

Iowa Department of Public Health

Stakeholder Collaboration Report

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Link to report:

<https://www.legis.iowa.gov/docs/publications/DF/1126007.pdf>

Stakeholder Collaboration & Distribution of Funds Report

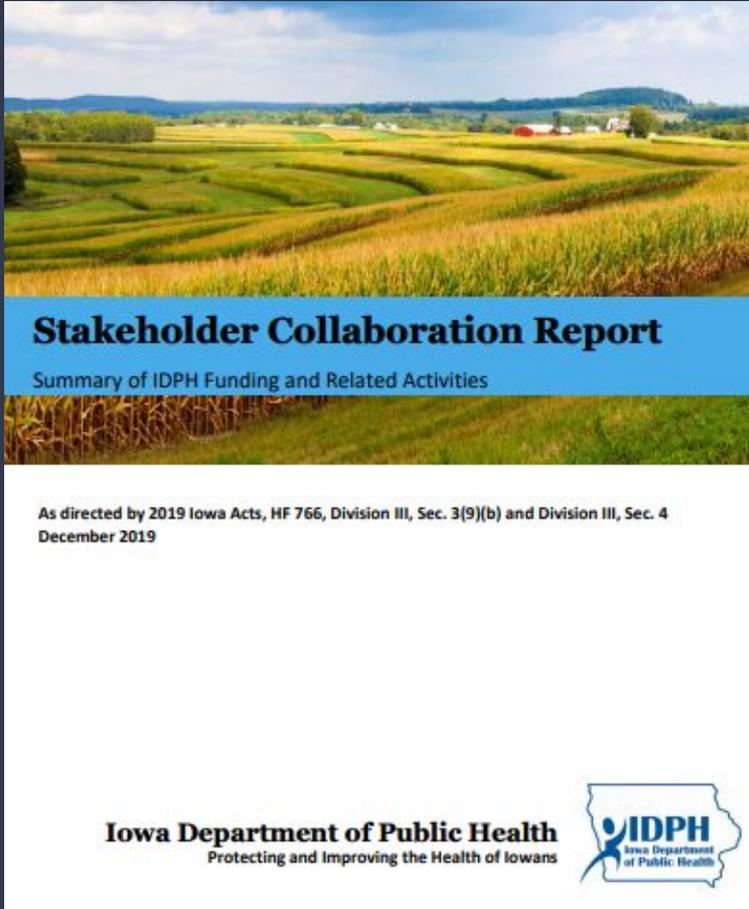
During the 2019 legislative session, the General Assembly directed the Iowa Department of Public Health (IDPH) to collaborate with applicable stakeholders to review the allocations, grants and other distributions of funds appropriated to IDPH under Division III, Sec. 3 of 2019 Iowa Acts, HF 766. A similar report was completed in 2016.



The Goals of the Report



- To clearly reflect the department's priorities and goals
- Examine increased flexibility in the distribution of funds to meet these priorities and goals
- Ensure stakeholder accountability and a discernable return on investment



- Part 1 - Information about each IDPH budget unit - with recommendations for flexibility.
- Part 2 - Progress reports from entities that receive directed allocations of state funds through IDPH appropriation language.
- Part 3 - Outcomes from activities that use a request for proposals (RFP) process to select qualified contractors.

Part 1 - Budget Units

IDPH FY20 Funding Overview

State: \$56,541,821

Federal: \$141,897,120

Other: \$62,268,626

(Retained fees, private grants, grants from other state agencies, etc.)

The majority of both state and federal funds are used for the delivery of public health services in Iowa communities.



Budget Units – Addictive Disorders

Addictive Disorders (Page 2)

\$24,804,344 appropriation for SFY19.

Intended to reduce the use of tobacco, alcohol and other drugs; reduce problem gambling; provide treatment services for tobacco use, problem gambling and substance use disorders; and support related services and activities, such as public education and program evaluation.

- No direct allocations. One intergovernmental agreement (ABD) for compliance checks.
- The flexibility IDPH has within this appropriation provides IDPH the ability to fund evolving priorities.
- For example, IDPH was able to collapse separate contracts for substance use disorders and problem gambling helplines into a single agreement, Your Life Iowa (YLI), reducing overall cost and contract administration time.
- Flexibility also allowed for a quick launch of a vaping awareness campaign as the country experienced a vaping-related illness outbreak.

Budget Units – Healthy Children and Families

Healthy Children and Families (Page 5)

The Healthy Children and Families FY19 appropriation provided \$5,820,625 in funding to a number of local service providers to promote optimum health status for children, adolescents through 21 years of age, and families.

Programs funded by this budget unit specifically target at-risk individuals or families and are identified by household income, social-emotional development or other family risk factors.

Two direct allocations:

- Donated Dental Services Program (DDS) - \$64,640
- University of Iowa College of Dentistry Children's Oral Health for Underserved Populations Program (COHUP) - \$23,000

Budget Units – Chronic Conditions

Chronic Conditions (Page 9)

The Chronic Conditions FY19 \$4,528,109 appropriation funds services for individuals identified as having chronic conditions or special health care needs.

Recommendation: Remove requirement to distribute funds on July 1 before work is performed.

Five direct allocations:

- Brain Injury Alliance of Iowa (BIA-IA), \$1,055,291, Provider training, \$95,000
- University of Iowa Department of Pediatrics - Child Health Specialty Clinics (CHSC), \$809,550
- Epilepsy Foundation of Iowa, \$144,097
- University of Iowa Holden Comprehensive Cancer Center Melanoma Research, \$150,000
- University of Iowa Hospitals and Clinics - Regional Autism Assistance Program (RAP), \$384,552

Budget Units – Community Capacity

Community Capacity (Page 15)

The Community Capacity FY19 appropriation of \$4,970,152 is intended to strengthen the local health care delivery system.

Eleven direct allocations:

- Iowa Kidsight, \$95,575
- Prevent Blindness Iowa, \$96,138
- Iowa Association of Rural Health Clinics (IARHC), \$25,000
- Prescription Drug Corporation SafeNetRx, \$542,829
- Free Clinics of Iowa (FCI), \$334,870
- Volunteer Physician Network (VPN) Polk County Medical Society, \$205,493
- Iowa Donor Registry, \$100,000
- Des Moines University, \$250,000
- Iowa Caregivers, \$176,188 (FY19)
- Delta Dental \$96,138
- Iowa Psychological Association, \$48,069

Budget Units – Essential Public Health Services

Essential Public Health Services (Page 21)

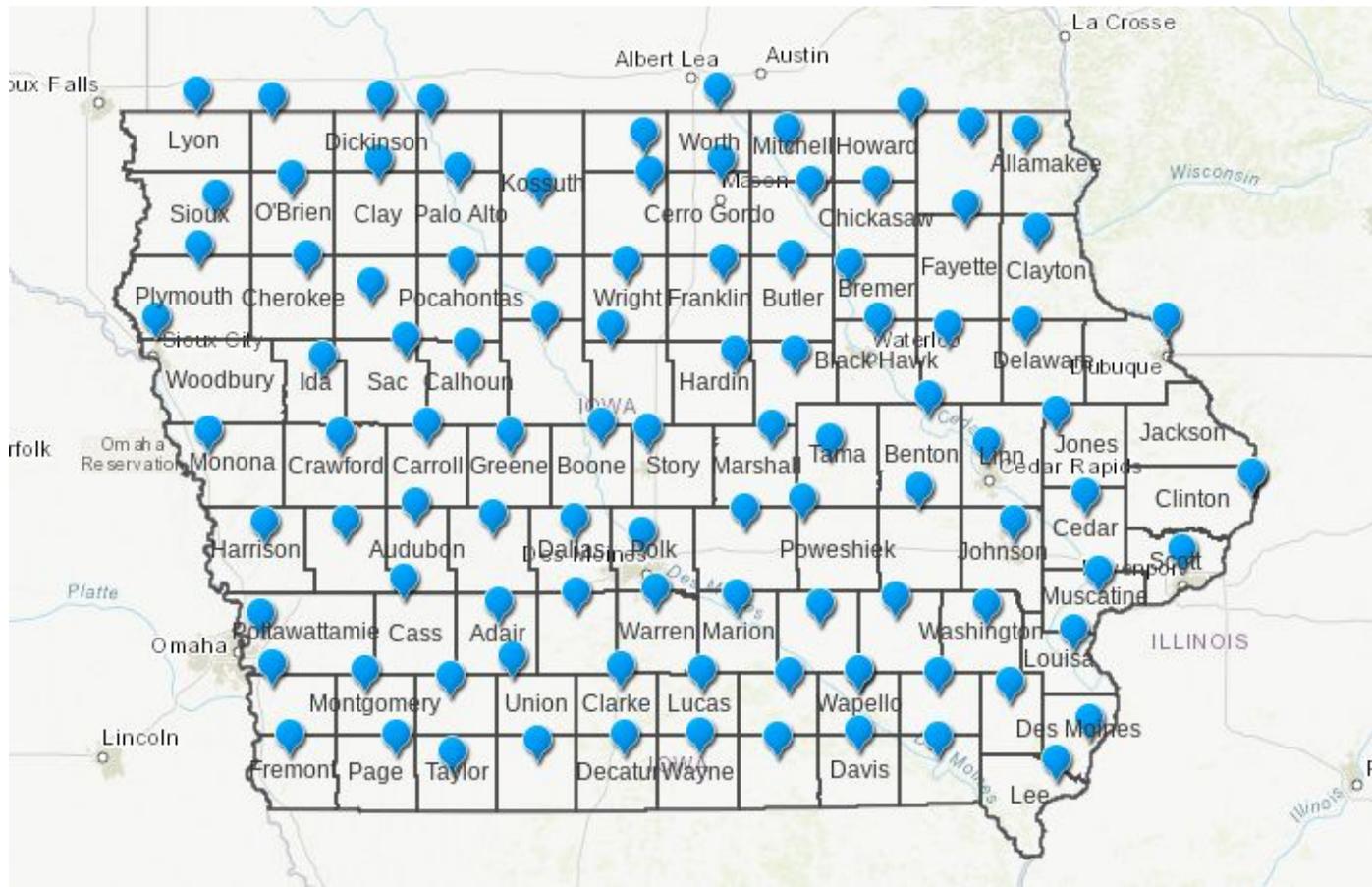
The Essential Public Health Services FY19 appropriation provided \$7,662,464 in funding that IDPH granted to local boards of health to pay for services that reduce health risks and promote good health over time.

Many of the activities or services paid for by these funds enable lowans to maintain and improve health status and to live independently.

No direct allocations.

Each local board of health determined its priority areas for use of these funds in an annual application submitted to IDPH.

Funding in this budget unit has traditionally been used for programs benefiting older lowans and members of vulnerable populations, but there are a wide variety of allowable uses for this funding including disease outbreak investigations and public health system development.



Local Public Health Agencies

<https://idph.iowa.gov/lphs/local-public-health-agencies>

Budget Units – Infectious Disease, Public Protection

Infectious Disease (Page 23)

The Infectious Diseases FY19 appropriation provided \$1,796,426 in funding to IDPH for programs that reduce the incidence and prevalence of communicable diseases. This appropriation is heavily supplemented with federal funding.

There are no specifically directed allocations in this budget unit.

Public Protection (Page 25)

The Public Protection FY19 appropriation provided \$4,095,139 in funding for protecting the health and safety of the public by directing IDPH to establish standards and enforce regulations that reduce the risk of injuries and prevent environmental exposures to harmful substances and practices. Two allocations:

Iowa Poison Control Center (IPCC), \$500,000

Iowa Coalition Against Sexual Assault (ICASA) Prevention Education (RPE) dollars, \$243,260

Budget Units – Resource Management

Resource Management (Page 28)

The FY20 appropriation of \$971,215 for Resource Management is used to partially fund administrative functions necessary to ensure IDPH's ability to deliver services to the public.

Overall, administrative expenses account for 3.5% of the department's total budget.

The Iowa general fund only contributes 10% of the department's annual administrative expenses.

The remaining 90% of IDPH's administrative expenses (i.e., finance, information management, policy and performance services, deputy director, etc.) are paid using federal indirect funds.

There are no specifically directed allocations in this budget unit.

Part 2 - Progress Reports

Stakeholder Overview



- IDPH has a number of specifically directed allocations for partner organizations in its department appropriation
- Funds are appropriated by the Legislature and pass through IDPH to the organizations
- These funds are not awarded through a competitive process
- IDPH serves as the contract manager, providing payment services and oversight, collecting information about progress and performance

Progress Reports

Focus on:

- Target Populations
- Services Provided through State Funding
- Continuing to Meet Objectives
- Continuing Needs of Target Populations to Meet Outcomes
- Funding, Objectives and Results



Progress Report Example 1 (Page 39)



University of Iowa Child Health Specialty Clinics Regional Autism Assistance Program – Chronic Conditions

Target Population

Child Health Specialty Clinics (CHSC) is a community-based health agency that serves Iowa children and youth with special health care needs and their families. The Division of Child and Community Health oversees CHSC and administers the Iowa Regional Autism Assistance Program (RAP). RAP supports children and youth, birth to 21 years of age and their families who have a suspected or confirmed diagnosis of Autism Spectrum Disorder (ASD). It is presumed that the prevalence of ASD among Iowa children is the same as the estimated national rates, approximately 1 in 59. Using data from the 2010 United States Census, this totals to an estimated 12,394 Iowa children and youth 0-18 years old with ASD.

Services Provided Through State Funding

RAP coordinates educational, medical and community-based services and supports for Iowa children and youth with or suspected of having ASD, their families and providers. RAP teams include Advanced Registered Nurse Practitioners, Registered Nurses and Family Navigators and are located at all 14 CHSC Regional Centers. RAP teams also help families apply for the Autism Support Program, a legislative fund to provide Applied Behavior Analysis to eligible children and collaborate with Pediatric Integrated Health Home providers to make appropriate referrals. RAP convenes an expert panel at least quarterly to provide expert opinion on clinically relevant practice and to provide guidance on program implementation and administration.

Continuing Needs to Meet Objectives

RAP funding continues to support RAP team members at the 14 CHSC Regional Centers and their efforts to support children with suspected or confirmed diagnosis of ASD and their families. RAP continues to enhance inter-agency collaboration and coordinate educational, medical and other services for persons with ASD, their families, primary caregivers and providers of services to persons with ASD. RAP also continues to deliver regionalized services by offering care coordination, family navigation and integration of services through the 14 CHSC Regional Centers utilizing the community child health team model.

Continuing Needs of Target Population to Improve Health Outcomes

It is estimated that 79% of Iowa children with ASD reside in a county that includes at least one medically underserved area. Iowa has a significant shortage of clinicians, specialists and service providers, resulting in significant gaps in resources available to children and youth with ASD in rural areas compared to those available in urban areas.

SFY2017	\$400,000	Objectives: Assure 75% of children eligible for ASP and care coordination services will be served by RAP; Expert Panel meets quarterly. Results: RAP provided care coordination and family support to 100% of the families approved for the ASP; Expert Panel met at least quarterly.
SFY2018	\$0	N/A
SFY2019	\$384,552	Objectives: Assure 75% of children eligible for ASP and care coordination services will be served by RAP; Expert Panel meets quarterly. Results: RAP provided care coordination and family support to 100% of the families approved for the ASP; Expert Panel met at least quarterly.

Progress Report Example 2 (Page 53)



Polk County Medical Society Volunteer Provider Network – Community Capacity

Target Population

Iowans who require specialty care and are uninsured, underinsured and below 200% of federal poverty guidelines. They are not eligible for any other government funded programs, or do not qualify for programs at 138 to 200% below federal poverty level, or are under insured or uninsured or cannot afford their high deductible to receive the specialty care they need.

Services Provided Through State Funding

The VPN provides donated specialty care to Iowans who are vetted by 54 referring safety net clinics to qualify for free specialty healthcare from a volunteer network of 484 Polk County Medical Society volunteer physician specialists, Des Moines hospitals and surgery centers. The VPN coordinates specialty care appointments, lab work, imaging, procedures, surgery and hospitalizations. The VPN also provides free interpretive services to meet the federal law mandated that non-English speaking patients must have an interpreter for each medical appointment.

Continuing Needs to Meet Objectives

The VPN requires funding to provide the operational referral services to a growing number of Iowans in need from the 54 free clinics in Iowa. This funding allows for administrative, employee and operational expenses to administer the only free specialty care program in Iowa for those who meet the needs for this service. Without the government funding we receive each year we would not be able to sustain administer or coordinate the VPN program.

Continuing Needs of Target Population to Improve Health Outcomes

The continuing need for Iowans at risk is access to donated free specialty care including: lab, x-ray, pre and post op care, follow-up, an interpreter when needed, to continue to improve their health, diagnose and address their specialty health needs and provide care plans to elevate their quality of life. These patients continue to be provided, through the VPN, education about their health care conditions, risk, how to manage their health, which allows them to return to a productive and healthier life with dignity and return to work or school and contribute positively to their communities..

Funding, Objectives and Results

Fiscal Year	State Funding	Objectives & Results
SFY2017	\$202,000	Objective: Deliver access and specialty healthcare to Iowans in need. Result: 3,685 patient referrals served.
SFY2018	\$163,748	Objective: Deliver access and specialty healthcare to Iowans in need. Result: 3,570 patient referrals served.
SFY2019	\$205,493	Objective: Deliver access and specialty healthcare to Iowans in need. Result: 3,520 patient referrals served.

Part 3 - Request for Proposals (RFP) Reports

Stakeholders Chosen Through RFP



- HOPES – Healthy Opportunities for Parents to Experience Success, 2019 Iowa Acts HF766 initiated new competitive RFP process for this funding, RFP is under way.
- Sexual Violence and Rape Prevention and Education, \$243,000 state funds.
- Health Care Workforce \$90,000, flexibility in funding allowed for a more strategic focus.

RFP Example of Reporting

(Page 100)



Health Care Workforce

About the Programs

IDPH New and Continuing Workforce Efforts - To meet the new directive under House File 766, IDPH has proposed developing a strategic plan for Iowa's entire health care workforce, as well as continuing other work to support the direct care workforce.

- Strategic Planning and Stakeholder Engagement, \$90,000: Create a strategic plan for the health care workforce. Conduct research and analysis of Iowa's healthcare workforce data to identify current and anticipated health care workforce shortages in Iowa, by both provider type and geography.
- Strengthening Direct Care Workforce, \$75,000: Similar to current work related to direct care workers only. One application was received and a contract awarded to Iowa Caregivers.
- University of Iowa Prepare to Care Development, \$9,500: Continues work developing programming for the Prepare to Care curriculum with the community colleges and Iowa Workforce Development training initiatives. This program provides free, high quality, easy-to-access training to employers of direct care workers.
- University of Iowa Prepare to Care Program Support, \$14,000: Supports costs related to maintaining and providing hosting, maintenance, and technical assistance for the core training module of Prepare to Care: Iowa's Direct Care and Support Training.

More Details:

RFP 58820008 – Iowa Health Care Workforce Strategic Planning and Stakeholder Engagement, \$90,000. This RFP was awarded to the Iowa Medical Society.

Summary:

- Design and provide subject matter expert support to the department in establishing an actionable strategic planning process and final report.
- Create and maintain a project work plan, including but not limited to, a timeline for completion of the project broken out by tasks/milestones and deliverables.
- Conduct research and analysis of Iowa's healthcare workforce data to identify current and anticipated health care workforce shortages in Iowa, by both provider type and geography.
- Conduct a SWOT Analysis (Strengths, Weaknesses, Opportunities, Threats) of current activities related to workforce development in Iowa.
- Create and maintain a communication plan that includes essential stakeholders and interest group involvement in strategy development and implementation.
- Engage key stakeholders in the strategic planning process by facilitating a leadership work group to provide input into the strategic plan comprised of key public and private organizational leaders.
- Coordinate and facilitate regional meetings with key healthcare stakeholders across Iowa to solicit input and feedback in the strategic plan.
- Conduct workforce skills panels (focus groups).
- Prepare an "Iowa Healthcare Workforce Strategic Plan" final report.

Review & Recommendations



- Legislature appropriates funding based on recommendations, requests, changing needs
- Allowing flexibility in funding for IDPH can be beneficial to meet emerging needs, such as the Your Life Iowa and vaping campaign examples and the strategic workforce plan
- Competitive processes can help purchase the highest quality of services
- Additional reporting requirements, expectations for outcomes, ability to add or clawback funds based on performance through an RFP can be incentives for contractor
- RFPs require upfront investment of staff time and resource, ongoing administration of contract

Questions



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