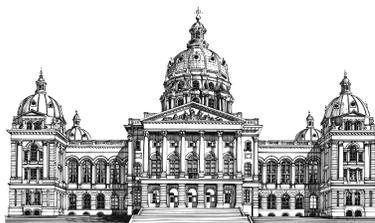


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# Iowa Legislative Fiscal Bureau

Dennis Prouty  
(515) 281-5279  
FAX 281-8451



State Capitol  
Des Moines, IA 50319  
September 23, 1997

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## Educational Excellence

### ISSUE

This **Review** is informational only and provides background and history of the Educational Excellence Program (Phases I, II, and III).

### AFFECTED AGENCIES

Department of Education  
Local school districts  
Area education agencies (AEAs)

### CODE AUTHORITY

Chapter 294A, Code of Iowa

### BACKGROUND

The Educational Excellence Program was enacted by the General Assembly during the 1987 Legislative Session and became effective July 1, 1987 (FY 1988). A standing appropriation of \$92.0 million was provided to fund the Program, however, actual expenditures for FY 1988 were \$86.1 million.

The Program consists of three phases:

- Phase I was designed to bring the minimum teacher salary up to \$18,000 in order to recruit quality teachers. The amount allocated to each school district and area education agency was determined by calculating the difference between \$18,000 and the regular compensation of teachers in the district (or AEA) for FY 1988. Section 294A.6, Code of Iowa, requires that the Phase I allocations remain constant unless a school district or area education agency reduces the total number of full-time equivalent teachers. There are three districts that do not receive Phase I allocations - West Des Moines, Lincoln Central, and Guttenberg. A total of \$11,125,590 was expended for Phase I in FY 1988.
- Phase II was designed to supplement the pay of teachers in local school districts and area education agencies to promote retention of quality teachers. The funding was distributed based on the certified enrollment counted on September 15 each year. A total of \$36,614,055 was expended for Phase II in FY 1988. The amount of money received

by each teacher was determined by collective bargaining in each district. Phase II generated approximately \$1,100 per teacher on a statewide basis in FY 1988.

- Phase III was designed to enhance the quality, effectiveness, and performance of Iowa's teachers by promoting teacher excellence. This is to be accomplished by providing supplemental or performance-based pay plans for teachers that require additional instructional work assignments which could include specialized training, differential training, or both.
  - Performance-based pay is defined as a salary increase for teachers who demonstrate superior performance in completing assigned duties.
  - Supplemental pay for school districts is defined as additional salary paid to teachers who participate in either additional instructional work assignments or specialized training during the regular school day or during an extended school day, school week, or school year. Supplemental pay for AEAs is defined as additional salary to teachers who participate in either additional work assignments or improvement of instruction activities with school districts during the regular school day or during an extended school day, school week, or school year.

Funding for Phase III was, and still is, based on individual plans submitted to and approved by the Department of Education. Even though individual district or AEA plans are required, Phase III funds, like Phase II, are distributed on a per pupil basis based on certified enrollment. In FY 1988, \$38,372,425 was expended on Phase III. It was the intent of the General Assembly, according to Section 294A.12, Code of Iowa, that Phase III funds be used to promote innovative ways to achieve school improvement. The intent suggests that the Phase III plans should:

- Implement recommendations of recently issued national and state reports relating to requirements of the educational system for meeting future educational needs, especially the preparation, working conditions, and responsibilities of teachers. This could include assistance to new teachers, development of teachers as instructional leaders, using teachers for evaluation and diagnosis of other teacher's techniques, and implementation of sabbatical leaves.
- Include a parent involvement policy designed to increase student achievement and self-esteem by strengthening the home/school relationship and increasing cooperation with teachers.
- Promote real and fundamental change in the educational system and be incorporated in an overall plan for school improvement.

Each school district or AEA receiving Phase III funds is required to file an annual report describing the plan, including the objectives, implementation, expenditures, and whether the objectives were attained. The reports are due July 1 for school districts and September 1 for AEAs. The Department of Education is required to summarize the information contained in the reports on an annual basis.

### ***Reports and Evaluations of Phase III***

There have been several reports and evaluations of the Educational Excellence Program and specifically Phase III, but none are recent. These include:

- *Iowa's Educational Excellence Program: Phase III.* This report, completed by the Department of Education, was submitted to the General Assembly in January 1991 as required by Chapter 319, 1989 Iowa Acts. The Report was required to review the evaluation system implemented by the Department of Education to monitor Phase III plans. The evaluation system designed by the Department consisted of a final report which required school districts and AEAs to provide specific information such as the objectives of the Plan, success and results, recommendations, and financial information. The January 1991 Report to the General Assembly contained the following conclusions:
  1. The intent of Phase III was being realized.
  2. Iowa students had benefited through additional instruction and new opportunities.
  3. Teachers had become more effective in the classroom and were assuming new leadership roles.
  4. School districts and AEAs were well-positioned to make even more dramatic changes to better serve Iowa students in the future.
- *State Auditor's Report of the Educational Excellence Program for the period ended June 30, 1991.* This review by the State Auditor was conducted to provide an overview of Phase III and provide information about randomly selected school districts and AEAs. The purpose was to provide information about the diversity of Phase III activities and not to determine improved quality or effectiveness of education. The review focused on 24 school districts and one AEA that were randomly selected. The sample represented 5.0% of the total Phase III recipient entities. The review found that most activities funded by Phase III appeared to meet the goals of the Program. However, the review did indicate some questionable uses of Phase III funds, such as compensation for:
  - Not using sick leave.
  - Attending or working at extracurricular activities.
  - Individual evaluations showing only "satisfactory" performance.
  - Participation on a committee promoting high teacher morale or a wellness committee.
  - Supervision of a school's weightlifting room.

The review found that there were three major types of performance-based pay plans: point systems, teacher evaluations, and educational projects.

Supplemental pay plans generally use Phase III funds to compensate teachers for numerous non-classroom activities such as:

- Participation in local committees.
- Attending conferences or workshops.
- Instructing or participating in student-centered activities.
- Developing or updating curriculums.
- College tuition reimbursement.

The review contained the following findings:

1. One school district had used Phase III funds to indirectly pay an administrator's salary which is prohibited by the Code of Iowa.
  2. Seven of the 25 entities reviewed provided inaccurate financial statements in the final reports.
  3. Local education entities did not always maintain adequate supporting documentation for Phase III activities.
  4. Monitoring of Phase III activities by the Department of Education is limited to desk reviews of final reports and no on-site visits were required or performed.
  5. Mileage reimbursements exceeded statutory limits in some cases.
- North Central Regional Educational Laboratory (NCREL) Evaluation Report of Phase III of the Iowa Educational Excellence Program 1991. This Report was required by Chapter 1271, Section 1401, 1990 Iowa Acts (Education Appropriations Act for FY 1991), and was presented to the Department of Education and the General Assembly in January 1992. The NCREL report surveyed teachers, administrators, board members, and parents in almost every school district, and included visits to 18 school districts and four AEAs. The Report made these recommendations:
    - The Phase III Program should be maintained and funding stabilized.
    - The Department of Education should provide greater focus for district plans.
    - The Department should work with AEAs to facilitate comprehensive school transformation.
    - District and AEA administrators should be eligible for Phase III funds.
    - The Department's system of data collection should be strengthened.

While the evaluative reports listed above are at least five years old, some of the same concerns remain. The most important of these include:

- **Oversight.** The Department of Education was asked to provide a summary of how schools currently utilize Phase III funds and could not comply. Phase III plans are being filed with the Department, but have not been summarized since the 1993-94 school year. The Department cites turnover and staff shortages for failure to comply. The Department recently allowed schools to submit three-year Phase III plans rather than annual ones. This indicates that the Department is providing minimal oversight and payment of funds to local districts and AEAs has become automatic as long as a plan is on file.
- **Evaluation.** It is very difficult to determine whether education has improved as a result of the Educational Excellence Program, especially in light of the fact that the Department is providing little oversight on Phase III plans. It might also be argued that additional methods of evaluation, other than the final Phase III reports, could be established to determine whether the Program has improved the quality or effectiveness of education.

## CURRENT SITUATION

The General Assembly has begun to examine the investment in the Educational Excellence Program as a part of an overall plan to improve education in Iowa. This is evidenced by several

studies requested in legislation enacted during the 1997 Legislative Session. Some of these include:

- Phase I - A study of Phase I of the Educational Excellence Program is required in SF 549 (Education Appropriations Act for FY 1998). The Department of Education is required to determine options for decreasing the need for State funding of Phase I and shifting funding to Phase II. The report is to be submitted to the General Assembly by December 31, 1997.
- First In the Nation in Education (FINE) Foundation - This study, also required by SF 549, requires the Department of Education to convene a study committee regarding the operations and structure of the FINE Foundation. A report is to be submitted to the General Assembly by October 1, 1997.
- New Iowa Schools Development Corporation (NISDC) - Funding of \$1,250,000 from Phase III is provided to support the operations of NISDC through a contract with the Department of Education. The Corporation is required to submit a report to the General Assembly by December 31, 1997, regarding methods of increasing the number of school districts served and analyzing the services provided. This report is also required in SF 549.
- Commission on Educational Excellence in the 21<sup>st</sup> Century - Funding of \$250,000 was authorized in SF 542 (Supplemental Appropriations Act for FY 1997). The Commission was charged with:
  - Encouraging a statewide perspective on Iowa's investment in education.
  - Assessing the degree to which Iowa students and the State are positioned for future success.
  - Making recommendations for improvements in the education system.

Over time, the Educational Excellence standing appropriation has become a source of funds for various education-related items. Many of these items have become codified. They include:

- \$115,000 for Phase II payments to teachers at institutions under the control of the Department of Human Services.
- \$94,600 to the State Board of Regents for Phase I and Phase II payments to teachers at the Iowa Braille and Sightsaving School and the Iowa School for the Deaf.
- \$100,000 to the Sac and Fox Indian settlement tribal council for teachers to achieve a minimum salary level.
- \$60,000 for the Ambassador to Education Program (Iowa teacher of the year).
- \$50,000 for the Geography Alliance.
- \$70,000 from Phase III to provide \$35,000 to the Iowa School for the Deaf and \$35,000 to the Iowa Braille and Sightsaving School for staff development.
- \$180,000 to the Department of Education for the Management Information System.
- \$50,000 for the National Assessment of Educational Progress (NAEP).
- \$1,250,000 to the Department of Education for the support of the New Iowa Schools Development Corporation (NISDC).

- \$150,000 to Iowa Public Television for overnight video feeds to allow teachers to tape educational programs.
- \$50,000 to the Local Arts Comprehensive Educational Strategies (LACES) Program.
- \$50,000 to be distributed to area education agencies for the Reading Recovery Program.

**BUDGET IMPACT**

The Educational Excellence standing appropriation for FY 1998 is \$80,981,336. The total is estimated to be distributed as follows:

- \$11,396,187 for Phase I
- \$42,613,145 for Phase II
- \$26,972,004 for Phase III.

**Attachment A** shows the FY 1997 distribution of Phases I, II, and III by school district.

STAFF CONTACT: Mary Shipman (Ext. 14617)

## Iowa School Districts Phase 1 Distribution

District Number	District Name	Enrollment FY 1997	Phase 1 FY 1997	Phase 1 per Pupil	Rank	Phase 2 FY 1997	Phase 3 FY 1997
9	ACKLEY-GENEVA COMM	612.5	\$ 6,394	\$ 10.44	315	\$ 49,144	\$ 29,430
18	ADAIR-CASEY COMM	443.0	34,915	78.82	55	35,515	21,268
27	*ADEL-DESOTO-MINBURN	1,476.2	60,459	40.96	156	118,330	70,863
63	AKRON-WESTFIELD COMM SC	634.0	31,971	50.43	123	50,827	30,438
72	ALBERT CITY-TRUESDALE	351.0	31,319	89.23	41	28,139	16,852
81	ALBIA COMM SCH DIST	1,397.1	26,101	18.68	256	111,997	67,070
99	ALBURNETT COMM SCH DIST	665.4	8,127	12.21	302	53,313	31,927
108	ALDEN COMM SCH DIST	402.8	14,925	37.05	171	32,308	19,348
126	ALGONA COMM SCH DIST	1,413.0	14,931	10.57	313	113,279	67,838
135	ALLAMAKEE COMM SCH DIST	1,624.6	31,823	19.59	248	130,275	78,016
153	ALLISON-BRISTOW COMM	411.6	29,531	71.75	66	33,030	19,780
171	ALTA COMM SCH DIST	676.6	16,347	24.16	225	54,275	32,503
225	AMES COMM SCH DIST	4,969.4	21,017	4.23	355	398,362	238,562
234	ANAMOSA COMM SCH DIST	1,372.0	21,247	15.49	280	109,993	65,870
243	ANDREW COMM SCH DIST	337.5	10,574	31.33	193	27,097	16,227
252	ANITA COMM SCH DIST	384.8	32,476	84.40	46	30,865	18,484
261	ANKENY COMM SCH DIST	5,223.0	2,678	0.51	375	418,725	250,756
270	ANTHON-OTO COMM SCH DIS	358.2	17,095	47.72	137	28,701	17,188
279	APLINGTON COMM SCH DIST	394.1	7,723	19.60	247	31,587	18,916
333	ARMSTRONG-RINGSTED COMM	501.0	23,157	46.22	141	40,165	24,053
355	AR-WE-VA COMM SCH DIST	433.9	17,527	40.39	159	34,794	20,836
387	ATLANTIC COMM SCH DIST	1,840.5	41,230	22.40	232	147,592	88,386
414	AUDUBON COMM SCH DIST	825.5	36,295	43.97	146	66,220	39,656
423	AURELIA COMM SCH DIST	429.0	17,841	41.59	154	34,393	20,596
441	*A-H-S-T	759.2	64,808	85.36	44	60,849	36,440
472	BALLARD COMM SCH DIST	1,303.6	11,613	8.91	324	104,541	62,605
504	*BATTLE CREEK-IDA GROVE	897.8	48,610	54.14	112	71,992	43,113
513	BAXTER COMM SCH DIST	338.1	6,908	20.43	242	27,097	16,227
540	*BCL-UW	685.4	21,950	32.03	190	54,916	32,887
549	BEDFORD COMM SCH DIST	649.6	35,909	55.28	109	52,110	31,207
576	BELLE PLAINE COMM	806.2	34,671	43.00	149	64,617	38,696

Attachment A

## Iowa School Districts Phase 1 Distribution

District Number	District Name	Enrollment FY 1997	Phase 1 FY 1997	Phase 1 per Pupil	Rank	Phase 2 FY 1997	Phase 3 FY 1997
585	BELLEVUE COMM SCH DIST	708.0	13,810	19.51	249	56,760	33,991
594	*BELMOND-KLEMME	993.2	57,747	58.14	96	79,608	47,674
603	BENNETT COMM SCH DIST	321.0	13,115	40.86	158	25,734	15,411
609	*BENTON	1,656.9	46,471	28.05	209	132,841	79,553
621	BETTENDORF COMM SCH DIS	4,597.6	14,763	3.21	367	368,619	220,750
657	*EDDYVILLE-BLAKESBURG	897.1	65,983	73.55	60	71,912	43,065
720	BONDURANT-FARRAR COMM	832.2	37,254	44.77	142	66,701	39,944
729	BOONE COMM SCH DIST	2,419.7	29,948	12.38	301	194,010	116,184
747	BOYDEN-HULL COMM	575.5	20,865	36.26	174	46,178	27,654
792	BRIDGEWATER-FONTANELLE	326.0	32,616	100.05	33	26,135	15,651
819	*WEST HANCOCK	798.8	45,473	56.93	102	64,055	38,360
846	*BROOKLYN-GUERNSEY-MALCOM	659.6	36,040	54.64	110	52,912	31,687
873	*NORTH IOWA	665.0	38,298	57.59	100	53,313	31,927
882	BURLINGTON COMM SCH DIST	5,602.8	21,062	3.76	359	449,190	269,000
900	BURT COMM SCH DIST	212.0	6,452	30.43	196	16,996	10,178
914	C AND M COMM SCH DIST	304.0	45,600	150.00	15	24,372	14,595
916	CAL COMM SCH DIST	337.7	40,210	119.07	25	27,097	16,227
918	CALAMUS-WHEATLAND (CALAMUS)	527.1	13,012	24.69	223	42,249	25,301
936	CAMANCHE COMM SCH DIST	1,071.1	11,742	10.96	309	85,862	51,419
977	CARDINAL COMM SCH DIST	713.0	34,426	48.28	134	57,161	34,231
981	CARLISLE COMM SCH DIST	1,282.0	2,783	2.17	372	102,777	61,549
999	CARROLL COMM SCH DIST	1,717.8	22,791	13.27	295	137,731	82,481
1044	CEDAR FALLS COMM	4,846.6	30,341	6.26	338	388,581	232,704
1053	CEDAR RAPIDS COMM	17,665.5	56,923	3.22	366	1,416,274	848,145
1062	*CENTER POINT-URBANA	954.8	55,205	57.82	98	76,562	45,850
1071	CENTERVILLE COMM	1,818.0	41,256	22.69	229	145,748	87,282
1079	CENTRAL LEE COMM	1,155.3	19,008	16.45	273	92,596	55,452
1080	*CENTRAL	768.6	19,972	25.99	215	61,650	36,920
1082	CENTRAL CLINTON COMM	1,609.0	22,568	14.03	288	128,993	77,248
1089	CENTRAL CITY COMM	532.2	26,571	49.93	127	42,650	25,541
1093	CENTRAL DECATUR COMM	634.5	33,892	53.42	117	50,908	30,486

## Iowa School Districts Phase 1 Distribution

District Number	District Name	Enrollment FY 1997	Phase 1 FY 1997	Phase 1 per Pupil	Rank	Phase 2 FY 1997	Phase 3 FY 1997
1095	CENTRAL LYON COMM	810.0	28,621	35.33	178	64,937	38,888
1097	*SOUTHEAST WEBSTER	575.0	13,213	22.98	228	46,097	27,606
1107	CHARITON COMM SCH DIST	1,402.5	40,494	28.87	204	112,478	67,358
1116	CHARLES CITY COMM	1,943.9	17,112	8.80	325	155,849	93,331
1134	CHARTER OAK-UTE COMM	359.4	24,731	68.81	73	28,781	17,236
1152	CHEROKEE COMM SCH DIST	1,368.6	18,599	13.59	292	109,752	65,726
1197	CLARINDA COMM SCH DIST	1,160.7	40,280	34.70	183	93,077	55,740
1206	*CLARION-GOLDFIELD	960.1	34,443	35.87	176	76,963	46,090
1211	CLARKE COMM SCH DIST	1,462.4	57,871	39.57	163	117,208	70,191
1215	CLARKSVILLE COMM	436.2	8,763	20.09	243	34,954	20,932
1218	*CLAY CENTRAL-EVERLY	603.0	34,722	57.58	101	48,342	28,950
1221	*CLEAR CREEK-AMANA	1,129.1	40,651	36.00	175	90,511	54,203
1224	CLEARFIELD COMM SCH DIS	157.3	40,275	256.04	3	12,587	7,538
1233	CLEAR LAKE COMM SCH DIST	1,657.4	30,005	18.10	263	132,841	79,553
1278	CLINTON COMM SCH DIST	5,069.5	69,191	13.65	291	406,459	243,411
1332	COLFAX-MINGO COMM SCH DIST	906.8	33,926	37.41	168	72,714	43,545
1337	COLLEGE COMM SCH DIST	2,738.2	50,034	18.27	261	219,504	131,451
1350	COLLINS-MAXWELL	503.8	39,118	77.65	57	40,405	24,197
1359	COLO (NESCO) COMM	729.0	68,241	93.61	36	58,444	34,999
1368	COLUMBUS COMM SCH DIST	945.0	6,684	7.07	335	75,760	45,369
1413	COON RAPIDS-BAYARD (COON RAPIDS)	617.1	37,137	60.18	90	49,465	29,622
1431	CORNING COMM SCH DIST	662.2	66,405	100.28	32	53,072	31,783
1449	CORWITH-WESLEY COMM	201.0	25,913	128.92	22	16,114	9,650
1476	COUNCIL BLUFFS COMM	10,413.4	40,543	3.89	357	834,805	499,928
1503	CRESTON COMM SCH DIST	1,667.3	23,142	13.88	289	133,643	80,033
1576	DALLAS CENTER-GRIMES COMM SCH DIST	1,329.9	22,854	17.19	271	106,625	63,853
1602	DANVILLE COMM SCH DIST	535.0	23,534	43.99	145	42,891	25,685
1611	DAVENPORT COMM SCH DIST	17,624.7	53,494	3.04	369	1,412,987	846,176
1619	DAVIS COUNTY COMM	1,378.7	36,958	26.81	213	110,554	66,206
1638	DECORAH COMM SCH DIST	1,701.7	33,686	19.80	245	136,448	81,713
1647	DEEP RIVER-MILLERSBURG	224.1	15,792	70.47	69	17,958	10,754

## Iowa School Districts Phase 1 Distribution

District Number	District Name	Enrollment FY 1997	Phase 1 FY 1997	Phase 1 per Pupil	Rank	Phase 2 FY 1997	Phase 3 FY 1997
1675	DELWOOD COMM SCH DIST	269.0	7,675	28.53	206	21,566	12,915
1701	DENISON COMM SCH DIST	1,610.2	27,731	17.22	270	129,073	77,296
1719	DENVER COMM SCH DIST	781.1	9,017	11.54	306	62,612	37,496
1737	DES MOINES IND COMM	32,109.4	318,186	9.91	321	2,574,161	1,541,553
1770	DEXFIELD COMM SCH DIST	473.2	25,617	54.13	113	37,920	22,709
1782	DIAGONAL COMM SCH DIST	146.0	61,490	421.16	2	11,705	7,009
1791	DIKE-NEW HARTFORD	876.2	35,114	40.07	160	70,228	42,057
1854	DOWS COMM SCH DIST	244.0	31,908	130.77	20	19,561	11,714
1863	DUBUQUE COMM SCH DIST	10,135.4	28,870	2.85	370	812,518	486,581
1908	DUNKERTON COMM SCH DIST	551.9	24,026	43.53	148	44,254	26,502
1917	*BOYER VALLEY	652.0	58,429	89.61	40	52,270	31,303
1926	DURANT COMM SCH DIST	631.5	22,153	35.08	179	50,667	30,342
1935	*UNION	1,195.7	17,522	14.65	285	95,883	57,420
1944	EAGLE GROVE COMM	1,001.9	5,447	5.44	347	80,330	48,106
1953	EARLHAM COMM SCH DIST	479.1	51,142	106.75	29	38,401	22,997
1963	EAST BUCHANAN COMM	708.9	7,827	11.04	308	56,840	34,039
1965	EAST CENTRAL COMM SCH D	493.8	22,865	46.30	140	39,604	23,717
1967	EAST GREENE COMM	473.0	25,678	54.29	111	37,920	22,709
1969	EAST MONONA COMM	217.8	44,088	202.42	7	17,477	10,466
1970	EAST UNION COMM SCH DIS	596.1	49,239	82.60	49	47,781	28,614
1972	EASTERN ALLAMAKEE COMM	530.0	25,717	48.52	133	42,490	25,445
1975	RIVER VALLEY	667.4	44,447	66.60	76	53,473	32,023
1989	EDGEWOOD-COLESBURG COMM	683.0	17,668	25.87	216	54,756	32,791
2007	ELDORA-NEW PROVIDENCE C	791.9	38,511	48.63	132	63,494	38,024
2016	ELK HORN-KIMBALLTON COM	318.5	28,709	90.14	39	25,574	15,315
2088	EMMETSBURG COMM SCH DIS	900.2	17,290	19.21	250	72,153	43,209
2097	ENGLISH VALLEYS COMM	491.0	10,790	21.98	235	39,363	23,573
2113	ESSEX COMM SCH DIST	305.5	21,410	70.08	70	24,532	14,691
2124	ESTHERVILLE COMM	1,488.0	28,037	18.84	254	119,292	71,439
2151	EXIRA COMM SCH DIST	380.4	27,695	72.81	63	30,464	18,244
2169	FAIRFIELD COMM SCH DIST	2,188.8	22,613	10.33	317	175,491	105,094

## Iowa School Districts Phase 1 Distribution

District Number	District Name	Enrollment FY 1997	Phase 1 FY 1997	Phase 1 per Pupil	Rank	Phase 2 FY 1997	Phase 3 FY 1997
2205	FARRAGUT COMM SCH DIST	390.0	32,580	83.54	47	31,266	18,724
2295	FOREST CITY COMM	1,479.9	15,403	10.41	316	118,651	71,055
2313	FORT DODGE COMM SCH DIS	4,714.7	41,334	8.77	326	377,999	226,367
2322	FORT MADISON COMM	2,912.1	22,560	7.75	333	233,453	139,805
2327	FOX VALLEY COMM SCH DIS	216.0	47,683	220.75	5	17,317	10,370
2349	FREDERICKSBURG COMM	412.0	7,343	17.82	265	33,030	19,780
2367	FREMONT COMM SCH DIST	224.0	42,772	190.95	8	17,958	10,754
2369	FREMONT-MILLS COMM	529.0	11,817	22.34	233	42,410	25,397
2376	GALVA-HOLSTEIN COMM SCH	665.9	24,826	37.28	170	53,393	31,975
2394	GARNAVILLO COMM SCH DIS	346.1	14,172	40.95	157	27,739	16,611
2403	GARNER-HAYFIELD COMM	892.0	35,232	39.50	164	71,511	42,825
2457	GEORGE COMM SCH DIST	393.6	17,555	44.60	144	31,587	18,916
2466	GILBERT COMM SCH DIST	771.2	13,681	17.74	266	61,811	37,016
2493	GILMORE CITY-BRADGATE	271.5	4,453	16.40	274	21,806	13,059
2502	GLADBROOK COMM SCH DIST	331.3	12,191	36.80	172	26,536	15,891
2511	GLENWOOD COMM SCH DIST	1,960.2	10,408	5.31	349	157,132	94,100
2520	GLIDDEN-RALSTON COMM	420.0	26,319	62.66	84	33,671	20,164
2556	GRAETTINGER COMM	291.0	28,897	99.30	34	23,329	13,971
2570	GRAND COMM SCH DIST	188.0	39,088	207.91	6	15,072	9,026
2602	GRAND VALLEY COMM	194.6	33,739	173.38	11	15,633	9,362
2664	GREENE COMM SCH DIST	418.0	14,519	34.74	182	33,511	20,068
2673	GREENFIELD COMM SCH DIS	604.0	10,488	17.36	268	48,422	28,998
2682	*GMG	412.2	47,140	114.36	26	33,030	19,780
2709	GRINNELL-NEWBURG COMM	1,986.0	63,266	31.86	191	159,217	95,348
2718	GRISWOLD COMM SCH DIST	750.4	32,158	42.85	150	60,127	36,008
2727	GRUNDY CENTER COMM	668.0	19,354	28.97	203	53,553	32,071
2754	GUTHRIE CENTER COMM	522.1	33,645	64.44	80	41,848	25,061
2763	GUTTENBERG COMM SCH DIS	611.2	0	0.00	377	48,984	29,334
2766	H L V COMM SCH DIST	499.2	24,668	49.41	131	40,005	23,957
2772	HAMBURG COMM SCH DIST	354.6	28,207	79.55	54	28,460	17,044
2781	*HAMPTON-DUMONT	1,365.0	43,462	31.84	192	109,431	65,534

## Iowa School Districts Phase 1 Distribution

District Number	District Name	Enrollment FY 1997	Phase 1 FY 1997	Phase 1 per Pupil	Rank	Phase 2 FY 1997	Phase 3 FY 1997
2826	HARLAN COMM SCH DIST	1,637.7	8,888	5.43	348	131,318	78,640
2834	HARMONY COMM SCH DIST	615.8	31,673	51.43	120	49,384	29,574
2846	HARRIS-LAKE PARK COMM	378.0	5,822	15.40	282	30,304	18,148
2862	HARTLEY-MELVIN (SANBORN)	952.0	55,017	57.79	99	76,321	45,706
2977	HIGHLAND COMM SCH DIST	593.6	13,065	22.01	234	47,621	28,518
2988	HINTON COMM SCH DIST	602.2	44,283	73.54	61	48,262	28,902
3029	HOWARD-WINNESHIEK COMM	1,709.1	6,499	3.80	358	137,010	82,049
3033	*HUBBARD-RADCLIFFE	594.0	23,683	39.87	161	47,621	28,518
3042	HUDSON COMM SCH DIST	762.0	16,380	21.50	237	61,089	36,584
3060	HUMBOLDT COMM SCH DIST	1,410.1	26,987	19.14	251	113,039	67,694
3105	INDEPENDENCE COMM	1,737.0	10,739	6.18	340	139,254	83,393
3114	INDIANOLA COMM SCH DIST	3,269.2	24,903	7.62	334	262,074	156,945
3119	INTERSTATE 35 COMM	854.5	36,473	42.68	151	68,545	41,049
3141	IOWA CITY COMM SCH DIST	10,334.0	58,279	5.64	345	828,471	496,135
3150	IOWA FALLS COMM SCH DIS	1,316.7	6,471	4.91	353	105,583	63,229
3154	IOWA VALLEY COMM	721.2	15,414	21.37	239	57,802	34,615
3186	JANESVILLE COMM SCH DIS	382.4	6,236	16.31	275	30,625	18,340
3195	*JEFFERSON-SCRANTON	1,318.9	65,500	49.66	128	105,744	63,325
3204	JESUP COMM SCH DIST	995.8	8,304	8.34	331	79,849	47,818
3231	JOHNSTON COMM SCH DIST	3,062.5	17,935	5.86	344	245,559	147,055
3312	KEOKUK COMM SCH DIST	2,550.2	22,311	8.75	327	204,432	122,426
3330	KEOTA COMM SCH DIST	479.2	25,768	53.77	115	38,401	22,997
3348	KINGSLEY-PIERSON COMM	531.1	26,288	49.50	130	42,570	25,493
3375	KNOXVILLE COMM SCH DIST	2,105.4	16,477	7.83	332	168,757	101,061
3411	*SOUTHERN CAL	747.4	79,368	106.19	30	59,887	35,863
3420	LAKE MILLS COMM SCH DIS	821.4	8,682	10.57	312	65,819	39,416
3465	LAMONI COMM SCH DIST	407.2	30,833	75.72	59	32,629	19,540
3537	LAURENS-MARATHON COMM S	536.2	25,714	47.96	135	42,971	25,733
3555	LAWTON-BRONSON COMM	588.5	29,216	49.64	129	47,220	28,278
3582	*EAST MARSHAL	844.3	52,752	62.48	85	67,663	40,520
3600	LE MARS COMM SCH DIST	2,232.7	23,054	10.33	318	179,018	107,206

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District Number	District Name	Enrollment FY 1997	Phase 1 FY 1997	Phase 1 per Pupil	Rank	Phase 2 FY 1997	Phase 3 FY 1997
3609	LENOX COMM SCH DIST	459.1	31,295	68.16	75	36,798	22,037
3645	LEWIS CENTRAL COMM	2,614.5	17,055	6.52	337	209,643	125,546
3691	*NORTH CEDAR	981.5	15,521	15.81	277	78,726	47,146
3700	LINCOLN CENTRAL COMM	241.0	0	0.00	377	19,321	11,570
3705	LINEVILLE-CLIO COMM SCH DIST	117.2	88,151	752.14	1	9,380	5,617
3715	LINN-MAR COMM SCH DIST	4,097.1	22,325	5.45	346	328,454	196,697
3744	LISBON COMM SCH DIST	582.4	10,657	18.30	260	46,659	27,942
3771	LITTLE ROCK COMM	193.0	26,765	138.68	19	15,473	9,266
3798	LOGAN-MAGNOLIA COMM	648.5	20,868	32.18	188	52,030	31,158
3816	LONE TREE COMM SCH DIST	416.2	11,919	28.64	205	33,351	19,972
3841	LOUISA-MUSCATINE COMM	1,051.5	19,686	18.72	255	84,338	50,507
3897	LU VERNE COMM SCH DIST	140.0	8,206	58.62	94	11,224	6,721
3906	LYNNVILLE-SULLY COMM	532.6	17,744	33.32	184	42,730	25,589
3942	MADRID COMM SCH DIST	594.3	9,193	15.47	281	47,621	28,518
3978	MALVERN COMM SCH DIST	374.1	57,436	153.53	14	29,983	17,956
3996	*IKM	614.8	64,234	104.48	31	49,304	29,526
4014	MANNING COMM SCH DIST	534.0	30,253	56.65	103	42,811	25,637
4023	*MANSON-NORTHWEST WEBSTER	857.0	45,818	53.46	116	68,705	41,145
4033	MAPLE VALLEY COMM	627.0	26,645	42.50	152	50,266	30,102
4041	MAQUOKETA COMM SCH DIST	1,668.1	31,048	18.61	258	133,723	80,081
4043	MAQUOKETA VALLEY COMM	1,044.0	19,415	18.60	259	83,697	50,122
4068	*MARCUS-MERIDEN-CLEGHORN	689.0	41,433	60.14	91	55,237	33,079
4086	MARION IND SCH DIST	1,728.9	22,065	12.76	298	138,613	83,009
4104	MARSHALLTOWN COMM	5,063.5	11,326	2.24	371	405,978	243,123
4122	MARTENSDALE-ST MARYS	559.4	51,349	91.79	37	44,815	26,838
4131	MASON CITY COMM SCH DIST	4,780.7	21,523	4.50	354	383,290	229,536
4149	*MOC-FLOYD VALLEY	1,438.0	71,808	49.94	126	115,284	69,038
4203	MEDIAPOLIS COMM SCH DIS	1,013.5	20,168	19.90	244	81,292	48,682
4212	MELCHER-DALLAS COMM	497.1	30,315	60.98	88	39,844	23,861
4266	MESERVEY-THORNTON COMM	225.5	42,049	186.47	9	18,118	10,850
4269	*MIDLAND	865.0	59,169	68.40	74	69,347	41,529

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4271	MID-PRAIRIE COMM	1,237.6	26,434	21.36	240	99,250	59,436
4356	MISSOURI VALLEY COMM	1,004.1	21,840	21.75	236	80,490	48,202
4419	*MFL-MAR MAC	1,121.0	50,117	44.71	143	89,870	53,819
4437	MONTEZUMA COMM SCH DIST	627.6	37,563	59.85	93	50,346	30,150
4446	MONTICELLO COMM SCH DIS	1,136.6	12,743	11.21	307	91,153	54,587
4491	MORAVIA COMM SCH DIST	408.5	36,190	88.59	42	32,789	19,636
4505	MORMON TRAIL COMM	366.5	63,861	174.24	10	29,422	17,620
4509	MORNING SUN COMM	243.0	14,825	61.01	87	19,481	11,666
4518	MOULTON-UDELL COMM	303.1	37,601	124.06	23	24,291	14,547
4527	MOUNT AYR COMM SCH DIST	803.0	55,908	69.62	72	64,376	38,552
4536	MOUNT PLEASANT COMM	2,169.8	25,121	11.58	305	173,968	104,182
4554	MOUNT VERNON COMM	1,050.3	33,862	32.24	187	84,178	50,411
4572	MURRAY COMM SCH DIST	317.2	34,762	109.59	28	25,414	15,219
4581	MUSCATINE COMM SCH DIST	5,624.1	7,129	1.27	373	450,873	270,008
4599	NASHUA COMM SCH DIST	598.0	563	0.94	374	47,941	28,710
4617	NEVADA COMM SCH DIST	1,601.1	17,343	10.83	310	128,351	76,864
4644	*NEWELL-FONDA	532.0	43,953	82.62	48	42,650	25,541
4662	NEW HAMPTON COMM	1,434.6	14,046	9.79	322	115,043	68,894
4689	NEW LONDON COMM	575.4	12,988	22.57	231	46,097	27,606
4698	NEW MARKET COMM SCH DIS	206.4	35,639	172.67	12	16,515	9,890
4725	NEWTON COMM SCH DIST	3,609.0	21,734	6.02	341	289,332	173,268
4751	NISHNA VALLEY COMM	359.4	13,840	38.51	166	28,781	17,236
4761	NORA SPRINGS-ROCK FALLS	497.0	25,314	50.93	122	39,844	23,861
4772	NORTH CENTRAL COMM	608.2	7,692	12.65	299	48,743	29,190
4773	NORTHEAST COMM SCH DIST	786.0	16,852	21.44	238	63,013	37,736
4774	NORTH FAYETTE CO COMM	1,230.2	35,976	29.24	200	98,608	59,052
4775	NORTHEAST HAMILTON COMM	363.8	16,982	46.68	139	29,182	17,476
4776	NORTH MAHASKA COMM	611.0	26,697	43.69	147	48,984	29,334
4777	NORTH LINN COMM SCH DIS	708.8	9,969	14.06	287	56,840	34,039
4778	NORTH KOSSUTH	486.4	17,744	36.48	173	38,962	23,333
4779	NORTH POLK COMM SCH DIS	896.3	12,396	13.83	290	71,832	43,017

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4784	NORTH SCOTT COMM	3,074.4	11,303	3.68	361	246,441	147,583
4785	NORTH TAMA COUNTY COMM	611.0	16,469	26.95	212	48,984	29,334
4787	NORTH WINNESHIEK COMM	412.0	11,353	27.56	211	33,030	19,780
4788	NORTHWOOD-KENSETT COMM	603.0	8,066	13.38	294	48,342	28,950
4797	NORWALK COMM SCH DIST	1,945.9	49,669	25.52	219	156,010	93,427
4824	*RIVERSIDE	827.0	38,936	47.08	138	66,300	39,704
4860	ODEBOLT-ARTHUR COMM	508.6	43,696	85.91	43	40,806	24,437
4869	OELWEIN COMM SCH DIST	1,677.4	5,881	3.51	363	134,444	80,513
4878	OGDEN COMM SCH DIST	767.0	12,846	16.75	272	61,490	36,824
4890	OKOBOJI (MILFORD)	1,023.8	29,910	29.21	201	82,094	49,162
4905	OLIN CONS SCH DIST	342.2	11,145	32.57	186	27,418	16,419
4978	ORIENT-MACKSBURG COMM	381.0	27,363	71.82	65	30,545	18,292
4995	OSAGE COMM SCH DIST	1,157.0	20,932	18.09	264	92,756	55,548
5013	OSKALOOSA COMM SCH DIST	2,681.6	18,620	6.94	336	215,015	128,763
5049	OTTUMWA COMM SCH DIST	4,967.1	24,791	4.99	352	398,202	238,466
5121	PANORAMA (PANORA-LINDEN) SCH	770.9	38,594	50.06	124	61,811	37,016
5130	PARKERSBURG COMM	578.4	10,971	18.97	253	46,338	27,750
5139	PATON-CHURDAN COMM	235.0	13,124	55.85	106	18,840	11,282
5157	*SOUTH O BRIEN	955.0	62,298	65.23	78	76,562	45,850
5163	PEKIN COMM SCH DIST	814.4	38,934	47.81	136	65,258	39,080
5166	PELLA COMM SCH DIST	1,999.6	1,023	0.51	376	160,339	96,020
5184	PERRY COMM SCH DIST	1,782.7	18,019	10.11	320	142,942	85,602
5238	PLAINFIELD COMM SCH DIS	293.0	35,772	122.09	24	23,490	14,067
5250	PLEASANT VALLEY COMM	3,042.5	10,960	3.60	362	243,956	146,094
5256	PLEASANTVILLE COMM	708.0	20,655	29.17	202	56,760	33,991
5283	POCAHONTAS (POCAHONTAS) SCH DIST	873.1	48,926	56.04	104	69,988	41,913
5301	*POMEROY-PALMER	403.0	28,585	70.93	68	32,308	19,348
5310	POSTVILLE COMM SCH DIST	700.6	14,672	20.94	241	56,199	33,655
5319	*PCM	1,071.0	71,028	66.32	77	85,862	51,419
5323	*PRAIRIE VALLEY	906.7	57,795	63.74	81	72,714	43,545
5328	PRESCOTT COMM SCH DIST	128.0	28,802	225.01	4	10,262	6,145

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5337	PRESTON COMM SCH DIST	396.0	30,756	77.67	56	31,747	19,012
5463	RED OAK COMM SCH DIST	1,432.6	36,979	25.81	217	114,883	68,798
5472	REINBECK COMM SCH DIST	486.1	6,939	14.27	286	38,962	23,333
5486	REMSEN-UNION COMM	512.0	32,517	63.51	82	41,047	24,581
5508	RICEVILLE COMM SCH DIST	540.1	27,025	50.04	125	43,292	25,925
5607	ROCK VALLEY COMM	548.4	12,629	23.03	227	43,933	26,309
5616	ROCKWELL-SWALEDALE COMM	446.0	24,678	55.33	108	35,756	21,412
5625	*ROCKWELL CITY-LYTTON	688.5	52,226	75.85	58	55,237	33,079
5643	ROLAND-STORY COMM	1,079.6	9,153	8.48	329	86,583	51,851
5697	RUDD-ROCKFORD-MARBLE RK	683.2	5,741	8.40	330	54,756	32,791
5715	RUSSELL COMM SCH DIST	218.1	30,327	139.05	18	17,477	10,466
5724	RUTHVEN-AYRSHIRE CONS SCH DIST	350.0	8,876	25.36	220	28,059	16,804
5742	SAC COMM SCH DIST	553.0	28,247	51.08	121	44,334	26,550
5751	ST ANSGAR COMM	748.0	13,966	18.67	257	59,967	35,911
5805	SAYDEL CONS SCH DIST	1,418.7	27,975	19.72	246	113,760	68,126
5823	*SCHALLER-CRESTLAND	629.0	51,446	81.79	50	50,427	30,198
5832	SCHLESWIG COMM SCH DIST	344.8	20,868	60.52	89	27,658	16,563
5868	SENTRAL COMM SCH DIST	296.6	21,479	72.42	64	23,810	14,259
5877	SERGEANT BLUFF-LUTON	1,098.1	30,734	27.99	210	88,026	52,715
5895	SEYMOUR COMM SCH DIST	456.2	33,520	73.48	62	36,557	21,893
5922	SHEFFIELD-CHAPIN COMM	386.0	6,655	17.24	269	30,945	18,532
5949	SHELDON COMM SCH DIST	1,225.6	14,273	11.65	304	98,288	58,860
5976	SHENANDOAH COMM SCH DIS	1,229.3	14,583	11.86	303	98,528	59,004
5994	SIBLEY-OCHEYEDAN COMM SCH	1,018.8	15,544	15.26	283	81,693	48,922
6003	SIDNEY COMM SCH DIST	450.2	36,162	80.33	53	36,076	21,605
6012	SIGOURNEY COMM SCH DIST	770.0	25,090	32.58	185	61,730	36,968
6030	SIOUX CENTER COMM	915.0	37,914	41.44	155	73,355	43,929
6039	SIOUX CITY COMM SCH DIS	14,812.6	78,604	5.31	350	1,187,550	711,172
6048	*SIOUX CENTRAL	643.1	37,421	58.19	95	51,549	30,870
6092	SOUTH CLAY COMM SCH DIS	233.0	13,962	59.92	92	18,679	11,186
6093	SOLON COMM SCH DIST	1,019.5	28,830	28.28	208	81,773	48,970

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6094	SOUTHEAST WARREN COMM	698.6	17,469	25.01	221	56,038	33,559
6095	SOUTH HAMILTON COMM	818.6	20,258	24.75	222	65,659	39,320
6097	SOUTH PAGE COMM SCH DIS	394.2	25,689	65.17	79	31,587	18,916
6098	SOUTH TAMA COUNTY COMM	1,690.6	26,918	15.92	276	135,567	81,185
6100	SOUTH WINNESHIEK COMM	739.8	7,567	10.23	319	59,325	35,527
6101	SOUTHEAST POLK COMM	3,900.1	23,475	6.02	342	312,661	187,239
6102	SPENCER COMM SCH DIST	2,277.0	21,994	9.66	323	182,546	109,319
6120	SPIRIT LAKE COMM	1,274.0	4,779	3.75	360	102,136	61,165
6138	SPRINGVILLE COMM	481.3	8,768	18.22	262	38,562	23,093
6165	STANTON COMM SCH DIST	298.0	11,128	37.34	169	23,891	14,307
6175	STARMONT COMM SCH DIST	952.6	16,559	17.38	267	76,402	45,754
6219	STORM LAKE COMM SCH DIST	1,749.7	26,441	15.11	284	140,297	84,018
6246	STRATFORD COMM SCH DIST	216.2	7,546	34.90	181	17,317	10,370
6264	STUART MENLO	656.4	34,300	52.25	118	52,591	31,495
6273	SUMNER COMM SCH DIST	761.1	2,598	3.41	364	61,009	36,536
6345	TERRIL COMM SCH DIST	258.0	28,814	111.68	27	20,684	12,387
6408	TIPTON COMM SCH DIST	941.0	33,482	35.58	177	75,439	45,177
6417	TITONKA CONS SCH DIST	238.0	15,050	63.23	83	19,080	11,426
6453	TREYNOR COMM SCH DIST	500.5	19,949	39.86	162	40,165	24,053
6460	TRI-CENTER COMM SCH DIS	763.4	17,263	22.61	230	61,169	36,632
6462	TRI-COUNTY COMM SCH DIS	449.3	36,431	81.08	51	35,996	21,556
6471	TRIPOLI COMM SCH DIST	508.0	4,430	8.72	328	40,726	24,389
6509	TURKEY VALLEY COMM	588.6	14,339	24.36	224	47,220	28,278
6512	TWIN CEDARS COMM	504.1	42,918	85.14	45	40,405	24,197
6516	TWIN RIVERS COMM	284.0	16,462	57.96	97	22,768	13,635
6534	UNDERWOOD COMM SCH DIST	625.1	24,597	39.35	165	50,106	30,006
6561	UNITED COMM SCH DIST	405.9	29,016	71.49	67	32,549	19,492
6579	URBANDALE COMM SCH DIST	3,331.5	13,964	4.19	356	267,125	159,969
6591	VALLEY COMM SCH DIST	592.0	16,760	28.31	207	47,460	28,422
6592	VAN BUREN COMM SCH DIST	702.0	29,643	42.23	153	56,279	33,703
6615	VAN METER COMM SCH DIST	491.3	13,164	26.79	214	39,363	23,573

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6633	VENTURA COMM SCH DIST	314.0	52,323	166.63	13	25,173	15,075
6651	VILLISCA COMM SCH DIST	477.1	29,661	62.17	86	38,241	22,901
6660	*VINTON-SHELLSBURG	1,937.2	73,409	37.89	167	155,288	92,995
6700	WACO COMM SCH DIST	636.3	12,174	19.13	252	50,988	30,534
6741	WALL LAKE VIEW AUBURN	735.4	40,804	55.49	107	58,925	35,287
6750	WALNUT COMM SCH DIST	307.2	29,982	97.60	35	24,612	14,739
6759	WAPELLO COMM SCH DIST	863.0	11,048	12.80	297	69,186	41,433
6762	WAPSIE VALLEY COMM	830.0	12,882	15.52	279	66,541	39,848
6768	WASHINGTON COMM SCH DIS	1,747.0	22,584	12.93	296	140,056	83,873
6795	WATERLOO COMM SCH DIST	11,253.9	35,428	3.15	368	902,227	540,305
6822	WAUKEE COMM SCH DIST	1,491.6	23,328	15.64	278	119,613	71,631
6840	WAVERLY-SHELL ROCK COMM	2,229.6	7,227	3.24	365	178,778	107,062
6854	WAYNE COMM SCH DIST	710.4	38,454	54.13	114	56,920	34,087
6867	WEBSTER CITY COMM	1,803.6	9,448	5.24	351	144,626	86,610
6894	*WELLSBURG-STEAMBOAT ROCK	402.1	58,860	146.38	16	32,228	19,300
6921	*WEST BEND-MALLARD	476.8	43,474	91.18	38	38,241	22,901
6930	WEST BRANCH COMM	818.1	20,955	25.61	218	65,579	39,272
6937	WEST BURLINGTON IND	476.0	4,983	10.47	314	38,161	22,853
6943	WEST CENTRAL COMM	431.2	4,610	10.69	311	34,553	20,692
6950	WEST DELAWARE CO COMM	2,093.6	26,167	12.50	300	167,875	100,533
6957	WEST DES MOINES COMM	8,408.5	0	0.00	377	674,145	403,716
6961	WESTERN DUBUQUE CO COMM	2,681.5	16,734	6.24	339	215,015	128,763
6969	WEST HARRISON COMM	487.6	39,212	80.42	52	39,123	23,429
6975	WEST LIBERTY COMM	1,275.6	38,904	30.50	195	102,296	61,261
6983	WEST LYON COMM SCH DIST	916.4	28,641	31.25	194	73,435	43,977
6985	WEST MARSHALL COMM	861.0	5,046	5.86	343	69,026	41,337
6987	WEST MONONA COMM	749.7	38,838	51.80	119	60,127	36,008
6990	WEST SIOUX COMM SCH DIS	850.0	25,201	29.65	199	68,144	40,809
6992	WESTWOOD COMM SCH DIST	796.6	55,655	69.87	71	63,895	38,264
7002	WHITING COMM SCH DIST	256.0	36,416	142.25	17	20,523	12,291
7029	WILLIAMSBURG COMM	928.5	22,403	24.13	226	74,477	44,601

## Iowa School Districts Phase 1 Distribution

District Number	District Name	Enrollment FY 1997	Phase 1 FY 1997	Phase 1 per Pupil	Rank	Phase 2 FY 1997	Phase 3 FY 1997
7038	WILTON COMM SCH DIST	939.2	28,437	30.28	198	75,279	45,081
7047	WINFIELD-MT UNION COMM	445.0	13,532	30.41	197	35,675	21,364
7056	WINTERSET COMM SCH DIST	1,583.4	50,849	32.11	189	126,908	76,000
7083	WODEN-CRYSTAL LAKE COMM	240.2	31,344	130.49	21	19,241	11,522
7092	WOODBINE COMM SCH DIST	605.0	21,197	35.04	180	48,503	29,046
7098	WOODBURY CENTRAL COMM	634.8	35,512	55.94	105	50,908	30,486
7110	WOODWARD-GRANGER COMM	721.0	9,692	13.44	293	57,802	34,615
<b>District Total</b>		<u>504,505.7</u>	<u>\$ 10,638,243</u>	<u>\$ 21.09</u>		<u>\$ 40,447,100</u>	<u>\$ 24,222,005</u>
<b>Per Pupil</b>			<u>\$ 21.09</u>			<u>\$ 80.17</u>	<u>\$ 48.01</u>
AEA 1	Keystone		\$ 6,121			\$ 155,896	\$ 94,195
AEA 2	Northern Trails		37,867			88,173	53,275
AEA 3	Lakeland		16,805			52,792	31,898
AEA 4	Area Education Agency 4		22,381			55,452	33,505
AEA 5	Arrowhead		34,019			105,476	63,730
AEA 6	Area Education Agency 6		20,828			66,205	40,002
AEA 7	Area Education Agency 7		78,006			138,017	83,392
AEA 9	Mississippi Bend		1,695			210,562	127,224
AEA 10	Grant Wood		4,683			246,822	149,133
AEA 11	Heartland		0			449,552	271,625
AEA 12	Western Hills		1,076			131,651	79,545
AEA 13	Loess hills		7,829			131,041	79,177
AEA 14	Green Valley		10,857			46,714	28,225
AEA 15	Southern Prairie		17,072			97,995	59,210
AEA 16	Great River		9,350			76,873	46,448
<b>AEA Total</b>			<u>\$ 268,588</u>			<u>\$ 2,053,222</u>	<u>\$ 1,240,582</u>
<b>Grand Total</b>			<u>\$ 10,906,831</u>			<u>\$ 42,500,322</u>	<u>\$ 25,462,587</u>

\*School district names have been updated to the current district name and may be out of alphabetical order.