

# Senate File 98 - Introduced

SENATE FILE \_\_\_\_\_  
BY COMMITTEE ON STATE  
GOVERNMENT

(SUCCESSOR TO SSB 1060)

Passed Senate, Date \_\_\_\_\_ Passed House, Date \_\_\_\_\_  
Vote: Ayes \_\_\_\_\_ Nays \_\_\_\_\_ Vote: Ayes \_\_\_\_\_ Nays \_\_\_\_\_  
Approved \_\_\_\_\_

## A BILL FOR

1 An Act establishing a lean enterprise office within the  
2 department of management.  
3 BE IT ENACTED BY THE GENERAL ASSEMBLY OF THE STATE OF IOWA:  
4 TLSB 1129SV 83  
5 ec/rj/8

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1 1 Section 1. NEW SECTION. 8.70 LEAN ENTERPRISE OFFICE.  
1 2 1. For purposes of this section, "lean" means a  
1 3 business-oriented system for organizing and managing product  
1 4 development, operations, suppliers, and customer relations to  
1 5 create precise customer value, expressed as providing goods  
1 6 and services with higher quality and fewer defects and errors,  
1 7 with less human effort, less space, less capital, and less  
1 8 time than more traditional systems.  
1 9 2. The office of lean enterprise is established in the  
1 10 department of management. The function of the office is to  
1 11 ensure implementation of lean tools and enterprises as a  
1 12 component of a performance management system for all executive  
1 13 branch agencies. Staffing for the office of lean enterprise  
1 14 shall be provided by an administrator appointed by the  
1 15 director of the department of management. Additional staff  
1 16 may be hired, subject to the availability of funding.  
1 17 3. The duties of the office of lean enterprise may include  
1 18 the following:  
1 19 a. Create strategic and tactical approaches for lean  
1 20 implementation, including integration into state governance  
1 21 and operational systems.  
1 22 b. Lead and develop state government's capacity to  
1 23 implement lean tools and enterprises, including design and  
1 24 development of instructional materials as needed with the goal  
1 25 of integrating continuous improvement into the organizational  
1 26 culture.  
1 27 c. (1) Create demand for lean tools and enterprises in  
1 28 departments.  
1 29 (2) Communicate with agency directors, boards,  
1 30 commissions, and senior management to create interest and  
1 31 organizational will to implement lean tools and enterprises to  
1 32 improve agency results.  
1 33 (3) Provide direction and advice to department heads and  
1 34 senior management to plan and implement departmental lean  
1 35 programs.  
2 1 (4) Direct and review plans for leadership and assist with  
2 2 the selection of process improvement projects of key  
2 3 importance to agency goals, programs, and missions.  
2 4 d. (1) Identify and assist departments in identifying  
2 5 potential lean projects.  
2 6 (2) Continuously evaluate organizational performance in  
2 7 meeting objectives, identify and structure the direction the  
2 8 lean implementation should take to provide greatest  
2 9 effectiveness, and justify critical and far-reaching changes.  
2 10 e. (1) Lead the collection and reporting of data and  
2 11 learning related to lean accomplishments.  
2 12 (2) Widely disseminate lean results and learning with  
2 13 Iowans, stakeholders, and other members of the public to  
2 14 demonstrate the benefits and return on investment.  
2 15 f. (1) Evaluate the effect of unforeseen developments on

2 16 plans and programs and present to agency directors, boards,  
2 17 commissions, and senior management suggested changes in  
2 18 overall direction.

2 19 (2) Provide input related to proposals regarding new or  
2 20 revised legislation, regulations, and related changes which  
2 21 have a direct impact over the implementation.

2 22 g. Lead the development of alliances and partnerships with  
2 23 the business community, associations, consultants, and other  
2 24 stakeholders to enhance external support and advance the  
2 25 implementation of lean tools and enterprises in state  
2 26 government.

2 27 h. Lead relations with the general assembly and staff to  
2 28 build support for and understanding of lean work in state  
2 29 government.

#### 2 30 EXPLANATION

2 31 This bill creates in the department of management the lean  
2 32 enterprise office to ensure implementation of lean tools and  
2 33 enterprises as a component of a performance management system  
2 34 for all executive branch agencies. The bill provides that the  
2 35 administrator of the office shall be appointed by the director  
3 1 of the department of management. The bill defines "lean" as a  
3 2 business-oriented system for organizing and managing, designed  
3 3 to create precise customer value, expressed as providing goods  
3 4 and services with higher quality and fewer defects and errors,  
3 5 with less time and effort.

3 6 The duties of the lean enterprise office may include  
3 7 creating strategic and tactical approaches for lean  
3 8 implementation, developing state government's capacity to  
3 9 implement lean tools and enterprises, creating demand for lean  
3 10 tools and enterprises in state departments, identifying and  
3 11 assisting departments in identifying potential lean projects,  
3 12 leading the collection and reporting of data and learning  
3 13 related to lean accomplishments, evaluating the effect of  
3 14 unforeseen developments on plans and programs, presenting to  
3 15 agency directors, boards, commissions, and senior management  
3 16 suggested changes in overall direction, leading the  
3 17 development of alliances and partnerships with the business  
3 18 community, associations, consultants, and other stakeholders  
3 19 to enhance external support and advance the implementation of  
3 20 lean tools and enterprises in state government, and leading  
3 21 relations with the general assembly to build support for and  
3 22 understanding of lean work in state government.

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3 24 ec/rj/8.1