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## Fiscal Note

Fiscal Services Division

SF 423 - Education Reform (LSB 2122XC)
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Fiscal Note Version - New

## Description

Senate File 423 provides broad reforms to the lowa public education system. These reforms are explained by Division in the following pages.

## Total General Fund Impact

The estimated General Fund cost of SF 423 will be a minimum of approximately $\$ 135.0$ million in FY 2014, $\$ 305.1$ million in FY 2015, and $\$ 190.5$ million in FY 2016 and subsequent fiscal years. The Department of Education (DE) will require 10.0 FTE positions to administer the reform provisions in SF 423. The General Fund costs will be impacted by the following provisions that are contingent upon appropriations by the General Assembly:

- Teach Iowa Scholar Program (Div. III)
- High-Need School (Div. V)
- Iowa Reading Research Center (Div. VI)
- Competency-Based Education Grant Program (Div. VI)
- Economically Challenged Schools Grant Program (Div. VI)
- World Language Education Pilot Project (Div. VI
- Competency-Based Education Task Force Recommendations (Div. VI)

The following table is the estimated fiscal impact of SF 423. The table notes the provisions that are contingent upon appropriations by the General Assembly and the estimated General Fund impacts.

| General Fund Impact of SF 423 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Provision | Division |  | 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 |
| Instructional Hours | 1 | \$ | 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Online State Job Posting System | III |  | 0 | 0 | 0 | 0 | 0 |
| Teach lowa Scholar Program | III |  | CUA | CUA | CUA | CUA | CUA |
| Teacher Leadership Framework - School Aid Provisions | v |  | CUA | 190,500,000 | 190,500,000 | 190,500,000 | 190,500,000 |
| High-Need School | v |  | CUA | CUA | CUA | CUA | CUA |
| Planning Grants | v |  | CUA | N.A. | N.A. | N.A. | N.A. |
| Iowa Reading Research Center | VI |  | CUA | CUA | CUA | CUA | CUA |
| Competency-Based Education Grant Program | VI |  | CUA | CUA | CUA | CUA | CUA |
| Economically Challenged Schools Grant Program | vi |  | CUA | CUA | CUA | CUA | CUA |
| World Language Education Pilot Project | VI |  | CUA | CUA | CUA | CUA | CUA |
| Statewide Voluntary Preschool Program Provisions | vi |  | 0 | 0 | 0 | 0 | 0 |
| BoEE Alternative Licensure Limitation | vi |  | 0 | 0 | 0 | 0 | 0 |
| Tobacco Prohibited on School Grounds | vi |  | 0 | 0 | 0 | 0 | 0 |
| Early Intervention/Class Size Reduction Program Sunset Repeal | vi |  | 0 | 0 | 0 | 0 | 0 |
| Competency-Based Education Task Force Recommendations | vi |  | CUA | 0 | 0 | 0 | 0 |
| School District Reporting Requirement Task Force | VI |  | 50,000 | 0 | 0 | 0 | 0 |
| School Year-Long Student Teach. Field Exp. Study | VI |  | 25,000 | 0 | 0 | 0 | 0 |
| Education Reform Provisions |  |  |  |  |  |  |  |
| Total General Fund Impact of Education Reform Provisions: |  | \$ | 75,000 | \$190,500,000 | \$190,500,000 | \$190,500,000 | \$190,500,000 |
| School Aid Allowable Growth |  |  |  |  |  |  |  |
| School Aid Allowable Growth rates | VII |  | ,900,000 | 114,600,000 | 0 | 0 | 0 |
| Total General Fund Impact of SF 423: |  |  | ,975,000 | 305,100,000 | 190,500,000 | 190,500,000 | 190,500,000 |
| CUA $=$ Contingent upon an Appropriation by the General Assemb |  |  |  |  |  |  |  |

The estimated fiscal impact to local school districts will be approximately $\$ 690,000$ in FY 2014, $\$ 690,000$ in FY 2015, $\$ 1.94$ million in FY 2016, $\$ 2.69$ million in FY 2017, and $\$ 3.19$ million in FY 2018. The following provisions are estimated to have a fiscal impact for school districts: Iowa Online Initiative - Fees (Div. II), and Teaching Strategies Gold Early Childhood Assessment (Div. VI). Peer Group Review of Teachers (Div. IV) may have a fiscal impact if a school district conducts peer reviews outside normal school hours, but the number of school districts that will choose this option is unknown.

The following table provides the estimated local district fiscal impact of SF 423.


The following table provides the estimated funding amounts (and FTE positions) needed by the DE to administer the Education Reform provisions in SF 423. Certain provisions include money that may be distributed to local districts or required for support of various task forces. The estimated fiscal impacts associated with the Competency-Based Task Force provisions were based on the task force's preliminary report published January 15, 2013.

| Costs for Department of Education to Administer Provisions if Implemented |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Provision | Division | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | FTES |
| Online State Job Posting System | III | 424,100 | 74,000 | 76,000 | 78,000 | 80,000 | 1.0 |
| Coaching and Support System for Teachers and Administrators | IV | 74,100 | 74,000 | 76,000 | 78,000 | 80,000 | 1.0 |
| Peer Group Review Teacher Training | IV | 74,100 | 74,000 | 76,000 | 78,000 | 80,000 | 1.0 |
| TLS - School Aid Provisions - Planning Grants | V | 464,000 | 0 | 0 | 0 | 0 | 2.0 |
| High-Need School | V | CUA | CUA | CUA | CUA | CUA | 0.0 |
| Iowa Reading Research Center | VI | CUA | CUA | CUA | CUA | CUA | 0.0 |
| Competency-Based Education Grant Program | VI | 174,100 | 174,000 | 176,000 | 178,000 | 180,000 | 1.0 |
| Economically Challenged Schools Grant Program | VI | 74,100 | 74,000 | 76,000 | 78,000 | 80,000 | 1.0 |
| World Language Education Pilot Project | VI | 823,200 | 172,000 | 0 | 0 | 0 | 2.0 |
| Competency-Based Education Task Force Recommendations | VI | 399,100 | 0 | 0 | 0 | 0 | 1.0 |
| School District Reporting Requirement Task Force | VI | 50,000 | 0 | 0 | 0 | 0 | 0.0 |
| School Year-Long Student Teach. Field Exp. Study | VI | 25,000 | 0 | 0 | 0 | 0 | 0.0 |
| Total Impact/Funds going to the Department of Education (DE): |  | \$ 2,581,800 | \$ 642,000 | \$ 480,000 | \$ 490,000 | \$ 500,000 | 10.0 |

## Assumptions and Fiscal Impacts by Division

General assumptions used throughout this summary:

- The estimated cost per FTE position is $\$ 72,000$ per year for salary and benefits.
- The DE will incur a cost of $\$ 2,100$ per new FTE position for equipment and materials in the initial year of implementation.
- Salary levels are estimated to increase 2.0\% annually.
- If the DE has an FTE position associated with administering the provision, the FTE position will be for the years the DE is receiving funding for the provision.


## Division I - Instructional Hours

This Division replaces the requirement that schools provide at least 180 instructional days in a school year. The new provision requires accredited schools to provide at least 1,080 instructional hours during the school calendar in a school year.

## Fiscal Impact:

Currently, there are 204 schools in 60 school districts that are below the minimum 1,080 instructional hour requirement (including time for parent-teacher conferences). There may be increased costs for those districts to meet the minimum hour requirement. However, any potential cost increases are currently unknown.

## Division II - Iowa Learning Online Initiative - Fees

This division directs the DE, beginning July 1, 2016, to establish fees payable by school districts and accredited nonpublic schools that participate in the DE's lowa Learning Online (ILO) Initiative.

## Assumptions:

- Fees established by the DE are estimated to be $\$ 250$ per student.
- The DE estimates student enrollments in ILO courses will be 5,000 in FY 2016, 8,000 in FY 2017, and 10,000 in FY 2018.
- Based on historical enrollments, the Legislative Services Agency (LSA) estimates enrollments in ILO courses of 1,750 in FY 2016, 2,000 in FY 2017, and 2,200 in FY 2018.


## Fiscal Impact:

No state fiscal impact.

## Estimated Local Impact:

The estimated fiscal impact to school districts will depend on the number of enrolled students in ILO courses. The following table is the estimated statewide impact on school districts based on enrollment numbers estimated by DE:

| DE Projection |  |  |  |
| :---: | :---: | :---: | :---: |
| Estimated Statewide Fiscal Impact to School Districts |  |  |  |
|  | FY 2016 | FY 2017 | FY 2018 |
| Enrolled Students | 5,000 | 8,000 | 10,000 |
| Total Cost: | \$ 1,250,000 | \$ 2,000,000 | \$ 2,500,000 |

The following table is the estimated statewide impact on school districts based on historical enrollment numbers estimated by the LSA:


## Division III - Training and Employment of Teachers

This Division requires the DE to establish an online state job posting system. The DE, school districts, charter schools, and Area Education Agencies (AEAs) are required to submit all of their job openings to the DE for posting on the system.

## Assumptions:

- The DE will require 1.0 FTE position to maintain the online state job posting system.
- The estimated cost to develop the online state job posting system is $\$ 350,000$. If funding is not appropriated to the DE to develop the system, the DE will be required to use current resources for development and implementation of the system.


## Fiscal Impact:

The following table is the fiscal impact to the DE to develop and maintain the online state job posting system. The cost for the FTE position will continue as long as the system is in operation.

| Costs for Department of Education to Administer the Online State Job Posting System |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Provision | FY 2014 |  | FY 2015 |  | FY 2016 |  | FY 2017 |  | FY 2018 |  |
| Develop the Online State Job Posting System | \$ | 350,000 | \$ | 0 | \$ | 0 | \$ | 0 | \$ | 0 |
| FTE position to maintain the System |  | 72,000 |  | 74,000 |  | 76,000 |  | 78,000 |  | 80,000 |
| Equipment and Materials to support FTE position |  | 2,100 |  | 0 |  | 0 |  | 0 |  | 0 |
| Total: | \$ | 424,100 | \$ | 74,000 | \$ | 76,000 | \$ | 78,000 | \$ | 80,000 |

## Teach lowa Scholar Program

This Division establishes a Teach lowa Scholar Program within the College Student Aid Commission to provide Teach Iowa Scholar Grants to selected high-caliber teachers. The grants to recipients cannot exceed \$4,000 per year and a total of \$20,000 per recipient over a five-year period.

## Fiscal Impact:

The fiscal impact is contingent on an appropriation by the General Assembly for the Teach lowa Scholar Grants. The following table is an example illustrating the fiscal impact over the next five years if the General Assembly makes an appropriation of \$1.0 million for the Grants in FY 2014. This example also assumes 250 new awards will be granted each year. The maximum fiscal impact of the Teach lowa Scholar Grants under this scenario is $\$ 5.0$ million. The fiscal impact will increase proportionally if more Teach lowa Scholar Grants are awarded.

|  | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1st Year Grants | 250 | 250 | 250 | 250 | 250 |
| 2nd Year Grants | 0 | 250 | 250 | 250 | 250 |
| 3rd Year Grants | 0 | 0 | 250 | 250 | 250 |
| 4th Year Grants | 0 | 0 | 0 | 250 | 250 |
| 5th Year Grants | 0 | 0 | 0 | 0 | 250 |
| Total Grants: | 250 | 500 | 750 | 1,000 | 1,250 |
| Estimated Fiscal Impact: | \$ 1,000,000 | \$ 2,000,000 | \$ 3,000,000 | \$ 4,000,000 | \$ 5,000,000 |

The Governor recommends funding the Teach lowa Scholar Grants beginning in FY 2016. The Governor recommends $\$ 1.5$ million in FY 2016, $\$ 4.5$ million in FY 2017, and $\$ 12.5$ million in FY 2018. The following table shows the estimated number of awards that could be awarded with the Governor's recommended appropriation levels. The FY 2018 appropriation recommendation of $\$ 12.5$ million will provide enough funding for 2,000 new awards in addition to the 375 awards in FY 2016 and 750 awards in FY 2017. The example below assumes 2,000 new awards will be given each succeeding year after FY 2018. The maximum fiscal impact of the Teach lowa Scholar Grants under this scenario is $\$ 40.0$ million.

|  | FY 2016 | FY 2017 |  | FY 2018 |  | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1st Year Grants | 375 | 750 |  | 2,000 |  | 2,000 | 2,000 | 2,000 | 2,000 |
| 2nd Year Grants | 0 | 375 |  | 750 |  | 2,000 | 2,000 | 2,000 | 2,000 |
| 3rd Year Grants | 0 | 0 |  | 375 |  | 750 | 2,000 | 2,000 | 2,000 |
| 4th Year Grants | 0 | 0 |  | 0 |  | 375 | 750 | 2,000 | 2,000 |
| 5th Year Grants | 0 | 0 |  | 0 |  | 0 | 375 | 750 | 2,000 |
| Total Grants: | 375 | 1,125 |  | 3,125 |  | 5,125 | 7,125 | 8,750 | 10,000 |
| Estimated Fiscal Impact: | 1,500,000 | \$ 4,500,000 | \$ | 12,500,000 | \$ | 20,500,000 | \$28,500,000 | \$35,000,000 | \$40,000,000 |

## Division IV - Teacher and Administrator Matters

This Division requires the Director of the DE to develop and implement a coaching and support system for teachers and administrators.

Assumption: The DE will require 1.0 FTE position to monitor and provide technical assistance.

## Fiscal Impact:

The fiscal impact to the DE will be 1.0 FTE position at a cost of $\$ 74,100$ in FY 2014, $\$ 74,000$ in FY 2015, \$76,000 in FY 2016, \$78,000 in FY 2017, and \$80,000 in FY 2018.

## Fiscal Impact:

## Peer Group Review for Teachers

This Division requires the first and second year peer group review of teachers to be conducted by a peer group of at least three, but no more than six teachers selected by the building principal in consultation with the teachers and the building's certified bargaining representative. Participants must receive adequate training prior to conducting a peer review and a per diem salary if the review process goes beyond normal school hours.

Assumption: The DE will require 1.0 FTE position to provide training to the teachers conducting the peer reviews.

## Fiscal Impact:

The fiscal impact to the DE will be 1.0 FTE position at a cost of \$74,100 in FY 2014, \$74,000 in FY 2015, \$76,000 in FY 2016, \$78,000 in FY 2017, and \$80,000 in FY 2018.

## Estimated Local Impact:

The estimated local impact will depend on the local district's decision to allow the peer reviews to happen during normal school hours or outside normal hours.

## Division V - Iowa Teacher Career and Compensation Matters

This Division establishes and requires school districts to implement a framework for teacher career paths, leadership roles and compensation, and provides per pupil funding amounts through the school aid formula to school districts to implement the framework.

## Teacher Leadership Framework

This division requires school district's to implement an approved teacher career and compensation framework. Beginning in FY 2015, it creates a new state categorical per pupil funding mechanism (Teacher Leadership Supplement - TLS). The TLS allocation amount of $\$ 400$ per pupil will be generated through the school aid formula for school districts that have an approved program. The DE is authorized to use up to $\$ 500,000$ (and 2.0 additional FTE positions) for administration and oversight of the program from the TLS each fiscal year. Teacher career framework provisions that meet the requirements for a district to receive TLS funding include:

- The Iowa Teacher Career Path Model: This model provides for a beginning teacher minimum salary level of $\$ 35,000$, a career teacher minimum salary of $\$ 37,000$, a career II teacher minimum salary level of $\$ 42,000$, and an advanced teacher minimum salary level of $\$ 50,500$. The model specifies additional requirements for each teaching level.
- Instructional Coach and Curriculum and Professional Development Leader Model: This model provides for a beginning teacher minimum salary level of $\$ 35,000$, a career teacher minimum salary of $\$ 37,000$, an instructional coach minimum salary level of $\$ 37,000$ and a
stipend between $\$ 5,000$ and $\$ 7,000$, and a curriculum and professional development leader stipend between $\$ 10,000$ and $\$ 12,000$ in addition to the salary. The model specifies additional requirements for each teaching level.
- Career Teacher and Leadership Framework: This framework provides for an initial teacher minimum salary level of $\$ 35,000$, a career teacher minimum salary of $\$ 37,000$, a model teacher salary supplement of $\$ 2,000$, a mentor teacher salary supplement of $\$ 5,000$, and a lead teacher salary supplement of $\$ 10,000$. The framework specifies additional requirements for each teaching level.
- Comparable Model: A comparable model may be also be approved if it meets the specified requirements, including a minimum salary level of $\$ 35,000$ for beginning teachers, $\$ 37,000$ for career teachers, and additional salary or compensation levels for other teachers in leadership roles. Requirements for comparable models also specify additional requirements for each teaching level.


## Fiscal Impact:

The LSA estimates that with full implementation of the program, the total General Fund expenditure for the Teacher Leadership Supplement will be $\$ 190.5$ million. Depending on the number of districts with program approval, the total funding amount could be $\$ 190.5$ million in FY 2015 (assuming all districts have an approved program).
Additionally, this Bill specifies that if the funding allocations are not sufficient to cover the full costs of the required provisions within the model, school districts must implement the minimum salary level of $\$ 35,000$ first and as much of the other provisions of program that remaining funds allow. Appendix A provides a detailed analysis of the full implementation of each model, including cost estimates compared to allocation amounts.
The DE will incur costs of providing administration and oversight of the program, including costs incurred from providing staffing and administrative support to the Commission on Educator Leadership and Compensation. These additional costs will be covered, in part, from the $\$ 500,000$ and 2.0 FTE positions authorized for use by the department.

## High-Need Schools

Creates a state supplemental assistance program for teachers in high-need schools. Requires the DE to develop criteria for determination of a high-need school and develop a process to distribute funds for teachers in those schools.

## Fiscal Impact:

The High-Need Schools provision is contingent upon an appropriation by the General Assembly. If funds are appropriated, costs to the State General Fund will reflect the appropriation amount.

## Planning Grants

Allows school districts to apply to the DE for a planning grant to design an implementation strategy for a career path model or framework.

## Fiscal Impact

The planning grants provision is contingent upon an appropriation by the General Assembly. If funds are appropriated, costs to the State General Fund will reflect the appropriation amount.

Additionally, the if the provision is implemented, the DE will require 2.0 FTE positions and $\$ 464,000$ for costs associated with the FTE positions and for contracts with AEAs to provide technical assistance for the planning grant process.

## Division VI - Miscellaneous Provisions

Expands the duties of the lowa Reading Research Center and requires the first annual report to be submitted to the General Assembly on January 15, 2015.

## Fiscal Impact:

The fiscal impact is contingent on an appropriation by the General Assembly.

## Competency-Based Education Grant Program

Requires the DE establish a competency-based education grant program to award grants to no more than 10 school districts annually to develop, implement, and evaluate competency based education and demonstration projects. The DE is required to submit an annual report analyzing the preliminary findings of the program to the State Board of Education, the Governor, and the General Assembly by January 15. A final report summarizing the programs findings, including student achievement results is due on January 15, 2019.

Assumption: The DE will require 1.0 FTE position to monitor, implement, and support the grant program.

## Fiscal Impact:

The fiscal impact is contingent upon an appropriation by the General Assembly. The Competency-Based Education Task Force established in SF 2284 ( 2012 lowa Acts chapter 1119) recommends funding of $\$ 100,000$ per year for five years to support competency-based pathways in up to ten districts statewide in their preliminary report.

The fiscal impact to the DE will be 1.0 FTE position at a cost of $\$ 74,100$ in $F Y$ 2014, $\$ 74,000$ in FY 2015, $\$ 76,000$ in FY 2016, $\$ 78,000$ in FY 2017, and $\$ 80,000$ in FY 2018. The following table shows the estimated fiscal impact to implement the grant program:

| DE Costs for the Competency-Based Education Grant Program |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Provision | FY 2014 |  | FY 2015 |  | FY 2016 |  | FY 2017 |  | FY 2018 |  |
| Competency-Based Education Grants | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 |
| FTE position for support |  | 72,000 |  | 74,000 |  | 76,000 |  | 78,000 |  | 80,000 |
| Equipment and Materials to support FTE position |  | 2,100 |  | 0 |  | 0 |  | 0 |  | 0 |
| Total: | \$ | 174,100 | \$ | 174,000 | \$ | 176,000 | \$ | 178,000 | \$ | 180,000 |

## Economically Challenged Schools Grant Program

Requires the DE to create, develop, establish, implement, and report findings for a pilot program for economically challenged schools. Provides a school aid funding formula provision for eligible school districts approved to participate in the pilot program that will generate funding based on the number of free and reduced price lunch eligible students and $10.0 \%$ of the district's cost per pupil.

Assumption: The DE will require 1.0 FTE position to monitor, implement, and support the grant program.

## Fiscal Impact:

The Economically Challenged School Grants Program provision is contingent upon an appropriation. If funds are appropriated, costs to the State General Fund will reflect the appropriation amount. Additionally, the amount generated through the school aid formula (state aid and local property tax amounts) will be predicated on the number of districts approved to participate in the pilot program.

For comparison purposes, in FY 2013 there were 19 school districts that had $60.0 \%$ of the student population eligible for free or reduced price lunch. The total amount for these 19 districts represented $25.4 \%$ of the total number of students eligible statewide. Providing a supplementary weighting of 0.1 for eligible students in these districts will result in a funding level of $\$ 30.7$ million, including $\$ 26.9$ million in additional state aid and $\$ 3.8$ million in local property tax (estimated based on $\$ 6,001$ per pupil school aid funding levels).

The fiscal impact to the DE will be 1.0 FTE position at a cost of \$74,100 in FY 2014, \$74,000 in FY 2015, \$76,000 in FY 2016, \$78,000 in FY 2017, and \$80,000 in FY 2018.

## World Language Education Pilot Project

Requires the DE establish a world language education pilot project to enhance foreign language education in lowa schools. The DE will administer the pilot project in partnership with the University of Northern lowa (UNI) and up to three school districts. The DE is to establish a world language education administrative team made up of the school administrators for school districts participating in the pilot project.

## Assumptions:

- The Pilot Project will be accomplished in FY 2014 and FY 2015.
- The DE will require 2.0 FTE positions for standards and curriculum development, assessment development, and support of the pilot project.


## Fiscal Impact:

The fiscal impact is contingent on an appropriation by the General Assembly.
If funds are appropriated by the General Assembly, the DE will incur the following costs associated with the pilot project:

| World Language Education Pilot Project |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Provision | FY 2014 |  | FY 2015 |  |
| Standards and Curriculum Development | \$ | 25,000 | \$ | 25,000 |
| Assessment Development |  | 650,000 |  | 0 |
| 2.0 FTE positions for support |  | 144,000 |  | 147,000 |
| Equipment and Materials to support FTE positions |  | 4,200 |  | 0 |
| Total: | \$ | 823,200 | \$ | 172,000 |

## Statewide Voluntary Preschool Program Provisions:

Provides additional specifications for appropriate uses of preschool formula funding amounts.

## Fiscal Impact:

No fiscal impact is anticipated.

## Board of Educational Examiners Alternative Licensure Limitation

Requires the Board of Educational Examiners (BoEE) to submit a licensing criteria recommendation to the General assembly prior to issuing licenses to individuals that do not meet the standard practitioner preparation requirements. The BoEE cannot issue alternative licenses until the licensing criteria is enacted into statute.

## Fiscal Impact:

No state fiscal impact.

## Tobacco Prohibited on School Grounds

Prohibits the use of nicotine products by any student or by anyone on school grounds.

## Fiscal Impact:

No state fiscal impact.

## Teaching Strategies Gold Early Childhood Assessment

Requires every school district to administer the Teaching Strategies Gold Early Childhood Assessment to all prekindergarten and kindergarten student enrolled in the district.

## Assumptions:

- The estimated cost of the Teaching Strategies Gold Early Childhood Assessment is $\$ 10.45$ per student.
- Enrollments will not exceed 24,000 for prekindergarten, and 42,000 for kindergarten for a total of 66,000 students.


## Fiscal Impact:

No State fiscal impact.

## Estimated Local Impact:

The estimated fiscal impact to school districts is $\$ 690,000$ per year for the period FY 2014 through FY 2018.

## Early Intervention/Class Size Reduction Program Sunset Repeal

Repeals the sunset provision of the Early Intervention/Class Size Reduction Program and specifies that the repeal is effective upon enactment. Provisions of the program are currently set to expire on July 1, 2013, but funding will still be generated through the school aid formula in FY 2014.

## Fiscal Impact:

There is no impact on the General Fund from this provision. The school aid formula will generate approximately $\$ 30.6$ million for the program (assuming a $0.0 \%$ allowable growth rate) regardless of whether the program sunsets. However, the repeal of the sunset provision will provide school districts the authorization to use those funds that are designated for the requirements of the program.

## Competency-Based Education Task Force Recommendations

Requires the DE to implement the preliminary recommendations of the Competency-Based Education Task Force established in SF 2284 (2012 Iowa Acts chapter 1119). The task force recommendations relate to the development of model competencies, investing and providing examples of templates that will effectively and efficiently record and report student achievement in a competency-based environment, developing an assessment validation rubric and model assessments, and creating opportunities for professional development for practitioners.

Assumption: The DE will require 1.0 FTE position to implement the preliminary recommendations of the task force in FY 2014.

## Fiscal Impact:

The fiscal impact is contingent on an appropriation by the General Assembly. The CompetencyBased Education Task Force recommends funding of $\$ 325,000$ for one year to fulfill the
requirements of the Division in their preliminary report. The following costs will go to the DE to implement the recommendations of the task force:

| Competency-Based Education Task Force Recommendations |  |  |
| :---: | :---: | :---: |
| Provision | FY 2014 |  |
| Writing Model Competencies | \$ | 100,000 |
| Plans and Templates |  | 25,000 |
| Assessment Validation Rubric/Model Assessments |  | 100,000 |
| Professional Development |  | 100,000 |
| 1.0 FTE position for support |  | 72,000 |
| Equipment and Materials to support FTE position |  | 2,100 |
| Total: | \$ | 399,100 |

## School District Reporting Requirement Task Force

Directs the DE to convene a five-member Reporting Requirement Review Task Force appointed by the Director of the DE. The DE is required to compile a list of reports that school districts are required to submit to the DE biennially or more frequently and submit the list to the Task Force by September 3, 2013. The Task Force is to review the list of reports and produce a written justification for continuing, modifying, or eliminating each requirement and submit their report to the State Board of Education and the General Assembly by December 2, 2013. The State Board of Education is required to review and determine which of the Task Force recommendations for modifying or eliminating reporting requirements may be accomplished by administrative rule and which must be accomplished by statute. The State Board of Education is required to submit its finding and recommendations, including plans for Board action relating to administrative rules and Board recommendations for specific statutory changes, in a report to the General Assembly by February 3, 2014.

## Assumptions:

- The DE can compile the list of reports that school districts are required to submit to the DE with current resources.
- The DE will require additional funding for the costs associated with providing staff and services for the Task Force and State Board report.


## Fiscal Impact:

The estimated impact is an increase in FY 2014 General Fund expenditures of \$50,000 for the costs associated with the Task Force.

## School Year-Long Student Teaching Field Experience Requirement - Study

Directs the practitioner preparation programs offered at the three regents universities to convene a study committee of education faculty members to study the feasibility of establishing professional development schools for preservice teacher candidates in collaboration with school districts and the feasibility of requiring students enrolled in practitioner preparation programs to complete a field experience lasting one full school year. The study committee is to summit their findings and recommendations in a report to the State Board of Regents, DE, BoEE, Governor, and the General Assembly by December 2, 2013.

Assumption: The study committee will require additional funding for the costs associated with providing staff and services associated with the study.

## Fiscal Impact:

The estimated impact is an increase in FY 2014 General Fund expenditures of $\$ 25,000$ for the costs associated with the task force.

## Division VII - FY 2014 and FY 2015 School Aid

This Division establishes the per pupil growth levels for school aid funding in FY 2014 and FY 2015 at $4.0 \%$ for regular school aid and the state categorical supplements. The following table provides the impact of each of the state cost per pupil levels.

| State Cost Per Pupil Increases for FY 2014 and FY 2015 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2013 <br> State Cost <br> Per Pupil <br> Amounts |  | FY 2014 |  |  |  | FY 2015 |  |  |  |
| Regular School Aid Per Pupil Components |  |  | FY 2014 Allowable Growth Rate | Growth in FY 2014 Cost Per Pupil Amounts |  | State <br> Cost Per Pupil Amount | FY 2015 <br> Allowable Growth Rate | Growth in FY 2015 Cost Per Pupil Amounts |  | State Cost Per Pupil Amount |
| Regular Program | \$ | 6,001.00 | 4.0\% | \$ | 240.00 | \$6,241.00 | 4.0\% | \$ | 250.00 | \$6,491.00 |
| Special Education Program |  | 6,001.00 | 4.0\% |  | 240.00 | 6,241.00 | 4.0\% |  | 250.00 | 6,491.00 |
| AEA Special Education Support |  | 263.51 | 4.0\% |  | 10.54 | 274.05 | 4.0\% |  | 10.96 | 285.01 |
| AEA Media Services |  | 49.13 | 4.0\% |  | 1.97 | 51.10 | 4.0\% |  | 2.04 | 53.14 |
| AEA Educational Services |  | 54.22 | 4.0\% |  | 2.17 | 56.39 | 4.0\% |  | 2.26 | 58.65 |
| State Categorical Supplements Per Pupil Components |  |  |  |  |  |  |  |  |  |  |
| Teacher Salary - Districts | \$ | 517.17 | 4.0\% | \$ | 20.69 | \$ 537.86 | 4.0\% | \$ | 21.51 | \$ 559.37 |
| Professional Development - Districts |  | 58.57 | 4.0\% |  | 2.34 | 60.91 | 4.0\% |  | 2.44 | 63.35 |
| Early Intervention |  | 63.80 | 4.0\% |  | 2.55 | 66.35 | 4.0\% |  | 2.65 | 69.00 |
| Teacher Salary - AEAs |  | 27.07 | 4.0\% |  | 1.08 | 28.15 | 4.0\% |  | 1.13 | 29.28 |
| Professional Development - AEAs |  | 3.16 | 4.0\% |  | 0.13 | 3.29 | 4.0\% |  | 0.13 | 3.42 |

## Fiscal Impact

The establishment of an allowable growth rate for FY 2014 and FY 2015 is estimated to increase the total General Fund expenditure for school aid by $\$ 134.9$ million in FY 2014 and $\$ 114.6$ million in FY 2015. Additionally, other items of note include (see following table, also):

- An increase for the state categorical supplements of $\$ 13.7$ million in FY 2014 and \$15.1 million in FY 2015.
- An increase for preschool aid of \$6.3 million in FY 2014 and $\$ 6.1$ million in FY 2015.
- An increase in the total foundation level property tax amount of $\$ 42.4$ million in FY 2014 and $\$ 72.7$ million in FY 2015. This includes an increase in the uniform levy amount of $\$ 30.8$ million in FY 2014 and $\$ 32.3$ million in FY 2015. The uniform levy increases are not impacted by the establishment of the allowable growth rate.
- An increase in the estimated total school aid funding level (referred to as the combined district cost) of \$173.0 million in FY 2014 and \$181.2 million in FY 2015.



## Sources

Iowa Department of Education
Competency-Based Education Task Force Preliminary Report
Department of Management, School Aid file
LSA analysis and calculations
/s/ Holly M. Lyons
March 25, 2013

The fiscal note for this bill was prepared pursuant to Joint Rule 17 and the Iowa Code. Data used in developing this fiscal note is available from the Fiscal Services Division of the Legislative Services Agency upon request.

## SF 423 - Appendix A (Analysis of the Teacher Career Path Models) - Division V

## Teacher Career Path and Compensation Models - Funding/Cost Comparisons

Division V of SF 423 requires each district to implement an approved teacher compensation model or framework and have the system in place on or before July 1, 2016 (FY 2017). Additionally, the Bill provides funding through the teacher leadership supplement (TLS) at $\$ 400$ per pupil. The LSA estimates that when fully implemented, the General Fund cost of funding the TLS will total at least $\$ 190.5$ million. Districts will have four career path/compensation models to choose from (see page 6 of the fiscal note description of the models):

- Iowa Teacher Career Path Model
- Instructional Coach and Curriculum and Professional Development Leader Model
- Career Teacher and Leadership Framework
- Comparable Model

The cost estimates provided include the first three models noted. The specifics of the comparable model are unknown and could vary between school districts, and the LSA cannot provide a cost estimate for an unknown model type.

The following table provides the estimated costs of the models. Additional detail on the costs of each model and the assumptions used is provided below. The LSA notes that variations in assumptions used in these estimates may result in significant changes in the overall estimate totals. Additionally, the Bill specifies that if the funding allocations are not sufficient to cover the full costs of the required provisions within the selected model, school districts implement the minimum salary level of $\$ 35,000$ first and as much of the other provisions of program that remaining allocated funds allow.

| LSA: Estimated Costs of Model Implementation (Millions of Dollars) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Model/Framework Provision | Cost of Minimum <br> Salary Levels for Beginning and Career Teachers |  | Other Salary/Stipend Costs |  | Est. Costs of Replacing Instruction Time |  | Est. Total Cost |  |
| Iowa Teacher Career Path Model | \$ | 9.7 | \$ | 40.3 | \$ | 66.2 | \$ | 116.2 |
| Instructional Coach/Curr. Prof. Dev. Model |  | 9.7 |  | 144.2 |  | 12.9 |  | 166.7 |
| Career Teacher and Leadership Model |  | 9.7 |  | 47.1 |  | 88.5 |  | 145.3 |

## Overall Assumptions

- All costs for salaries, stipends, and supplements include a percentage applied for FICA and IPERS of $16.58 \%$.
- The estimated cost of replacing initial teachers in the classroom for $25.0 \%$ of the school year (under all three plans) assumes that 1,146 new teachers are hired annually statewide (based on a 3-year average).


## Appendix A

- The statewide cost of replacing initial (beginning) teachers is allocated to districts on a per-pupil basis using 2012-2013 certified enrollments.
- All estimated costs for instruction time replacement of teachers were based on a salary level of $\$ 38,500$, and prorated on a full-time equivalency basis.
- Unless otherwise specified, a 180-day school calendar was assumed.


## All Models - Minimum Teacher and Career Teacher Salaries

Estimate - Each of the three teacher compensation models described in the Bill includes raising the minimum teacher salary to $\$ 35,000$ and raising the Career teacher salary to $\$ 37,000$. The cost of these provisions is estimated to total $\$ 9.7$ million. Additionally:

- The overall cost of increasing the minimum salary to $\$ 35,000$ is estimated to be $\$ 6.1$ million.
- The overall cost of increasing the career level minimum salary to $\$ 37,000$ is estimated to be $\$ 3.6$ million.
- All districts would receive an allocation sufficient to fund the costs of increasing the minimum teacher salary to $\$ 35,000$.
- 346 districts (99.4\%) have an allocation sufficient to fund the costs of increasing the Career teacher salary to $\$ 37,000$. Two districts are estimated to have costs in excess of the allocation amounts by an average of $\$ 3,000$.
- Additionally, all three models include a cost estimate of $\$ 12.9$ million for the cost of replacing instruction time for initial or beginning teachers.


## Iowa Teacher Career Path Model

## Assumptions:

- A Career teacher is assumed to have at least 2 years of teaching experience.
- The estimated cost of Career II and Advanced teacher salary increases (Teacher Career Path Model) assumes a starting base salary of \$38,500.
- Districts will establish criteria for designating Career II teachers that will limit the number to the minimums established in the Bill - one Career II teacher for every elementary building and four for each middle and high school.

NOTE: While the Bill specifies a minimum number of Career II teachers in a district, it does not place any upper limits, specifying only that they meet the requirements for a Career teacher and have a successful performance review on file. It is left to the discretion of the district to place additional requirements for designation as a Career II teacher.

Currently, the Department of Education has noted that 98.2\% of teachers would meet the Bill's statewide minimum requirements for Career II designation. Under an assumption that 98.2\% of a district's teachers with at least four years of teaching experience would become Career II teachers, the costs of this model are estimated to increase significantly.

## Appendix A

- The estimate assumes at least one Advanced Teacher for every three Career II teachers and at least one per building.
- Additional contract days required of Career II and Advanced teachers are assumed to be included in the minimum salaries of $\$ 42,000$ and $\$ 50,500$.
- Costs of peer coaching assume that half of Career II and Advanced teachers in each district will peer coach for five hours per week for 38 weeks. The estimate assumes a salary of $\$ 42,000$ for Career II teachers and $\$ 50,500$ for Advanced teachers to calculate the hourly rate of pay.
- Although not reflected in this estimate, estimated costs may be reduced based on the current salary levels of teachers that may be moved into Career II and Advanced teacher positions.

Estimate - Under this model, full implementation of Section 27 of the Bill is estimated to have a total cost of $\$ 116.2$ million. Additionally:

- The estimated total cost of the Career II teacher provisions include $\$ 13.4$ million for salary costs and $\$ 31.6$ million for instruction time replacement.
- The estimated total cost of the Advanced teacher provisions includes $\$ 11.2$ million for salary costs and $\$ 21.8$ million for instruction time replacement.
- The estimate includes $\$ 15.7$ million for the cost of the peer coaching provision.
- Overall, 170 districts (48.9\%) have estimated costs in excess of the allocation for full implementation totaling $\$ 18.8$ million, an average of $\$ 111,000$ each. The remaining 178 districts (51.1\%) will have an allocation amount above estimated costs totaling $\$ 93.1$ million, an average of $\$ 522,000$ per district.


## Instructional Coach and Curriculum and Professional Development Leader Model

## Assumptions:

- The estimate assumes that Instructional Coaches and Curriculum and Professional Development Leaders are new positions at the minimum Career teacher salary of $\$ 37,000$. Minimum stipends were used in the calculations for Instructional Coaches $(\$ 5,000)$ and Curriculum and Professional Development Leaders $(\$ 10,000)$.
- The number of Curriculum and Professional Development Leaders assumes at least one per district for districts with enrollment less than 500 and one per building for districts with enrollment of 500 or more.
- Summer training for Curriculum and Professional Development Leaders is estimated to require five days at a per diem rate based on a minimum career salary of $\$ 37,000$.

Estimate - Under this model, full implementation of Section 29.1(b) of the Bill is estimated to cost $\$ 166.7$ million. Additionally:

- The cost of the instructional coach provision is estimated at $\$ 73.9$ million.


## Appendix A

- The cost of the curriculum and professional development leaders provision is estimated at \$70.2 million.
- Overall, 224 districts (64.4\%) have estimated costs in excess of the allocation amount to fund the provisions totaling $\$ 37.1$ million (an average of $\$ 165,000$ per district), and 124 districts (35.6\%) have an allocation amount above the estimated costs totaling $\$ 60.9$ million (an average of \$490,000 per district).


## Career Teacher and Leadership Framework Model

Estimate - Under this model, full implementation of Section 29.2 of the Bill is estimated to cost $\$ 145.3$ million. Additionally:

- Supplements for model, mentor, and lead teachers are estimated to cost $\$ 47.1$ million.
- The estimated cost for replacing mentor and lead teacher instruction time totals $\$ 75.6$ million.
- Overall, 117 districts (33.6\%) have estimated costs in excess of the allocation amount to fund the provisions totaling $\$ 22.0$ million (an average of $\$ 188,000$ per district), and 231districts (66.4\%) have an allocation amount above the estimated costs totaling $\$ 67.1$ million (an average of $\$ 290,000$ per district).

The following spreadsheet provides the estimated allocations and estimated costs of full implementation of the three models.

SF423_FN Appendix A
SF 423 - Comparison of Teacher Compensation Models


SF423_FN Appendix A

|  |  | Increasing Minimum Salaries |  |  | Teacher Career Path Model |  |  | Instructional Coach and Curriculum and Professional Development Leader Model |  |  | Career Teacher and Leadership Framework Model |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District | Estimated <br> Allocation Amount | Minimum to \$35,000 | $\begin{gathered} \text { Career } \\ \text { Minimum to } \\ \$ 37,000 \end{gathered}$ | Est. Cost in Excess of Allocation | Est. Total Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost |
| Charles City | 631,880 | 2,981 | 3,718 | 0 | 451,907 | 0 | 179,973 | 573,809 | 0 | 58,071 | 433,046 | 0 | 198,834 |
| Charter Oak-Ute | 121,840 | 37,112 | 14,029 | 0 | 315,486 | -193,646 | 0 | 262,184 | -140,344 | 0 | 185,709 | -63,869 | 0 |
| Cherokee | 383,680 | 0 | 3,787 | 0 | 382,018 | 0 | 1,662 | 498,215 | -114,535 | 0 | 301,754 | 0 | 81,926 |
| Clarinda | 378,880 | 66,238 | 17,239 | 0 | 461,385 | -82,505 | 0 | 528,618 | -149,738 | 0 | 419,884 | -41,004 | 0 |
| Clarion-Goldfield | 319,440 | 0 | 410 | 0 | 278,094 | 0 | 41,346 | 336,647 | -17,207 | 0 | 240,561 | 0 | 78,879 |
| Clarke | 574,240 | 8,034 | 895 | 0 | 303,812 | 0 | 270,428 | 411,329 | 0 | 162,911 | 412,004 | 0 | 162,236 |
| Clarksville | 135,920 | 44,236 | 2,656 | 0 | 208,617 | -72,697 | 0 | 209,922 | -74,002 | 0 | 182,410 | -46,490 | 0 |
| Clay Central-Everly | 138,000 | 15,103 | 10,201 | 0 | 187,169 | -49,169 | 0 | 188,474 | -50,474 | 0 | 107,481 | 0 | 30,519 |
| Clear Creek Amana | 668,520 | 39,396 | 24,070 | 0 | 427,399 | 0 | 241,121 | 633,049 | 0 | 35,471 | 545,768 | 0 | 122,752 |
| Clearfield | 32,800 | 0 | 0 | 0 | 58,553 | -25,753 | 0 | 107,105 | -74,305 | 0 | 55,695 | -22,895 | 0 |
| Clear Lake | 505,360 | 22,883 | 6,995 | 0 | 320,112 | 0 | 185,248 | 378,665 | 0 | 126,695 | 374,823 | 0 | 130,537 |
| Clinton | 1,586,200 | 5,546 | 2,471 | 0 | 551,171 | 0 | 1,035,029 | 898,292 | 0 | 687,908 | 1,208,027 | 0 | 378,173 |
| Colfax-Mingo | 292,600 | 23,106 | 16,321 | 0 | 315,299 | -22,699 | 0 | 373,852 | -81,252 | 0 | 277,766 | 0 | 14,834 |
| College | 1,827,200 | 0 | 0 | 0 | 525,895 | 0 | 1,301,305 | 1,060,398 | 0 | 766,802 | 1,235,659 | 0 | 591,541 |
| Collins-Maxwell | 188,000 | 34,354 | 21,715 | 0 | 221,310 | -33,310 | 0 | 278,542 | -90,542 | 0 | 233,866 | -45,866 | 0 |
| Colo-NESCO School | 200,160 | 4,346 | 1,052 | 0 | 204,986 | -4,826 | 0 | 270,691 | -70,531 | 0 | 145,252 | 0 | 54,908 |
| Columbus | 330,480 | 6,816 | 4,285 | 0 | 289,531 | 0 | 40,949 | 348,084 | -17,604 | 0 | 305,479 | 0 | 25,001 |
| Coon Rapids-Bayard | 157,440 | 2,536 | 1,217 | 0 | 70,719 | 0 | 86,721 | 168,235 | -10,795 | 0 | 160,105 | -2,665 | 0 |
| Corning | 168,800 | 41,240 | 29,689 | 0 | 338,445 | -169,645 | 0 | 285,142 | -116,342 | 0 | 228,049 | -59,249 | 0 |
| Corwith-Wesley | 46,000 | 31,158 | 17,651 | -2,810 | 155,485 | -109,485 | 0 | 156,806 | -110,806 | 0 | 124,777 | -78,777 | 0 |
| Council Bluff | 3,577,840 | 0 | 0 | 0 | 1,010,105 | 0 | 2,567,735 | 2,164,591 | 0 | 1,413,249 | 2,301,043 | 0 | 1,276,797 |
| Creston | 562,880 | 36,221 | 20,912 | 0 | 497,684 | 0 | 65,196 | 619,586 | -56,706 | 0 | 478,823 | 0 | 84,057 |
| Dallas Center-Grimes | 855,920 | 0 | 3,271 | 0 | 379,854 | 0 | 476,066 | 634,468 | 0 | 221,452 | 571,085 | 0 | 284,835 |
| Danville | 193,200 | 20,475 | 12,685 | 0 | 198,752 | -5,552 | 0 | 200,056 | -6,856 | 0 | 191,926 | 0 | 1,274 |
| Davenport | 6,376,080 | 71,876 | 51,773 | 0 | 2,216,606 | 0 | 4,159,474 | 4,190,424 | 0 | 2,185,656 | 4,323,517 | 0 | 2,052,563 |
| Davis County | 478,280 | 32,849 | 18,505 | 0 | 435,971 | 0 | 42,309 | 503,204 | -24,924 | 0 | 428,569 | 0 | 49,711 |
| Decorah Community | 567,640 | 56,553 | 15,126 | 0 | 428,802 | 0 | 138,838 | 634,453 | -66,813 | 0 | 527,790 | 0 | 39,850 |
| Delwood | 81,720 | 7,374 | 4,427 | 0 | 73,655 | 0 | 8,065 | 122,208 | -40,488 | 0 | 70,798 | 0 | 10,922 |
| Denison | 827,440 | 0 | 0 | 0 | 458,409 | 0 | 369,031 | 629,274 | 0 | 198,166 | 546,510 | 0 | 280,930 |
| Denver | 286,840 | 7,226 | 10,398 | 0 | 306,812 | -19,972 | 0 | 456,551 | -169,711 | 0 | 202,092 | 0 | 84,748 |
| Des Moines Independent | 12,824,840 | 34,489 | 6,995 | 0 | 4,003,361 | 0 | 8,821,479 | 7,942,086 | 0 | 4,882,754 | 9,140,651 | 0 | 3,684,189 |
| Diagonal | 44,800 | 27,905 | 20,144 | -3,248 | 203,623 | -158,823 | 0 | 204,927 | -160,127 | 0 | 123,935 | -79,135 | 0 |
| Dike-New Hartford | 338,680 | 12,779 | 6,995 | 0 | 312,462 | 0 | 26,218 | 462,201 | -123,521 | 0 | 207,742 | 0 | 130,938 |
| Dows | 49,720 | 1,891 | 4,540 | 0 | 66,125 | -16,405 | 0 | 114,678 | -64,958 | 0 | 63,268 | -13,548 | 0 |
| Dubuque | 4,205,320 | 118,620 | 53,692 | 0 | 1,357,503 | 0 | 2,847,817 | 2,533,114 | 0 | 1,672,206 | 3,152,093 | 0 | 1,053,227 |
| Dunkerton | 190,640 | 41,782 | 20,984 | 0 | 228,186 | -37,546 | 0 | 229,490 | -38,850 | 0 | 221,360 | -30,720 | 0 |
| Boyer Valley | 177,360 | 7,129 | 4,013 | 0 | 175,664 | 0 | 1,696 | 176,969 | 0 | 391 | 168,839 | 0 | 8,521 |
| Durant | 226,160 | 3,474 | 7,025 | 0 | 281,886 | -55,726 | 0 | 340,439 | -114,279 | 0 | 244,353 | -18,193 | 0 |
| Eagle Grove | 485,160 | 14,288 | 5,745 | 0 | 298,678 | 0 | 186,482 | 357,231 | 0 | 127,929 | 261,145 | 0 | 224,015 |
| Earlham | 333,680 | 12,847 | 28,049 | 0 | 313,684 | 0 | 19,996 | 372,238 | -38,558 | 0 | 222,670 | 0 | 111,010 |
| East Buchanan | 246,920 | 821 | 2,332 | 0 | 274,350 | -27,430 | 0 | 332,904 | -85,984 | 0 | 163,955 | 0 | 82,965 |
| East Central | 223,360 | 0 | 0 | 0 | 79,170 | 0 | 144,190 | 162,981 | 0 | 60,379 | 62,607 | 0 | 160,753 |
| East Greene | 135,200 | 20,110 | 11,658 | 0 | 192,991 | -57,791 | 0 | 194,296 | -59,096 | 0 | 132,685 | 0 | 2,515 |
| East Marshall | 128,480 | 19,857 | 18,811 | 0 | 312,410 | -183,930 | 0 | 419,927 | -291,447 |  | 294,258 | -165,778 | 0 |
| East Union | 196,360 | 9,533 | 20,827 | 0 | 196,165 | 0 | 195 | 197,469 | -1,109 | 0 | 189,339 | 0 | 7,021 |
| Eastern Allamakee | 150,800 | 82,093 | 31,028 | 0 | 379,421 | -228,621 | 0 | 326,119 | -175,319 | 0 | 269,025 | -118,225 | 0 |
| River Valley | 167,880 | 11,079 | 6,510 | 0 | 181,471 | -13,591 | 0 | 182,776 | -14,896 | 0 | 174,646 | -6,766 | 0 |
| Edgewood-Colesburg | 172,040 | 42,880 | 20,693 | 0 | 227,737 | -55,697 | 0 | 229,041 | -57,001 | 0 | 220,911 | -48,871 | 0 |
| Eldora-New Providence | 258,280 | 0 | 0 | 0 | 169,985 | 0 | 88,295 | 227,217 | 0 | 31,063 | 182,541 | 0 | 75,739 |
| Elk Horn-Kimballton | 89,400 | 4,251 | 6,875 | 0 | 169,710 | -80,310 | 0 | 171,015 | -81,615 | 0 | 90,022 | -622 | 0 |
| Emmetsburg | 267,000 | 12,945 | 5,739 | 0 | 292,828 | -25,828 | 0 | 351,381 | -84,381 | 0 | 255,295 | 0 | 11,705 |
| English Valleys | 186,760 | 23,846 | 11,089 | 0 | 200,093 | -13,333 | 0 | 201,397 | -14,637 | 0 | 193,267 | -6,507 | 0 |
| Essex | 86,080 | 16,353 | 7,700 | 0 | 182,414 | -96,334 | 0 | 183,718 | -97,638 | 0 | 102,726 | -16,646 | 0 |
| Estherville Lincoln | 540,400 | 59,917 | 29,332 | 0 | 395,553 | 0 | 144,847 | 545,292 | -4,892 | 0 | 490,040 | 0 | 50,360 |
| Exira | 89,320 | 6,074 | 0 | 0 | 115,673 | -26,353 | 0 | 116,994 | -27,674 | 0 | 84,966 | 0 | 4,354 |
| Fairfield | 677,840 | 12,872 | 6,110 | 0 | 383,543 | 0 | 294,297 | 589,194 | 0 | 88,646 | 501,912 | 0 | 175,928 |
| Farragut | 84,480 | 22,185 | 8,277 | 0 | 188,715 | -104,235 | 0 | 190,020 | -105,540 | 0 | 109,027 | -24,547 | 0 |
| Forest City | 397,880 | 79,623 | 23,302 | 0 | 482,115 | -84,235 | 0 | 549,348 | -151,468 | 0 | 474,714 | -76,834 | 0 |
| Fort Dodge | 1,484,720 | 23,381 | 19,875 | 0 | 628,539 | 0 | 856,181 | 1,031,572 | 0 | 453,148 | 1,090,690 | 0 | 394,030 |
| Fort Madison | 907,280 | 0 | 0 | 0 | 483,620 | 0 | 423,660 | 641,628 | 0 | 265,652 | 590,662 | 0 | 316,618 |
| Fredericksburg | 102,000 | 272 | 0 | 0 | 159,707 | -57,707 | 0 | 161,012 | -59,012 | 0 | 80,019 | 0 | 21,981 |
| Fremont-Mills | 178,640 | 10,054 | 11,536 | 0 | 186,198 | -7,558 | 0 | 187,503 | -8,863 | 0 | 125,892 | 0 | 52,748 |

SF423_FN Appendix A

|  |  | Increasing Minimum Salaries |  |  | Teacher Career Path Model |  |  | Instructional Coach and Curriculum and Professional Development Leader Model |  |  | Career Teacher and Leadership Framework Model |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District | Estimated <br> Allocation Amount | Minimum to \$35,000 | Career <br> Minimum to \$37,000 | Est. Cost <br> in Excess of Allocation | Est. Total Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost |
| Galva-Holstein | 177,600 | 6,996 | 2,312 | 0 | 187,552 | -9,952 | 0 | 224,115 | -46,515 | 0 | 113,540 | 0 | 64,060 |
| Garner-Hayfield | 314,000 | 43,655 | 17,702 | 0 | 338,672 | -24,672 | 0 | 348,262 | -34,262 | 0 | 301,139 | 0 | 12,861 |
| George-Little Rock | 182,400 | 4,445 | 2,656 | 0 | 289,239 | -106,839 | 0 | 271,195 | -88,795 | 0 | 165,138 | 0 | 17,262 |
| Gilbert | 518,520 | 7,366 | 2,332 | 0 | 300,819 | 0 | 217,701 | 359,372 | 0 | 159,148 | 336,148 | 0 | 182,372 |
| Gilmore City-Bradgate | 51,600 | 7,237 | 2,332 | 0 | 165,602 | -114,002 | 0 | 166,907 | -115,307 | 0 | 66,533 | -14,933 | 0 |
| Gladbrook-Reinbeck | 244,320 | 466 | 3,377 | 0 | 290,162 | -45,842 | 0 | 439,901 | -195,581 | 0 | 166,061 | 0 | 78,259 |
| Glenwood | 809,400 | 21,854 | 6,679 | 0 | 352,995 | 0 | 456,405 | 502,734 | 0 | 306,666 | 573,825 | 0 | 235,575 |
| Glidden-Ralston | 122,040 | 0 | 2,687 | 0 | 163,476 | -41,436 | 0 | 164,780 | -42,740 | 0 | 137,269 | -15,229 | 0 |
| Graettinger-Terril | 140,000 | 13,582 | 9,268 | 0 | 288,421 | -148,421 | 0 | 235,119 | -95,119 | 0 | 158,644 | -18,644 | 0 |
| Nodaway Valley | 268,880 | 29,819 | 12,586 | 0 | 316,675 | -47,795 | 0 | 375,229 | -106,349 | 0 | 279,142 | -10,262 | 0 |
| GMG | 127,320 | 6,843 | 15,062 | 0 | 183,050 | -55,730 | 0 | 184,355 | -57,035 | 0 | 176,225 | -48,905 | 0 |
| Grinnell-Newburg | 668,280 | 13,990 | 3,038 | 0 | 380,944 | 0 | 287,336 | 586,595 | 0 | 81,685 | 499,313 | 0 | 168,967 |
| Griswold | 237,360 | 7,213 | 10,111 | 0 | 199,602 | 0 | 37,758 | 348,020 | -110,660 | 0 | 198,453 | 0 | 38,907 |
| Grundy Center | 254,960 | 409 | 3,679 | 0 | 277,419 | -22,459 | 0 | 335,973 | -81,013 | 0 | 220,505 | 0 | 34,455 |
| Guthrie Center | 186,760 | 82,047 | 44,666 | 0 | 395,440 | -208,680 | 0 | 342,138 | -155,378 | 0 | 285,045 | -98,285 | 0 |
| Clayton Ridge | 251,520 | 6,095 | 3,100 | 0 | 282,293 | -30,773 | 0 | 389,810 | -138,290 | 0 | 191,279 | 0 | 60,241 |
| H-L-V | 125,480 | 6,342 | 4,378 | 0 | 171,740 | -46,260 | 0 | 173,045 | -47,565 | 0 | 111,434 | 0 | 14,046 |
| Hamburg | 103,600 | 24,307 | 4,663 | 0 | 188,514 | -84,914 | 0 | 189,818 | -86,218 | 0 | 108,826 | -5,226 | 0 |
| Hampton-Dumont | 479,600 | 36,610 | 22,603 | 0 | 361,412 | 0 | 118,188 | 511,151 | -31,551 | 0 | 455,899 | 0 | 23,701 |
| Harlan | 579,600 | 68 | 2,332 | 0 | 311,349 | 0 | 268,251 | 461,089 | 0 | 118,511 | 405,836 | 0 | 173,764 |
| Harmony | 144,000 | 39,403 | 18,653 | 0 | 220,326 | -76,326 | 0 | 221,631 | -77,631 | 0 | 160,020 | -16,020 | 0 |
| Harris-Lake Park | 129,760 | 28,110 | 18,709 | 0 | 208,128 | -78,368 | 0 | 209,433 | -79,673 | 0 | 147,822 | -18,062 | 0 |
| Hartley-Melvin-Sanborn | 252,920 | 8,541 | 0 | 0 | 281,734 | -28,814 | 0 | 340,287 | -87,367 | 0 | 224,819 | 0 | 28,101 |
| Highland | 263,840 | 35,591 | 14,581 | 0 | 337,807 | -73,967 | 0 | 487,546 | -223,706 | 0 | 286,569 | -22,729 | 0 |
| Hinton | 211,920 | 0 | 0 | 0 | 270,426 | -58,506 | 0 | 328,979 | -117,059 | 0 | 179,411 | 0 | 32,509 |
| Howard-Winneshiek | 528,320 | 16,240 | 13,884 | 0 | 384,592 | 0 | 143,728 | 639,206 | -110,886 | 0 | 357,236 | 0 | 171,084 |
| Hubbard-Radcliffe | 170,680 | 28,844 | 19,019 | 0 | 211,935 | -41,255 | 0 | 213,239 | -42,559 | 0 | 151,628 | 0 | 19,052 |
| Hudson | 276,800 | 1,777 | 4,227 | 0 | 280,809 | -4,009 | 0 | 339,362 | -62,562 | 0 | 170,413 | 0 | 106,387 |
| Humboldt | 465,800 | 26,485 | 11,178 | 0 | 338,931 | 0 | 126,869 | 488,670 | -22,870 | 0 | 379,936 | 0 | 85,864 |
| Independence | 552,440 | 3,214 | 4,427 | 0 | 211,187 | 0 | 341,253 | 408,569 | 0 | 143,871 | 409,244 | 0 | 143,196 |
| Indianola | 1,363,760 | 5,700 | 6,995 | 0 | 437,263 | 0 | 926,497 | 832,026 | 0 | 531,734 | 886,857 | 0 | 476,903 |
| Interstate 35 | 363,480 | 11,693 | 23,046 | 0 | 329,100 | 0 | 34,380 | 429,876 | -66,396 | 0 | 277,862 | 0 | 85,618 |
| Iowa City | 5,109,760 | 0 | 1,519 | 0 | 1,530,050 | 0 | 3,579,710 | 3,213,540 | 0 | 1,896,220 | 2,988,870 | 0 | 2,120,890 |
| lowa Falls | 434,800 | 5,050 | 8,897 | 0 | 313,123 | 0 | 121,677 | 462,863 | -28,063 | 0 | 334,748 | 0 | 100,052 |
| Iowa Valley | 224,240 | 2,784 | 157 | 0 | 170,628 | 0 | 53,612 | 227,861 | -3,621 | 0 | 163,803 | 0 | 60,437 |
| IKM-Manning | 292,600 | 22,667 | 18,326 | 0 | 330,570 | -37,970 | 0 | 480,309 | -187,709 | 0 | 279,332 | 0 | 13,268 |
| Janesville Consolidated | 143,400 | 3,747 | 5,201 | 0 | 171,178 | -27,778 | 0 | 172,482 | -29,082 | 0 | 91,490 | 0 | 51,910 |
| Jefferson-Scranton | 400,800 | 11,135 | 6,432 | 0 | 300,742 | 0 | 100,058 | 359,295 | 0 | 41,505 | 336,071 | 0 | 64,729 |
| Jesup | 360,560 | 0 | 0 | 0 | 356,850 | 0 | 3,710 | 653,687 | -293,127 | 0 | 242,926 | 0 | 117,634 |
| Johnston | 2,507,600 | 0 | 0 | 0 | 654,330 | 0 | 1,853,270 | 1,253,217 | 0 | 1,254,383 | 1,607,137 | 0 | 900,463 |
| Keokuk | 798,760 | 3,605 | 6,359 | 0 | 382,688 | 0 | 416,072 | 588,339 | 0 | 210,421 | 554,538 | 0 | 244,222 |
| Keota | 136,720 | 53,627 | 13,691 | 0 | 229,097 | -92,377 | 0 | 230,402 | -93,682 | 0 | 168,791 | -32,071 | 0 |
| Kingsley-Pierson | 184,520 | 0 | 0 | 0 | 282,281 | -97,761 | 0 | 264,238 | -79,718 | 0 | 158,180 | 0 | 26,340 |
| Knoxville | 727,560 | 1,430 | 5,742 | 0 | 458,839 | 0 | 268,721 | 580,740 | 0 | 146,820 | 493,459 | 0 | 234,101 |
| Lake Mills | 187,760 | 4,873 | 2,332 | 0 | 279,304 | -91,544 | 0 | 337,858 | -150,098 | 0 | 188,290 | -530 | 0 |
| Lamoni | 236,720 | 7,592 | 12,803 | 0 | 284,883 | -48,163 | 0 | 231,581 | 0 | 5,139 | 174,487 | 0 | 62,233 |
| Laurens-Marathon | 123,960 | 28,654 | 4,292 | 0 | 297,734 | -173,774 | 0 | 244,432 | -120,472 | 0 | 133,858 | -9,898 | 0 |
| Lawton-Bronson | 128,400 | 0 | 0 | 0 | 169,426 | -41,026 | 0 | 226,658 | -98,258 | 0 | 162,601 | -34,201 | 0 |
| Le Mars | 250,000 | 0 | 0 | 0 | 478,889 | -228,889 | 0 | 685,861 | -435,861 | 0 | 547,169 | -297,169 | 0 |
| Lenox | 261,040 | 9,702 | 8,861 | 0 | 182,008 | 0 | 79,032 | 183,313 | 0 | 77,727 | 175,183 | 0 | 85,857 |
| Lewis Central | 837,200 | 20,152 | 26,924 | 0 | 386,985 | 0 | 450,215 | 634,652 | 0 | 202,548 | 792,304 | 0 | 44,896 |
| North Cedar | 161,400 | 26,133 | 7,641 | 0 | 326,682 | -165,282 | 0 | 476,422 | -315,022 | 0 | 275,444 | -114,044 | 0 |
| Linn-Mar | 1,038,240 | 0 | 0 | 0 | 608,139 | 0 | 430,101 | 1,374,603 | -336,363 | 0 | 1,696,494 | -658,254 | 0 |
| Lisbon | 341,960 | 11,819 | 13,957 | 0 | 300,216 | 0 | 41,744 | 358,770 | -16,810 | 0 | 189,821 | 0 | 152,139 |
| Logan-Magnolia | 2,751,960 | 25,195 | 4,663 | 0 | 197,772 | 0 | 2,554,188 | 255,005 | 0 | 2,496,955 | 244,428 | 0 | 2,507,532 |
| Lone Tree | 271,400 | 12,585 | 16,249 | 0 | 192,862 | 0 | 78,538 | 194,167 | 0 | 77,233 | 186,037 | 0 | 85,363 |
| Louisa-Muscatine | 227,600 | 18,828 | 19,024 | 0 | 314,495 | -86,895 | 0 | 373,049 | -145,449 | 0 | 296,343 | -68,743 | 0 |
| LuVerne | 170,040 | 2,214 | 2,332 | 0 | 62,936 | 0 | 107,104 | 111,489 | 0 | 58,551 | 60,079 | 0 | 109,961 |
| Lynnville-Sully | 304,040 | 26,200 | 13,752 | 0 | 307,839 | -3,799 | 0 | 254,537 | 0 | 49,503 | 178,063 | 0 | 125,977 |
| Madrid | 30,400 | 0 | 1,856 | 0 | 276,232 | -245,832 | 0 | 334,785 | -304,385 | 0 | 185,218 | -154,818 | 0 |
| East Mills | 174,320 | 43,439 | 27,937 | 0 | 488,947 | -314,627 | 0 | 610,848 | -436,528 | 0 | 251,498 | -77,178 | 0 |
| Manson Northwest Webster | 270,440 | 51,525 | 12,956 | 0 | 234,098 | 0 | 36,342 | 291,330 | -20,890 | 0 | 280,754 | -10,314 |  |

SF423_FN Appendix A

|  |  | Increasing Minimum Salaries |  |  | Teacher Career Path Model |  |  | Instructional Coach and Curriculum and Professional Development Leader Model |  |  | Career Teacher and Leadership Framework Model |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District | Estimated <br> Allocation Amount | Minimum to $\$ 35,000$ | Career Minimum to \$37,000 | Est. Cost <br> in Excess <br> of <br> Allocation | Est. Total Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost |
| Maple Valley-Anthon Oto | 222,440 | 19,640 | 17,548 | 0 | 325,785 | -103,345 | 0 | 475,524 | -253,084 | 0 | 274,546 | -52,106 | 0 |
| Maquoketa | 252,840 | 64,897 | 38,193 | 0 | 410,112 | -157,272 | 0 | 559,851 | -307,011 | 0 | 577,461 | -324,621 | 0 |
| Maquoketa Valley | 278,080 | 24,344 | 15,209 | 0 | 377,786 | -99,706 | 0 | 583,437 | -305,357 | 0 | 258,186 | 0 | 19,894 |
| Marcus-Meriden-Cleghorn | 551,040 | 58,114 | 25,824 | 0 | 262,381 | 0 | 288,659 | 298,944 | 0 | 252,096 | 222,469 | 0 | 328,571 |
| Marion Independent | 287,800 | 14,506 | 6,077 | 0 | 389,741 | -101,941 | 0 | 644,355 | -356,555 | 0 | 600,353 | -312,553 | 0 |
| Marshalltown | 180,560 | 0 | 0 | 0 | 565,702 | -385,142 | 0 | 1,185,275 | -1,004,715 | 0 | 1,381,988 | -1,201,428 | 0 |
| Martensdale-St Marys | 745,920 | 4,302 | 26,615 | 0 | 197,816 | 0 | 548,104 | 255,048 | 0 | 490,872 | 190,990 | 0 | 554,930 |
| Mason City | 2,123,280 | 0 | 0 | 0 | 586,345 | 0 | 1,536,935 | 989,377 | 0 | 1,133,903 | 1,067,877 | 0 | 1,055,403 |
| MOC-Floyd Valley | 212,560 | 23,093 | 4,964 | 0 | 334,153 | -121,593 | 0 | 483,893 | -271,333 | 0 | 428,640 | -216,080 | 0 |
| Mediapolis | 1,500,440 | 42,523 | 18,161 | 0 | 337,171 | 0 | 1,163,269 | 395,724 | 0 | 1,104,716 | 319,019 | 0 | 1,181,421 |
| Melcher-Dallas | 537,320 | 6,496 | 9,661 | 0 | 280,783 | 0 | 256,537 | 227,481 | 0 | 309,839 | 116,906 | 0 | 420,414 |
| Midland | 301,720 | 15,558 | 23,064 | 0 | 206,158 | 0 | 95,562 | 263,390 | 0 | 38,330 | 199,332 | 0 | 102,388 |
| Mid-Prairie | 126,000 | 19,885 | 18,493 | 0 | 493,763 | -367,763 | 0 | 700,735 | -574,735 | 0 | 435,699 | -309,699 | 0 |
| Missouri Valley | 222,000 | 9,905 | 13,381 | 0 | 303,086 | -81,086 | 0 | 361,639 | -139,639 | 0 | 265,553 | -43,553 | 0 |
| MFL MarMac | 489,000 | 19,629 | 11,192 | 0 | 322,168 | 0 | 166,832 | 471,908 | 0 | 17,092 | 270,930 | 0 | 218,070 |
| Montezuma | 350,800 | 1,446 | 2,448 | 0 | 274,273 | 0 | 76,527 | 332,827 | 0 | 17,973 | 163,878 | 0 | 186,922 |
| Monticello | 318,840 | 38,666 | 18,694 | 0 | 354,605 | -35,765 | 0 | 504,344 | -185,504 | 0 | 376,229 | -57,389 | 0 |
| Moravia | 211,240 | 23,554 | 21,357 | 0 | 206,655 | 0 | 4,585 | 207,960 | 0 | 3,280 | 180,449 | 0 | 30,791 |
| Mormon Trail | 406,200 | 38,013 | 30,311 | 0 | 227,338 | 0 | 178,862 | 228,643 | 0 | 177,557 | 147,651 | 0 | 258,549 |
| Morning Sun | 136,200 | 0 | 0 | 0 | 62,281 | 0 | 73,919 | 110,834 | 0 | 25,366 | 59,424 | 0 | 76,776 |
| Moulton-Udell | 95,760 | 14,648 | 13,950 | 0 | 187,197 | -91,437 | 0 | 188,501 | -92,741 | 0 | 107,509 | -11,749 | 0 |
| Mount Ayr | 88,040 | 22,344 | 9,971 | 0 | 201,525 | -113,485 | 0 | 258,757 | -170,717 | 0 | 248,180 | -160,140 | 0 |
| Mount Pleasant | 89,600 | 1,364 | 2,970 | 0 | 495,193 | -405,593 | 0 | 793,350 | -703,750 | 0 | 622,630 | -533,030 | 0 |
| Mount Vernon | 246,800 | 25,308 | 7,426 | 0 | 317,587 | -70,787 | 0 | 376,140 | -129,340 | 0 | 352,916 | -106,116 | 0 |
| Murray | 811,480 | 49,325 | 35,965 | 0 | 245,441 | 0 | 566,039 | 246,746 | 0 | 564,734 | 219,234 | 0 | 592,246 |
| Muscatine | 425,640 | 18,172 | 18,452 | 0 | 748,527 | -322,887 | 0 | 1,431,448 | -1,005,808 | 0 | 1,510,622 | -1,084,982 | 0 |
| Nashua-Plainfield | 112,600 | 2,590 | 0 | 0 | 276,326 | -163,726 | 0 | 334,880 | -222,280 | 0 | 185,312 | -72,712 | 0 |
| Nevada | 2,119,800 | 3,787 | 4,663 | 0 | 305,220 | 0 | 1,814,580 | 363,773 | 0 | 1,756,027 | 413,412 | 0 | 1,706,388 |
| Newell-Fonda | 260,960 | 8,717 | 11,084 | 0 | 301,945 | -40,985 | 0 | 283,901 | -22,941 | 0 | 177,844 | 0 | 83,116 |
| New Hampton | 602,200 | 51,569 | 24,134 | 0 | 455,121 | 0 | 147,079 | 522,353 | 0 | 79,847 | 394,238 | 0 | 207,962 |
| New London | 182,480 | 48,294 | 24,343 | 0 | 239,274 | -56,794 | 0 | 296,506 | -114,026 | 0 | 251,830 | -69,350 | 0 |
| Newton | 401,240 | 0 | 0 | 0 | 517,243 | -116,003 | 0 | 913,328 | -512,088 | 0 | 863,268 | -462,028 | 0 |
| Central Springs | 208,680 | 19,576 | 17,151 | 0 | 329,914 | -121,234 | 0 | 479,654 | -270,974 | 0 | 278,676 | -69,996 | 0 |
| Northeast | 1,202,360 | 23,589 | 22,779 | 0 | 213,747 | 0 | 988,613 | 270,979 | 0 | 931,381 | 260,402 | 0 | 941,958 |
| North Fayette | 346,080 | 4,976 | 8,864 | 0 | 305,981 | 0 | 40,099 | 455,721 | -109,641 | 0 | 254,743 | 0 | 91,337 |
| Northeast Hamilton | 219,680 | 13,051 | 6,995 | 0 | 282,377 | -62,697 | 0 | 229,075 | -9,395 | 0 | 99,119 | 0 | 120,561 |
| North Mahaska | 330,600 | 0 | 1,567 | 0 | 168,574 | 0 | 162,026 | 225,806 | 0 | 104,794 | 161,748 | 0 | 168,852 |
| North Linn | 92,000 | 50,040 | 24,160 | 0 | 362,400 | -270,400 | 0 | 463,175 | -371,175 | 0 | 291,780 | -199,780 | 0 |
| North Kossuth | 214,160 | 13,303 | 9,326 | 0 | 183,307 | 0 | 30,853 | 184,612 | 0 | 29,548 | 103,619 | 0 | 110,541 |
| North Polk | 272,200 | 982 | 8,373 | 0 | 315,923 | -43,723 | 0 | 465,662 | -193,462 | 0 | 356,929 | -84,729 | 0 |
| North Scott | 120,400 | 0 | 0 | 0 | 432,754 | -312,354 | 0 | 863,625 | -743,225 | 0 | 809,047 | -688,647 | 0 |
| North Tama County | 544,320 | 28,335 | 3,876 | 0 | 198,891 | 0 | 345,429 | 256,123 | 0 | 288,197 | 192,066 | 0 | 352,254 |
| North Winneshiek | 1,191,400 | 12,450 | 6,995 | 0 | 179,914 | 0 | 1,011,486 | 181,219 | 0 | 1,010,181 | 100,226 | 0 | 1,091,174 |
| Northwood-Kensett | 209,320 | 4,777 | 1,345 | 0 | 172,157 | 0 | 37,163 | 173,462 | 0 | 35,858 | 165,332 | 0 | 43,988 |
| Norwalk | 117,320 | 588 | 11,344 | 0 | 347,478 | -230,158 | 0 | 546,181 | -428,861 | 0 | 733,415 | -616,095 | 0 |
| Odebolt-Arthur | 199,760 | 0 | 1,303 | 0 | 162,934 | 0 | 36,826 | 164,239 | 0 | 35,521 | 136,727 | 0 | 63,033 |
| Oelwein | 973,600 | 10,324 | 3,537 | 0 | 367,361 | 0 | 606,239 | 573,011 | 0 | 400,589 | 340,005 | 0 | 633,595 |
| Ogden | 271,480 | 26,594 | 10,561 | 0 | 309,719 | -38,239 | 0 | 368,273 | -96,793 | 0 | 272,186 | -706 | 0 |
| Okoboji | 134,520 | 3,341 | 4,561 | 0 | 289,441 | -154,921 | 0 | 347,994 | -213,474 | 0 | 305,389 | -170,869 | 0 |
| Olin Consolidated | 513,960 | 7,911 | 5,422 | 0 | 172,094 | 0 | 341,866 | 124,435 | 0 | 389,525 | 92,406 | 0 | 421,554 |
| Orient-Macksburg | 243,600 | 52,117 | 25,648 | 0 | 235,475 | 0 | 8,125 | 236,779 | 0 | 6,821 | 155,787 | 0 | 87,813 |
| Osage | 376,560 | 1,857 | 10,408 | 0 | 293,645 | 0 | 82,915 | 352,199 | 0 | 24,361 | 256,112 | 0 | 120,448 |
| Oskaloosa | 92,000 | 32,280 | 20,227 | 0 | 373,105 | -281,105 | 0 | 529,586 | -437,586 | 0 | 699,885 | -607,885 | 0 |
| Ottumwa | 76,440 | 20,607 | 1,497 | 0 | 629,512 | -553,072 | 0 | 1,445,145 | -1,368,705 | 0 | 1,310,250 | -1,233,810 | 0 |
| Panorama | 374,200 | 7,974 | 1,597 | 0 | 285,921 | 0 | 88,279 | 344,474 | 0 | 29,726 | 248,388 | 0 | 125,812 |
| Paton-Churdan | 955,200 | 5,407 | 29 | 0 | 162,863 | 0 | 792,337 | 164,167 | 0 | 791,033 | 63,794 | 0 | 891,406 |
| PCM | 1,812,480 | 29,672 | 4,761 | 0 | 331,948 | 0 | 1,480,532 | 481,688 | 0 | 1,330,792 | 353,572 | 0 | 1,458,908 |
| Pekin | 299,680 | 0 | 5,596 | 0 | 278,749 | 0 | 20,931 | 337,302 | -37,622 | 0 | 168,353 | 0 | 131,327 |
| Pella | 72,240 | 9,312 | 3,415 | 0 | 390,673 | -318,433 | 0 | 596,324 | -524,084 | 0 | 581,905 | -509,665 | 0 |
| Perry | 263,120 | 9,597 | 4,910 | 0 | 320,533 | -57,413 | 0 | 428,050 | -164,930 | 0 | 520,969 | -257,849 | 0 |
| Pleasant Valley | 252,320 | 4,318 | 2,332 | 0 | 473,196 | -220,876 | 0 | 953,030 | -700,710 | 0 | 1,048,694 | -796,374 | 0 |
| Pleasantville | 876,120 | 17,243 | 5,517 | 0 | 296,058 | 0 | 580,062 | 354,612 | 0 | 521,508 | 258,525 | 0 | 617,595 |

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SF423_FN Appendix A

|  |  | Increasing Minimum Salaries |  |  | Teacher Career Path Model |  |  | Instructional Coach and Curriculum and Professional Development Leader Model |  |  | Career Teacher and Leadership Framework Model |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District | Estimated Allocation Amount | Minimum to \$35,000 | Career Minimum to \$37,000 | Est. Cost in Excess of Allocation | Est. Total Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost |
| Pocahontas Area | 739,320 | 6,157 | 13,224 | 0 | 308,201 | 0 | 431,119 | 457,941 | 0 | 281,379 | 256,963 | 0 | 482,357 |
| Postville | 1,692,000 | 16,286 | 11,621 | 0 | 196,879 | 0 | 1,495,121 | 254,111 | 0 | 1,437,889 | 190,054 | 0 | 1,501,946 |
| Prairie Valley | 254,480 | 24,970 | 13,762 | 0 | 207,645 | 0 | 46,835 | 264,878 | -10,398 | 0 | 220,201 | 0 | 34,279 |
| Prescott | 281,400 | 26,231 | 9,326 | 0 | 94,315 | 0 | 187,085 | 142,867 | 0 | 138,533 | 91,457 | 0 | 189,943 |
| Preston | 243,280 | 30,944 | 6,995 | 0 | 199,494 | 0 | 43,786 | 200,798 | 0 | 42,482 | 139,187 | 0 | 104,093 |
| Red Oak | 410,200 | 48,716 | 18,523 | 0 | 418,631 | -8,431 | 0 | 624,281 | -214,081 | 0 | 444,756 | -34,556 | 0 |
| Remsen-Union | 242,400 | 40,910 | 26,249 | 0 | 333,875 | -91,475 | 0 | 280,573 | -38,173 | 0 | 223,480 | 0 | 18,920 |
| Riceville | 35,840 | 0 | 1,778 | 0 | 162,202 | -126,362 | 0 | 163,506 | -127,666 | 0 | 101,895 | -66,055 | 0 |
| Riverside | 133,400 | 3,156 | 13,260 | 0 | 290,862 | -157,462 | 0 | 349,415 | -216,015 | 0 | 180,466 | -47,066 | 0 |
| Rock Valley | 482,720 | 0 | 312 | 0 | 171,448 | 0 | 311,272 | 228,680 | 0 | 254,040 | 184,004 | 0 | 298,716 |
| Rockwell City-Lytton | 156,960 | 9,321 | 7,601 | 0 | 182,219 | -25,259 | 0 | 183,524 | -26,564 | 0 | 175,394 | -18,434 | 0 |
| Roland-Story | 116,640 | 0 | 0 | 0 | 282,214 | -165,574 | 0 | 340,768 | -224,128 | 0 | 264,063 | -147,423 | 0 |
| Rudd-Rockford-Marble Rk | 275,320 | 5,838 | 3,434 | 0 | 174,570 | 0 | 100,750 | 175,875 | 0 | 99,445 | 167,745 | , | 107,575 |
| Ruthven-Ayrshire | 188,840 | 7,389 | 0 | 0 | 166,527 | 0 | 22,313 | 167,832 | 0 | 21,008 | 86,840 | 0 | 102,000 |
| St Ansgar | 386,560 | 0 | 0 | 0 | 273,452 | 0 | 113,108 | 332,006 | 0 | 54,554 | 163,057 | 0 | 223,503 |
| Saydel | 188,840 | 8,379 | 24,415 | 0 | 335,053 | -146,213 | 0 | 435,829 | -246,989 | 0 | 429,540 | -240,700 | 0 |
| Schaller-Crestland | 97,600 | 12,426 | 2,332 | 0 | 177,574 | -79,974 | 0 | 178,879 | -81,279 | 0 | 151,367 | -53,767 | 0 |
| Schleswig | 256,760 | - | 166 | 0 | 160,827 | 0 | 95,933 | 162,132 | 0 | 94,628 | 81,139 | 0 | 175,621 |
| Sentral | 480,480 | 17,949 | 12,303 | 0 | 186,828 | 0 | 293,652 | 139,168 | 0 | 341,312 | 87,758 | 0 | 392,722 |
| Sergeant Bluff-Luton | 152,080 | 7,284 | 2,332 | 0 | 315,701 | -163,621 | 0 | 465,440 | -313,360 | 0 | 410,187 | -258,107 | 0 |
| Seymour | 120,160 | 42,861 | 25,171 | 0 | 226,992 | -106,832 | 0 | 228,296 | -108,136 | 0 | 147,304 | -27,144 | 0 |
| West Fork CSD | 59,640 | 17,658 | 4,590 | 0 | 311,218 | -251,578 | 0 | 460,957 | -401,317 | 0 | 240,598 | -180,958 | 0 |
| Sheldon | 537,160 | 7,967 | 2,332 | 0 | 292,942 | 0 | 244,218 | 351,496 | 0 | 185,664 | 274,791 | 0 | 262,369 |
| Shenandoah | 94,960 | 4,217 | 1,193 | 0 | 288,161 | -193,201 | 0 | 346,714 | -251,754 | 0 | 323,490 | -228,530 | 0 |
| Sibley-Ocheyedan | 283,600 | 27,310 | 13,733 | 0 | 317,552 | -33,952 | 0 | 376,105 | -92,505 | 0 | 280,019 | 0 | 3,581 |
| Sidney | 392,920 | 2,295 | 2,448 | 0 | 166,129 | 0 | 226,791 | 167,433 | 0 | 225,487 | 139,922 | 0 | 252,998 |
| Sigourney | 394,520 | 99,175 | 35,650 | 0 | 405,256 | -10,736 | 0 | 414,846 | -20,326 | 0 | 294,860 | 0 | 99,660 |
| Sioux Center | 302,040 | 0 | 591 | 0 | 285,376 | 0 | 16,664 | 343,929 | -41,889 | 0 | 320,705 | -18,665 | 0 |
| Sioux Central | 130,880 | 0 | 201 | 0 | 269,365 | -138,485 | 0 | 216,063 | -85,183 | 0 | 212,451 | -81,571 | 0 |
| Sioux City | 212,000 | 12,132 | 0 | 0 | 1,552,042 | -1,340,042 | 0 | 3,346,316 | -3,134,316 | 0 | 3,739,927 | -3,527,927 | 0 |
| Southern Cal | 424,640 | 13,579 | 12,141 | 0 | 190,944 | 0 | 233,696 | 143,285 | 0 | 281,355 | 184,119 | 0 | 240,521 |
| Solon | 5,571,960 | 5,824 | 1,401 | 0 | 297,338 | 0 | 5,274,622 | 355,891 | 0 | 5,216,069 | 332,667 | 0 | 5,239,293 |
| Southeast Warren | 193,240 | 2,314 | 7,608 | 0 | 191,045 | 0 | 2,195 | 339,463 | -146,223 | 0 | 170,514 | 0 | 22,726 |
| South Hamilton | 503,560 | 3,671 | 3,749 | 0 | 177,853 | 0 | 325,707 | 235,086 | 0 | 268,474 | 224,509 | 0 | 279,051 |
| Southeast Webster Grand | 220,240 | 25,855 | 16,321 | 0 | 326,275 | -106,035 | 0 | 476,014 | -255,774 | 0 | 202,174 | 0 | 18,066 |
| South Page | 264,920 | 10,139 | 6,643 | 0 | 175,153 | 0 | 89,767 | 176,458 | 0 | 88,462 | 95,466 | 0 | 169,454 |
| South Tama County | 211,440 | 32,765 | 24,863 | 0 | 353,224 | -141,784 | 0 | 411,777 | -200,337 | 0 | 514,897 | -303,457 | 0 |
| South O'Brien | 86,240 | 2,172 | 3,501 | 0 | 175,984 | -89,744 | 0 | 233,217 | -146,977 | 0 | 188,540 | -102,300 | 0 |
| South Winneshiek | 584,800 | 3,395 | 1,159 | 0 | 276,156 | 0 | 308,644 | 334,710 | 0 | 250,090 | 165,761 | 0 | 419,039 |
| Southeast Polk | 229,360 | 10,990 | 4,663 | 0 | 673,512 | -444,152 | 0 | 1,538,110 | -1,308,750 | 0 | 1,645,701 | -1,416,341 | 0 |
| Spencer | 2,559,880 | 36,033 | 6,756 | 0 | 413,617 | 0 | 2,146,263 | 619,268 | 0 | 1,940,612 | 585,467 | 0 | 1,974,413 |
| Spirit Lake | 770,680 | 0 | 699 | 0 | 288,333 | 0 | 482,347 | 346,886 | 0 | 423,794 | 323,662 | 0 | 447,018 |
| Springville | 466,840 | 30,209 | 22,892 | 0 | 215,831 | 0 | 251,009 | 217,135 | 0 | 249,705 | 189,624 | 0 | 277,216 |
| Stanton | 150,800 | 5,022 | 12,425 | 0 | 174,912 | -24,112 | 0 | 176,216 | -25,416 | 0 | 95,224 | 0 | 55,576 |
| Starmont | 72,800 | 9,737 | 8,390 | 0 | 291,393 | -218,593 | 0 | 349,947 | -277,147 | 0 | 200,379 | -127,579 | 0 |
| Storm Lake | 254,000 | 5,198 | 5,483 | 0 | 325,361 | -71,361 | 0 | 530,805 | -276,805 | 0 | 632,759 | -378,759 | 0 |
| Stratford | 867,520 | 0 | 0 | 0 | 60,667 | 0 | 806,853 | 109,220 | 0 | 758,300 | 57,809 | 0 | 809,711 |
| West Central Valley | 64,120 | 21,509 | 29,728 | 0 | 346,209 | -282,089 | 0 | 495,948 | -431,828 | 0 | 367,833 | -303,713 | 0 |
| Sumner | 372,520 | 0 | 0 | 0 | 168,035 | 0 | 204,485 | 225,268 | 0 | 147,252 | 141,829 | 0 | 230,691 |
| Tipton | 229,400 | 25,259 | 18,309 | 0 | 322,537 | -93,137 | 0 | 381,090 | -151,690 | 0 | 285,004 | -55,604 | 0 |
| Titonka Consolidated | 338,480 | 0 | 0 | 0 | 60,254 | 0 | 278,226 | 108,806 | 0 | 229,674 | 57,396 | 0 | 281,084 |
| Treynor | 58,000 | 29,820 | 11,778 | 0 | 210,241 | -152,241 | 0 | 316,437 | -258,437 | 0 | 222,797 | -164,797 | 0 |
| Tri-Center | 238,400 | 3,970 | 5,871 | 0 | 284,273 | -45,873 | 0 | 342,826 | -104,426 | 0 | 246,740 | -8,340 | 0 |
| Tri-County | 271,280 | 70,531 | 20,460 | 0 | 354,428 | -83,148 | 0 | 301,126 | -29,846 | 0 | 190,552 | 0 | 80,728 |
| Tripoli | 108,400 | 9,654 | 8,886 | 0 | 183,079 | -74,679 | 0 | 184,383 | -75,983 | 0 | 176,253 | -67,853 | 0 |
| Turkey Valley | 177,600 | 19,289 | 3,811 | 0 | 185,946 | -8,346 | 0 | 187,251 | -9,651 | 0 | 159,739 | 0 | 17,861 |
| Twin Cedars | 152,520 | 64,853 | 16,321 | 0 | 243,872 | -91,352 | 0 | 245,176 | -92,656 | 0 | 237,047 | -84,527 | 0 |
| Twin Rivers | 150,320 | 4,051 | 1,737 | 0 | 66,690 | 0 | 83,630 | 115,243 | 0 | 35,077 | 63,832 | 0 | 86,488 |
| Underwood | 67,600 | 38,828 | 4,663 | 0 | 319,090 | -251,490 | 0 | 377,644 | -310,044 | 0 | 262,176 | -194,576 | 0 |
| Union | 288,560 | 21,080 | 14,660 | 0 | 338,315 | -49,755 | 0 | 488,055 | -199,495 | 0 | 359,939 | -71,379 | 0 |
| United | 130,840 | 11,627 | 15,292 | 0 | 105,794 | 0 | 25,046 | 189,605 | -58,765 | 0 | 89,231 | 0 | 41,609 |
| Urbandale | 1,354,720 | 187 | 1,742 | 0 | 495,930 | 0 | 858,790 | 1,030,433 | 0 | 324,287 | 1,040,587 | 0 | 314,133 |

SF423_FN Appendix A

|  |  | Increasing Minimum Salaries |  |  | Teacher Career Path Model |  |  | Instructional Coach and Curriculum and Professional Development Leader Model |  |  | Career Teacher and Leadership Framework Model |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District | Estimated <br> Allocation Amount | $\begin{gathered} \text { Minimum to } \\ \$ 35,000 \\ \hline \end{gathered}$ | Career Minimum to \$37,000 | Est. Cost in Excess of Allocation | Est. Total Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost | Est. Cost to Fully Implement | Est. Cost in Excess of Allocation | Est. Allocation in Excess of Cost |
| Valley | 164,800 | 11,031 | 4,872 | 0 | 179,577 | -14,777 | 0 | 180,882 | -16,082 | 0 | 153,371 | 0 | 11,429 |
| Van Buren | 251,360 | 22,936 | 18,692 | 0 | 211,146 | 0 | 40,214 | 268,378 | -17,018 | 0 | 223,702 | 0 | 27,658 |
| Van Meter | 236,040 | 2,870 | 3,788 | 0 | 175,141 | 0 | 60,899 | 232,374 |  | 3,666 | 168,316 | 0 | 67,724 |
| Ventura | 91,080 | 14,363 | 9,326 | 0 | 182,388 | -91,308 | 0 | 183,692 | -92,612 | 0 | 102,700 | -11,620 | - |
| Villisca | 133,600 | 816 | 716 | 0 | 163,101 | -29,501 | 0 | 164,405 | -30,805 | 0 | 102,794 | 0 | 30,806 |
| Vinton-Shellsburg | 659,320 | 6,554 | 8,878 | 0 | 329,763 | 0 | 329,557 | 479,502 | 0 | 179,818 | 497,112 | 0 | 162,208 |
| Waco | 199,200 | 44,300 | 6,067 | 0 | 216,364 | -17,164 | 0 | 273,596 | -74,396 | 0 | 209,539 | -10,339 | 0 |
| East Sac County | 366,560 | 29,293 | 11,087 | 0 | 334,949 | 0 | 31,611 | 484,689 | -118,129 | 0 | 356,573 | 0 | 9,987 |
| Walnut | 76,080 | 17,804 | 25,648 | 0 | 304,708 | -228,628 | 0 | 251,406 | -175,326 | 0 | 121,450 | -45,370 | 0 |
| Wapello | 290,560 | 10,686 | 6,575 | 0 | 292,995 | -2,435 | 0 | 351,548 | -60,988 | 0 | 255,462 | 0 | 35,098 |
| Wapsie Valley | 285,320 | 739 | 692 | 0 | 290,517 | -5,197 | 0 | 754,931 | -469,611 | 0 | 185,798 | 0 | 99,522 |
| Washington | 707,000 | 51,165 | 18,734 | 0 | 520,178 | 0 | 186,822 | 593,116 | 0 | 113,884 | 554,798 | 0 | 152,202 |
| Waterloo | 4,321,480 | 79,525 | 76,473 | 0 | 1,535,106 | 0 | 2,786,374 | 2,580,569 | 0 | 1,740,911 | 3,216,482 | 0 | 1,104,998 |
| Waukee | 3,088,520 | 989 | 7,321 | 0 | 819,129 | 0 | 2,269,391 | 1,510,523 | 0 | 1,577,997 | 1,839,148 | 0 | 1,249,372 |
| Waverly-Shell Rock | 787,560 | 7,390 | 4,671 | 0 | 501,305 | 0 | 286,255 | 799,463 | -11,903 | 0 | 502,398 | 0 | 285,162 |
| Wayne | 223,560 | 2,961 | 3,486 | 0 | 174,088 | 0 | 49,472 | 231,320 | -7,760 | 0 | 186,644 | 0 | 36,916 |
| Webster City | 629,040 | 21,057 | 10,617 | 0 | 476,690 | 0 | 152,350 | 598,592 | 0 | 30,448 | 491,929 | 0 | 137,111 |
| West Bend-Mallard | 124,800 | 75,744 | 23,372 | 0 | 363,661 | -238,861 | 0 | 310,359 | -185,559 | 0 | 199,785 | -74,985 | 0 |
| West Branch | 325,840 | 25,818 | 20,076 | 0 | 324,009 | 0 | 1,831 | 382,563 | -56,723 | 0 | 286,476 | 0 | 39,364 |
| West Burlington Ind | 193,560 | 15,225 | 11,365 | 0 | 295,777 | -102,217 | 0 | 242,475 | -48,915 | 0 | 238,863 | -45,303 | 0 |
| West Central | 118,480 | 9,323 | 3,690 | 0 | 173,561 | -55,081 | 0 | 174,865 | -56,385 | 0 | 93,873 | 0 | 24,607 |
| West Delaware County | 630,480 | 13,882 | 5,098 | 0 | 317,660 | 0 | 312,820 | 376,213 | 0 | 254,267 | 445,233 | 0 | 185,247 |
| West Des Moines | 3,641,160 | 4,816 | 4,663 | 0 | 1,072,838 | 0 | 2,568,322 | 1,870,635 | 0 | 1,770,525 | 2,276,034 | 0 | 1,365,126 |
| Western Dubuque | 1,190,880 | 70,636 | 37,744 | 0 | 687,534 | 0 | 503,346 | 1,181,752 | 0 | 9,128 | 917,392 | 0 | 273,488 |
| West Harrison | 166,000 | 20,876 | 5,255 | 0 | 189,887 | -23,887 | 0 | 191,192 | -25,192 | 0 | 163,680 | 0 | 2,320 |
| West Liberty | 479,600 | 26,384 | 26,319 | 0 | 341,198 | 0 | 138,402 | 448,715 | 0 | 30,885 | 449,390 | 0 | 30,210 |
| West Lyon | 343,600 | 10,745 | 13,717 | 0 | 303,776 | 0 | 39,824 | 362,330 | -18,730 | 0 | 246,862 | 0 | 96,738 |
| West Marshall | 343,480 | 143,882 | 68,266 | 0 | 491,454 | -147,974 | 0 | 550,007 | -206,527 | 0 | 453,921 | -110,441 | 0 |
| West Monona | 279,560 | 1,591 | 1,486 | 0 | 291,774 | -12,214 | 0 | 441,514 | -161,954 | 0 | 240,536 | 0 | 39,024 |
| West Sioux | 295,240 | 10,553 | 0 | 0 | 300,308 | -5,068 | 0 | 450,047 | -154,807 | 0 | 229,688 | 0 | 65,552 |
| Westwood | 217,680 | 663 | 2,049 | 0 | 169,957 | 0 | 47,723 | 227,189 | -9,509 | 0 | 182,513 | 0 | 35,167 |
| Whiting | 78,440 | 19,808 | 27,155 | 0 | 204,808 | -126,368 | 0 | 206,113 | -127,673 | 0 | 125,120 | -46,680 | 0 |
| Williamsburg | 456,680 | 29,853 | 26,565 | 0 | 253,500 | 0 | 203,180 | 352,955 | 0 | 103,725 | 398,076 | 0 | 58,604 |
| Wilton | 309,040 | 286 | 2,534 | 0 | 176,231 | 0 | 132,809 | 233,464 | 0 | 75,576 | 242,268 | 0 | 66,772 |
| Winfield-Mt Union | 150,000 | 20,112 | 16,411 | 0 | 199,199 | -49,199 | 0 | 200,504 | -50,504 | 0 | 172,992 | -22,992 | 0 |
| Winterset | 682,320 | 17,510 | 11,745 | 0 | 560,376 | 0 | 121,944 | 599,770 | 0 | 82,550 | 512,489 | 0 | 169,831 |
| Woden-Crystal Lake | 45,600 | 9,331 | 2,332 | 0 | 71,079 | -25,479 | 0 | 119,632 | -74,032 | 0 | 68,222 | -22,622 | 0 |
| Woodbine | 173,000 | 7,370 | 3,528 | 0 | 175,126 | -2,126 | 0 | 176,431 | -3,431 | 0 | 148,919 | 0 | 24,081 |
| Woodbury Central | 235,640 | 6,672 | 0 | 0 | 292,404 | -56,764 | 0 | 393,180 | -157,540 | 0 | 168,303 | 0 | 67,337 |
| Woodward-Granger | 340,080 | 57,909 | 24,094 | 0 | 673,769 | -333,689 | 0 | 797, 198 | -457,118 | 0 | 377,027 | -36,947 |  |



Notes:

1) All costs for salaries, stipends, and supplements include a percentage applied for FICA and IPERS of $16.58 \%$,
 basis using 2012-2013 certified enrollments

 building. The estimate assumes that additional contract days required of Career II and Advanced Teachers are included in the minimum salaries for each.

 $(\$ 5,000)$ and Curriculum and Professional Development Leaders $(\$ 10,000)$.
2) The number of Curriculum and Professional Development Leaders assumes at least one per district for districts with enrollment less than 500 and one per building for districts with enrollment of 500 or more.
3) Summer training for Curriculum and Professional Development Leaders is estimated to require 5 days at a per diem rate based on a minimum career salary of $\$ 37,000$.

Sources:
Department of Education, Basic Educational Data Survey (BEDS), 2011-2012 Staff File; LSA analysis and calculations

