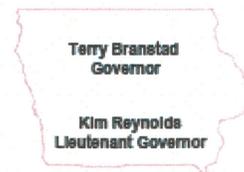




HEADQUARTERS IOWA NATIONAL GUARD

Office of the Adjutant General
Camp Dodge Joint Maneuver Training Center
7105 NW 70th Avenue
Johnston, Iowa 50131-1824



December 16, 2013

Mr. Edwin G. Cook
State Government Efficiency Review Committee
State Capitol
Des Moines, Iowa 50319

Dear Mr. Cook:

Pursuant to the legislative State Government Efficiency Review Committee request dated, November 6, 2013, I submit for your consideration the following items in order to achieve the goal of improving efficiency, modernizing processes, eliminating duplication and outdated processes, reducing costs, and increasing accountability in state government.

1. Mandate EFT payments for all state employee travel.
2. Mandate EFT salary payments for all state employees.
3. Implement electronic signatures for state government- eliminate hard copy of documents.
4. Implement vendor EFT payments.
5. Inventory and eliminate redundant reporting requirements required by state enterprise agencies (DAS/IDOM/LSA).

Please, contact my Government Relations Officer, Captain Kathy Barton if you have any additional questions or concerns. She can be reached at Katherine.m.barton2.mil@mail.mil or (515) 252-4685.

Sincerely,

A handwritten signature in black ink that reads "Timothy E. Orr". The signature is written in a cursive style with a large initial "T" and "O".

Timothy E. Orr
Major General, Iowa National Guard
The Adjutant General