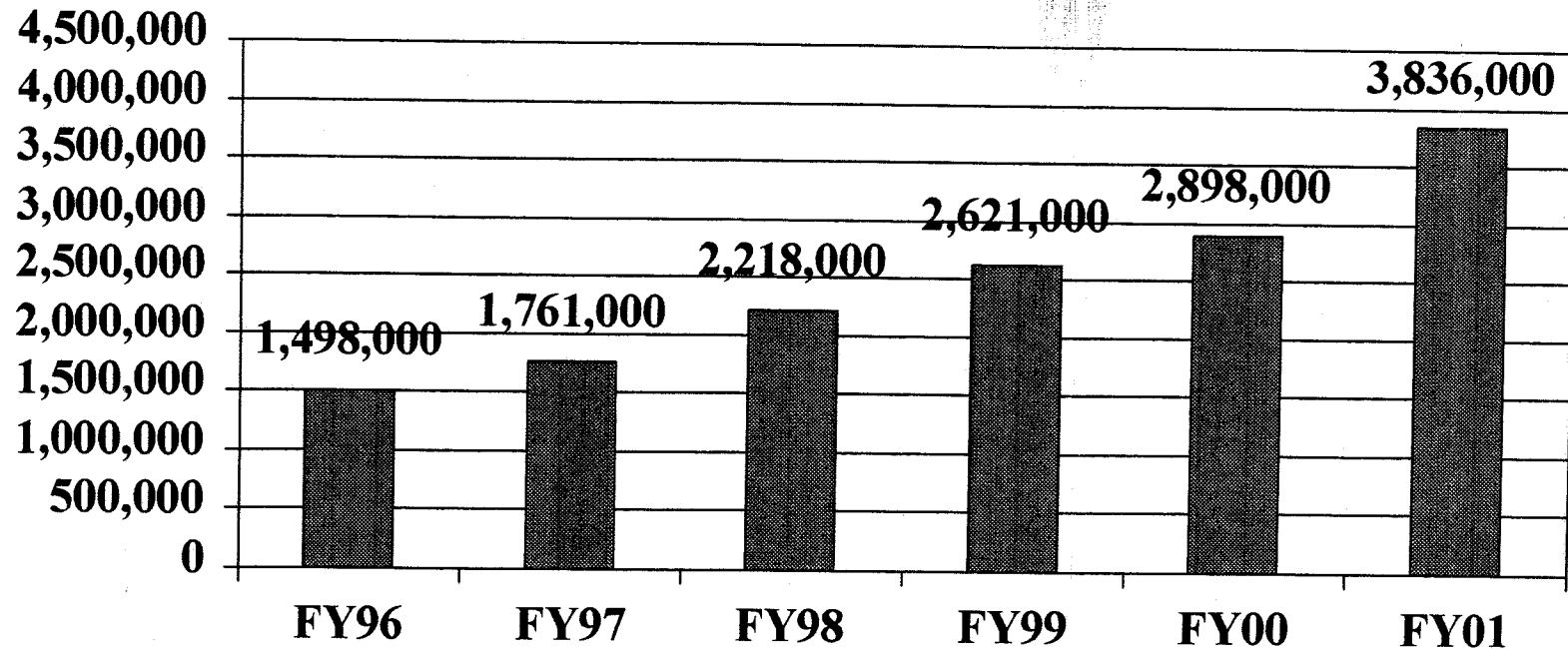
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# Iowa

## FCG: Readiness Centers - ARNG

### Sustainment Cost Overview



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# Infrastructure Recap

State Year	Project Type	State Cost	Federal Cost
SY96	3 Water Main Replacement 3 Roof Repair/Replacment 1 Latrine/Kitchen Renovation (Iowa City)	\$382,000	\$266,993
SY97	3 Design HVAC Repair/Replacement 1 HVAC Replaced 2 Roof Reapir/Replacement 1 Armory renovation (Sioux City)	\$567,000	\$344,898
SY98	2 HVAC Replaced 3 Exterior Repair 1 Desgin Armory Renovation 1 New Fuel System (Waterloo)	\$398,263	\$659,915
SY99	1 Exterior Repair 1 Design Armory Renovation 2 Armory Renovations (Sheldon-Davenport) 1 New Fuel System (Davenport)	\$680,000	\$1,114,908
SY00	2 Parking Repair 1 Design Armory Renovation 1 Armory Renovation (Marshalltown)	\$700,000	\$410,637
SY01	1 Armory Addition (Fairfield) 2 HVAC/Boiler Repair/Replacement 2 Design Armory Renovation 1 Parking/MVSB/UST 1 Office Renovation (Iowa City)	\$700,000	\$1,436,406
SY02	5 Roof Repair/Replacement 1 Armory Renovation (Red Oak) 1 HVAC Repair/Replacement 2 Exterior Repairs	\$700,000	\$700,000
		<b>\$4,127,263</b>	<b>\$3,933,757</b>

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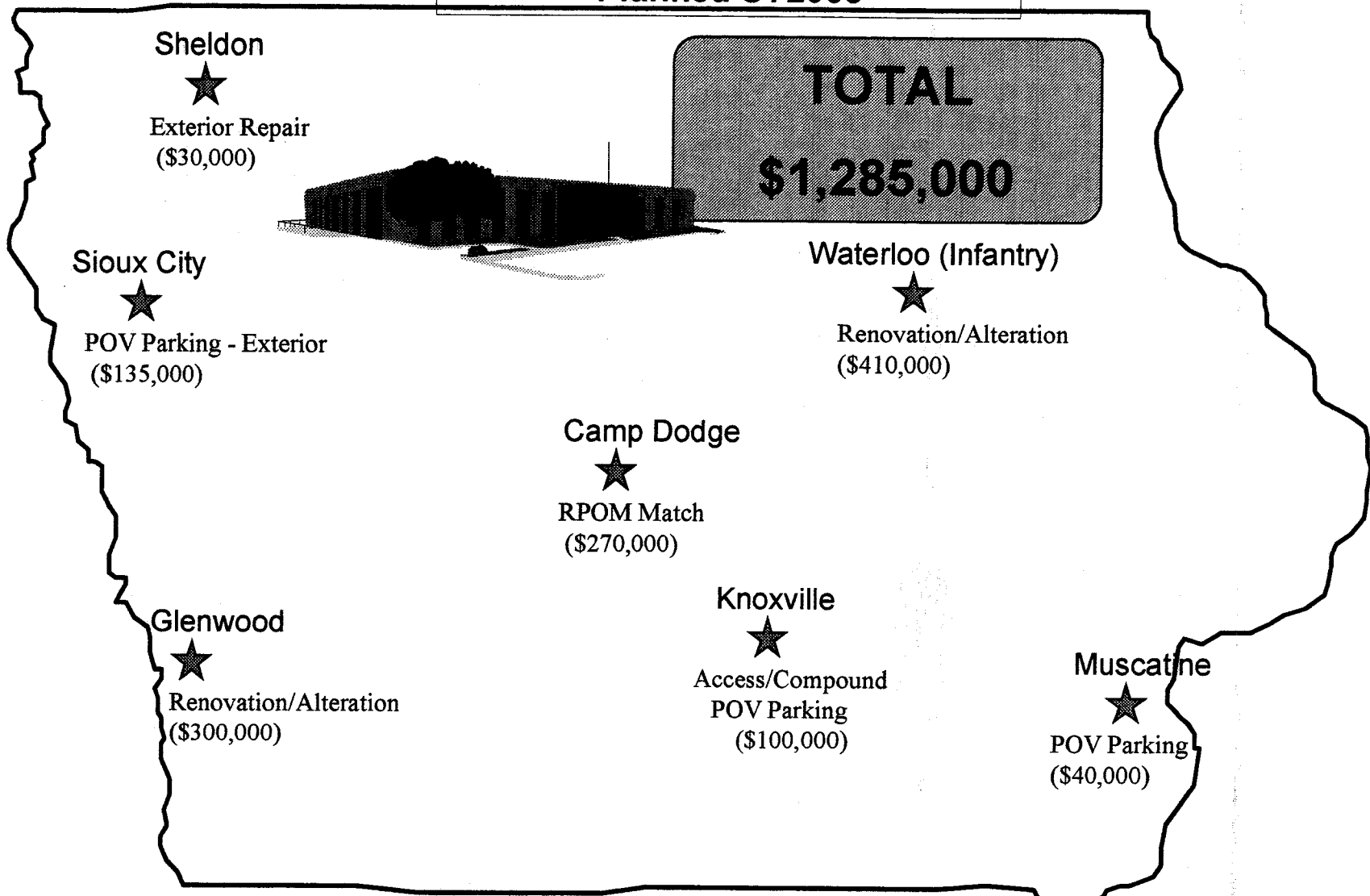
**Infrastructure**  
**The Five Year Plan**  
**SY2003-SY2007**

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# Armory Projects

Planned SY2003



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# DEPARTMENT OF PUBLIC DEFENSE SY 2003 INFRASTRUCTURE

<u>LOCATION</u>	<u>TYPE PROJECT</u>	<u>STATE COST</u>	<u>FEDERAL COST</u>
Camp Dodge	4 Projects	\$270,000	\$1,350,000
Muscatine	Parking Repair	\$40,000	-0-
Glenwood	Armory Renovation	\$300,000	\$300,000
Waterloo	Armory Renovation	\$410,000	\$410,000
Knoxville	Access/Compound/Parking Repair	\$100,000	-0-
Sheldon	Exterior Repair	\$30,000	\$30,000
Sioux City	POV Parking/Exterior	\$135,000	\$30,000
	<b>TOTAL</b>	<b>\$1,285,000</b>	<b>\$2,060,000</b>

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# RPOM Projects

Planned SY 2003

**TOTAL**  
**\$270,000**

Camp Dodge



4 Projects  
(see attached)

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# Department of Public Defense SY 2003 RPOM Requirements

<u>Bldg</u>	<u>Description</u>	<u>Est State Cost</u>	<u>Est Federal Match</u>
B-59	Fire/Security Addition	\$100,000	\$500,000
B-61	Exterior Repair	\$20,000	\$100,000
S-8A	Construct Water Storage	\$100,000	\$500,000
Various	Repair/Replace (Phase I) Water Distribution	\$50,000	\$250,000
	<b>TOTALS</b>	<b>\$270,000</b>	<b>\$1,350,000</b>

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# Armory Projects

Planned SY2004

**TOTAL**  
**\$1,295,000 (Est)**

Eagle Grove



Roof Repair/ Replacement  
(\$50,000)

Fort Dodge



Renovation/Alteration  
(\$325,000)

Jefferson



Renovation/Alteration  
(\$430,000)

Camp Dodge



RPOM Match  
(\$270,000)

Shenandoah



Exterior Repair  
(\$30,000)

Davenport



Roof Repair/Replacement  
Exterior Repair  
(\$190,000)



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# Department of Public Defense SY 2004 Infrastructure

<u>Location</u>	<u>Type Project</u>	<u>State Cost</u>	<u>Federal Cost</u>
Camp Dodge	3 Projects	270,000	765,000
Jefferson	Armory Renovation	430,000	430,000
Davenport Shenandoah	Exterior Repair	60,000	60,000
Davenport/ Eagle Grove	Roof Repair/Replacement	210,000	210,000
Fort Dodge	Armory Renovation	325,000	325,000
<b>TOTALS</b>		<b>\$1,295,000</b>	<b>\$1,790,000</b>

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# RPOM Projects

Planned SY 2004

**TOTAL**  
**\$270,000 (Est)**

Camp Dodge



3 Projects  
(see attached)

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# DEPARTMENT OF PUBLIC DEFENSE

## SY 2004 RPOM Requirements

<u>Building</u>	<u>Description</u>	<u>Est. State Cost</u>	<u>Est. Federal Match</u>
W08	Repair/Replace Compound Parking (Phase I)	\$100,000	\$365,000
B76	Construct Storage Building	\$70,000	-0-
Various	Repair/Replace Sanitary Sewer (Phase I)	\$100,000	\$400,000
	<b>TOTALS</b>	<b>\$270,000</b>	<b>\$765,000</b>

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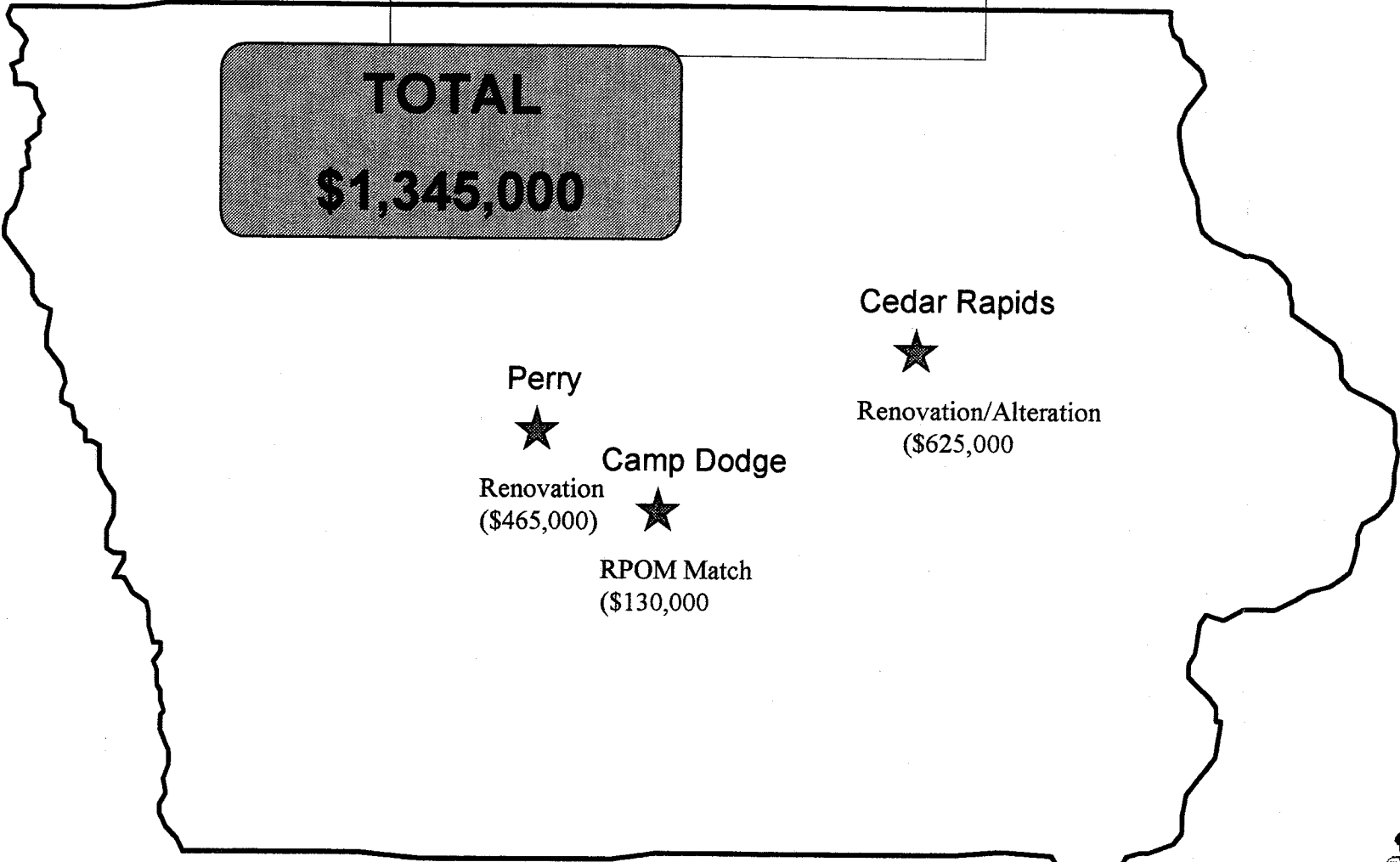




# Armory Projects

## Planned SY 2005

**TOTAL**  
**\$1,345,000**



Perry



Renovation  
(\$465,000)

Camp Dodge



RPOM Match  
(\$130,000)

Cedar Rapids



Renovation/Alteration  
(\$625,000)

**Various Exterior Repairs \$30,000**

**Various Roof Repair/Replacement \$95,000**

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# Department of Public Defense SY 2005 Infrastructure

<u>Location</u>	<u>Armory Renovation</u>	<u>Est State Cost</u>	<u>Federal Cost Match</u>
Perry	Armory Renovation	\$465,000	\$465,000
Camp Dodge	2 Projects	\$130,000	\$485,000
Various	Exterior Repair	\$30,000	-0-
Cedar Rapids	Armory Renovation/Alterations	\$625,000	\$625,000
Various	Roof Repair/Replacement	\$95,000	\$95,000
<b>TOTALS</b>		<b>\$1,345,000</b>	<b>\$1,670,000</b>

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# RPOM Projects

Planned SY 2005

**TOTAL**

**\$130,000**

Camp Dodge



2 Projects  
(see attached)

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# Department of Public Defense SY 2005 RPOM Requirements

<u>Bldg</u>	<u>Description</u>	<u>Est State Cost</u>	<u>Est Federal Match</u>
W08	Repair/Replace Drives & Parking	\$100,000	\$365,000
Various	Repair/Replace Water Distribution (Phase II)	\$30,000	\$120,000
<b>TOTALS</b>		<u>\$130,000</u>	<u>\$485,000</u>

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# Armory Projects

Planned SY2006

**TOTAL**  
**\$1,344,000**



Camp Dodge  
★  
RPOM Match  
(\$260,000)

Mount Pleasant  
★  
Renovation/Alteration  
(\$459,000)

Keokuk  
★  
Renovation/Alteration  
(\$495,000)

Various Exterior Repairs \$30,000  
Various Roof Repair/Replacement \$100,000

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# Department of Public Defense

## SY 2006 Infrastructure

<u>Location</u>	<u>Armory Renovation</u>	<u>Est State Cost</u>	<u>Federal Cost Match</u>
Camp Dodge	2 Projects	\$260,000	\$200,000
Keokuk	Armory Renovation/Alteration	\$495,000	\$495,000
Mount Pleasant	Armory Renovation/Alteration	\$459,000	\$459,000
Various	Exterior Repair	\$30,000	\$30,000
Various	Roof Repair/Replacement	\$100,000	\$100,000
	<b>TOTALS</b>	<b>\$1,344,000</b>	<b>\$1,284,000</b>

**Military Division**  
**Department of Public Defense**





# RPOM Projects

Planned SY 2006

**TOTAL**  
**\$260,000 (Est)**

Camp Dodge



2 Projects  
(see attached)

**Military Division**  
**Department of Public Defense**



# Department of Public Defense SY 2006 RPOM Requirements

<u>Bldg</u>	<u>Description</u>	<u>Est State Cost</u>	<u>Est Federal Match</u>
W5	Exterior Repair	\$210,000	-0-
Various	Repair/Replace Sanitary Sewer Distribution (Phase III)	\$50,000	\$200,000
<b>TOTALS</b>		<b>\$260,000</b>	<b>\$200,000</b>

**Military Division  
Department of Public Defense**



# Armory Projects

Planned SY2007

Spencer  
★  
Renovation/Alteration  
(\$465,000)

**TOTAL**  
**\$1,440,000**



Camp Dodge  
★  
RPOM Match  
(\$400,000)

Newton  
★  
Renovation/Alteration  
(\$445,000)

Various Exterior Repairs \$30,000

Various Roof Repair/Replacement \$100,000

*Military Division  
Department of Public Defense*



# Department of Public Defense SY 2007 Infrastructure

<u>Location</u>	<u>Armory Renovation</u>	<u>Est State Cost</u>	<u>Federal Cost Match</u>
Camp Dodge	2 Projects	\$400,000	\$200,000
Various	Exterior Repair	\$30,000	\$30,000
Spencer	Armory Renovation	\$465,000	\$465,000
Newton	Armory Renovation	\$445,000	\$445,000
Various	Roof Repair/Replacement	\$100,000	\$100,000
	<b>TOTALS</b>	<b>\$1,440,000</b>	<b>\$1,240,000</b>

**Military Division  
Department of Public Defense**

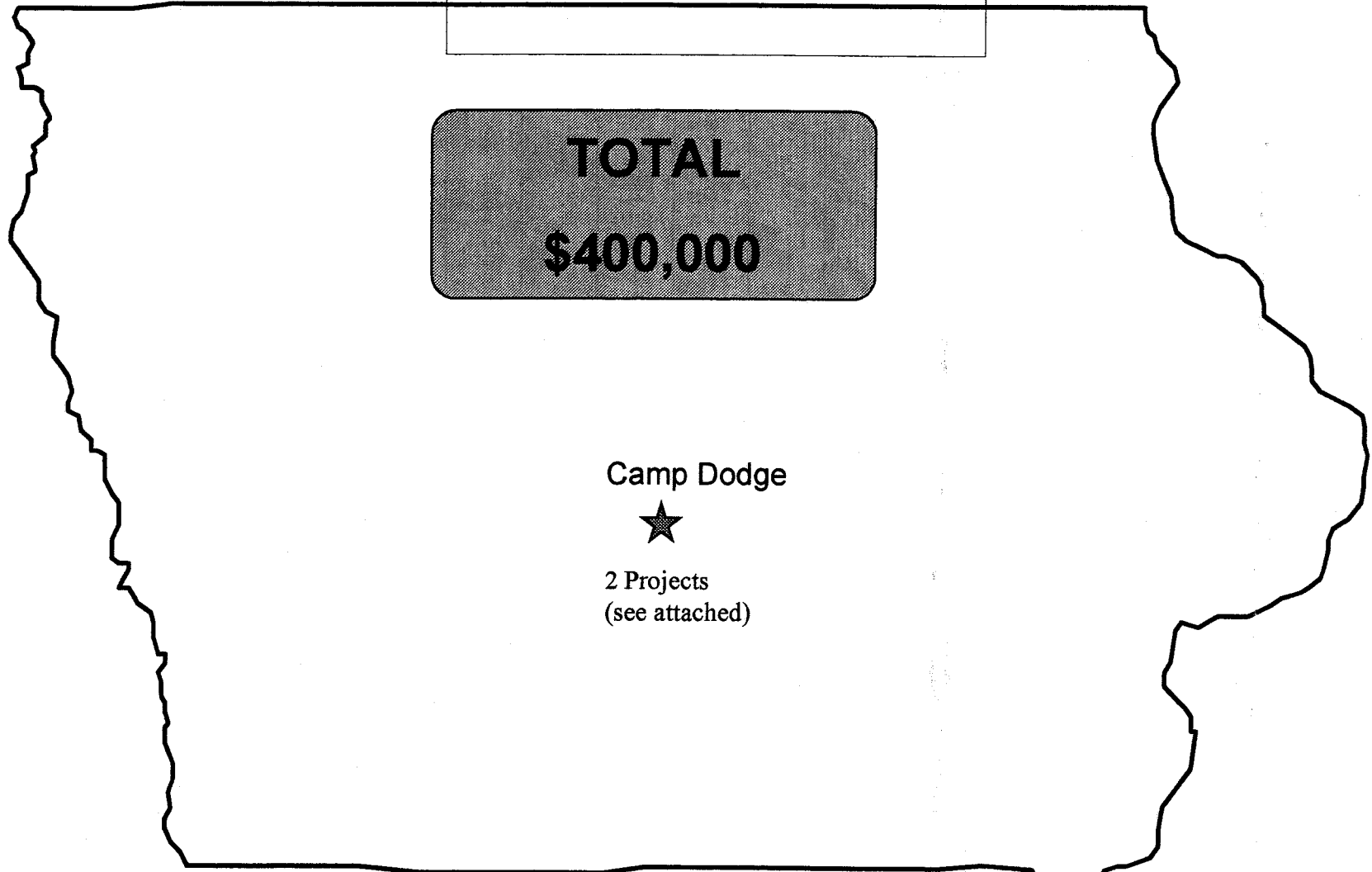






# RPOM Projects

Planned SY 2007



**TOTAL**  
**\$400,000**

Camp Dodge



2 Projects  
(see attached)

**Military Division**  
**Department of Public Defense**



# Department of Public Defense SY 2007 RPOM Requirements

<u>Bldg</u>	<u>Description</u>	<u>Est State Cost</u>	<u>Est Federal Match</u>
W5	Interior Repair	\$350,000	-0-
Various	Repair/Replace Electric Distribution (Phase I)	\$50,000	\$200,000
<b>TOTALS</b>		<u>\$400,000</u>	<u>\$200,000</u>

**Military Division  
Department of Public Defense**

