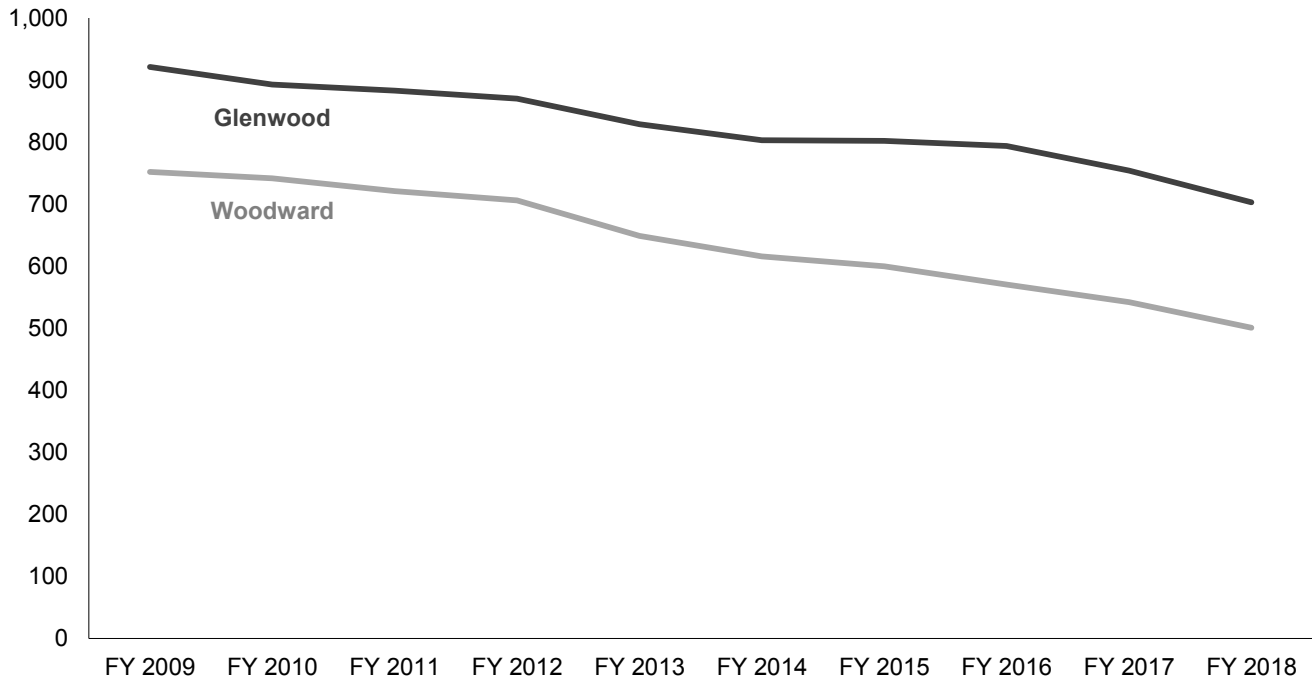


Staffing Levels at Human Services Institutions

(FTE Positions)



Average Annual Staffing Levels

(FTE Positions)

Fiscal Year	Juvenile Institutions		Resource Centers		Mental Health Institutions			
	Toledo	Eldora	Glenwood	Woodward	Cherokee	Clarinda	Independence	Mount Pleasant
2009	121	193	921	752	199	103	279	108
2010	110	178	893	742	187	96	263	98
2011	102	163	883	721	153	89	233	92
2012	108	161	870	706	165	85	226	92
2013	108	160	829	649	171	79	224	90
2014	55	159	803	616	168	78	223	90
2015	N/A	157	802	600	165	75	224	75
2016	N/A	159	794	571	162	N/A	209	N/A
2017	N/A	165	754	542	158	N/A	188	N/A
2018	N/A	166	703	501	147	N/A	180	N/A

Notes:

- 1) FTE: full-time equivalent
- 2) The Toledo Juvenile Home was closed in FY 2014.
- 3) The Clarinda and Mount Pleasant Mental Health Institute were closed in FY 2015.