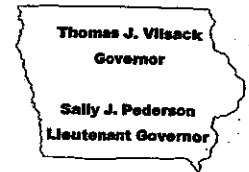




**JOINT FORCES HEADQUARTERS - IOWA**  
**Office of the Adjutant General**  
**Camp Dodge**  
**7105 NW 70<sup>th</sup> Ave**  
**Johnston, Iowa 50131-1824**



October 19, 2006

The Honorable Thomas J. Vilsack  
Governor of Iowa  
State Capitol Building  
Des Moines, Iowa 50319

Dear Governor Vilsack:

I am pleased to forward the 2005 Iowa Department of Public Defense Annual Report. The report summarizes our major accomplishments, achievements, and activities, and complies with Chapter 29A.12 of the Code of Iowa by providing a detailed report of our transactions and expenses during the fiscal year. It further serves as a permanent historical reference.

The Iowa and Air National Guard continue to provide a major impact on the economic growth of the State, while contributing to a strong national defense.

The Iowa National Guard is fully engaged in the Global War on Terrorism. Over 8,500 of our citizen-soldiers have served on federal active duty support these worldwide operations. Most of these have served in Iraq and Afghanistan. Over 1,100 are currently serving on federal active duty. They have and continue to perform admirably and represent our nation and state in an outstanding manner. They consistently exceed the expectations of their active duty gaining headquarters. We can all take great pride in them and what they are doing for us. Maintaining readiness in our units is our priority. During the past year we have sent Iowa Guardsmen to the Hurricane Katrina-ravaged Southern states to provide aid and comfort. We have recently deployed Iowa Guardsmen to the Southwest to help deal with illegal immigration issues there. We will continue to be prepared to answer the call whether if be for federal missions or when disasters and emergencies happen in our state.

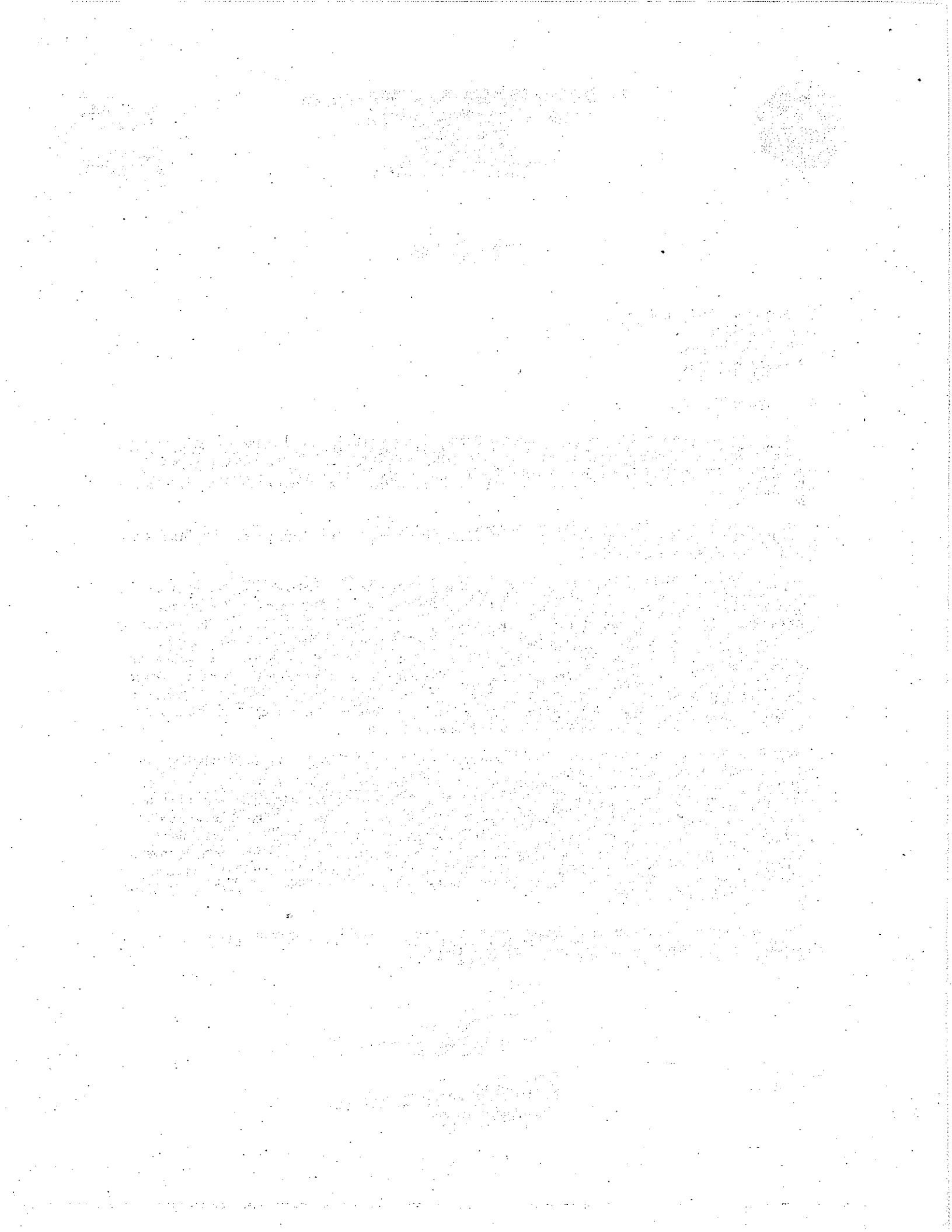
We will soon begin construction on a new Armed Forces Reserve Center at Camp Dodge that will significantly enhance our ability to train soldiers and maintain readiness. In addition to new armory facilities for a number of Iowa Army Guard units, the center will consolidate the US Army Recruiting Command battalion headquarters and the Armed Forces Military Entrance Processing Station at Camp Dodge. This is the first of the Base Realignment and Closure Act construction projects to be approved and begun nationwide, and is a testimony to our ability to attract and execute major programs. It will bring increased efficiency and significant cost savings to these programs. Additionally, we are receiving federal funding for major construction projects in Iowa City, Waterloo, and other Iowa communities that will enhance our ability to train soldiers, add value to the communities, and bring significant federal dollars to the Iowa economy.

The valued support of your staff, the Legislature, and the people of Iowa enable us to meet and exceed our responsibilities. Your support of our mission is deeply appreciated.

Sincerely,

Enclosure

Ron Dardis  
Major General, Iowa National Guard  
The Adjutant General



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1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that this is essential for ensuring transparency and accountability in the organization's operations.

2. The second part of the document outlines the various methods and tools used to collect and analyze data. It highlights the need for consistent and reliable data collection processes to support informed decision-making.

3. The third part of the document focuses on the role of technology in modern data management. It discusses how advanced software solutions can streamline data collection, storage, and analysis, thereby improving efficiency and accuracy.

4. The fourth part of the document addresses the challenges associated with data security and privacy. It stresses the importance of implementing robust security measures to protect sensitive information from unauthorized access and breaches.

5. The fifth part of the document explores the ethical implications of data collection and analysis. It discusses the need for transparency in data handling practices and the importance of obtaining informed consent from individuals whose data is being collected.

6. The sixth part of the document provides a summary of the key findings and recommendations. It reiterates the importance of a data-driven approach to organizational management and the need for continuous improvement in data management practices.

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## GENERAL

### 1. The National Guard.

The "Militia Concept" is woven into the fabric of the Constitution and early laws for the command defense, and as a result, under federal and state laws, it has both a federal and state status.

The Army National Guard and the Air National Guard, in accordance with federal law, provide essential units as part of this nation's essential defense structure. The National Guard, older than the nation it serves, is the embodiment of the and is subject to "call" or "order" to active duty in the service of the United States in time of national emergency.

The National Guard is organized under Army and Air Force tables of organization and equipment, and is equipped and trained in accordance with Department of Defense policies.

The Iowa Army and Air National Guard, when not in the active service of the United States, are administered in accordance with directives promulgated by the National Guard Bureau, an agency of the Department of Defense, and the military laws of the State of Iowa. The Governor of Iowa is the Commander in Chief, and the Adjutant General of Iowa is responsible to the Governor for administration, training, recruitment, and efficient operation of the Iowa Army and Air National Guard when not in the active services of the United States.

### 2. Missions of the National Guard.

#### a. Federal Missions.

(1) Army National Guard of the United States - Provide units of the Reserve Components of the Army, adequately organized, trained, equipped, and available for mobilization in the event of national emergency or war, in accordance with the deployment schedule, and capable of participating in combat operations in support of the Army's war plans.

(2) Air National Guard of the United States - Provide trained units and qualified individuals to be available for active duty in the United States Air Force in time of war or national emergency and at such other times as national security may require.

(3) Military Support of Civil Authority - The establishment under the United States Army Forces Command (FORSCOM) of a military headquarters to plan for and conduct operations of assigned multi-service military forces (Active and Reserve Components) in support of civil defense utilizing the Adjutant General and Headquarters, State Area Command for non-federalized National Guard forces and Joint State Area Commands for control of federalized forces.

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b. State Missions: The state mission of the Iowa National Guard is to provide sufficient organizations in the State, trained and equipped to function efficiently at existing strength in the protection of life and property and the preservation of peace, order, and public safety under competent orders of the state authorities.

### **3. Responsibilities.**

#### **a. Federal Responsibilities.**

(1) Provide pay for federally recognized personnel when participating in authorized inactive duty training and active duty for training including appropriate duty or duties and periods of equivalent duty or training and administrative pay.

(2) Procurement and issue of uniforms, arms, equipment, and supplies.

(3) Supervision of training.

(4) Appropriate monies annually for the expense of providing ordnance stores, quartermaster stores, camp equipage, and to contribute to the state an equitable share of the expense of construction and maintenance of certain training facilities as authorized by law.

(5) Audit and inspect National Guard units, Army and Air, and accounts and records of the United States Property and Fiscal Officer.

#### **b. State Responsibilities.**

(1) Provide training and storage facilities with funding assistance from the federal government for an equitable share of the expense thereof.

(2) Properly account for and maintain all state and federal property and funds.

(3) Command the personnel of the Army and Air National Guard. Appoint, promote, transfer, assign, and separate personnel of the Army and Air National Guard in accordance with qualifications established for federal recognition by the Secretary of the Army and Air Force.

### **4. Department of Public Defense of the State of Iowa.**

#### **a. Authority.**

(1) Chapter 29, Code of Iowa, Department of Public Defense, created the Department of Public Defense of the State of Iowa, consisting of a Military Division and the Office of Disaster Services Division, and further provided that the Adjutant General of the State shall be the Executive Director of the Department of Public Defense.



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(2) Chapter 29A, Code of Iowa, The Military Code, provides for the establishment, command, support, administration, and operation of the military forces of the State of Iowa, and promulgated by the Constitution of the United States and implementing federal statutes, the Constitution of the State of Iowa, and applicable federal policies and regulations.

b. The Military Division, Department of Public Defense - The Military Division, Department of Public Defense, includes the Office of the Adjutant General and all functions, responsibilities, powers, and duties of the Adjutant General of the State of Iowa and the military forces of the State of Iowa as provided in the laws of the state.

c. State Military Forces - The Iowa National Guard (Army and Air) constitutes the military forces of the State of Iowa. The Military Code of Iowa provides for the establishment of an "Iowa State Guard" during such times as the Iowa National Guard is in active federal status. The Governor may activate the organized militias to provide for the needs of the State.

d. Commander in Chief - The Governor is, by law, the Commander in Chief of the military forces of the state. The Military Code provides him with the authority to employ the military forces of the state for the defense or relief of the State, the enforcement of its laws, the protection of life and property, and emergencies resulting from disasters and public disorders or for participation in parades and ceremonies of a civic nature.

e. The Adjutant General - The Adjutant General of Iowa is appointed by the Governor and directs the state's Military Division of the Department of Public Defense. The Adjutant General has command and control of the Military Department, and, as such, is responsible for the administration, organization, equipping, and training of the military forces of the State of Iowa in accordance with Iowa law and with policies and directives of the Department of the Army and Department of the Air Force.

**(1) Staff of the Adjutant General of Iowa (as of June 30, 2005)**

Adjutant General	Major General Ron Dardis
Deputy Adjutant General, Army	Brigadier General Mark E. Zirkelbach
Deputy Adjutant General, Air	Brigadier General Douglas M. Pierce
Chief of Staff, Army	Colonel Stephen M. Bloomer
State Command Sergeant Major	Command Sergeant Major Doyle L. Norris
Chief of Staff, Air	Colonel John D. McDonald
Command Master Sergeant	Command Chief Master Sergeant Allen R. Slagle
United States Property and Fiscal Officer for Iowa	Colonel Michael A. Gardner
Executive Director, Homeland Security Emergency Management	Mr. David L. Miller
Director of Human Resource Office	Colonel William L. LeVay
Equal Employment Manager	Ms. Margaret J. Seals
State Comptroller	Mr. Duane G. Jamison
Inspector General	Lieutenant Colonel Harry V. Rossander
Senior Army Advisor	Colonel Joseph E. Schulz
Public Affairs Officer	Lieutenant Colonel Gregory O. Hapgood

Staff Judge Advocate	Lieutenant Colonel Michael A. Kuehn
Camp Dodge Facilities Manager	Lieutenant Colonel Matthew L. Pitstick
State Quartermaster	Colonel Vincent P. Reefer
Deputy Chief of Staff for Personnel	Colonel David E. Lindberg
Deputy Chief of Staff for Operations	Colonel Timothy E. Orr
Deputy Chief of Staff for Aviation	Colonel Russell E. Perry
Deputy Chief of Staff for Installation Management	Colonel Scott A. Ayres
Deputy Chief of Staff for Logistics	Colonel Michael J. Harris
Deputy Chief of Staff for Information Management	Colonel Steven W. Altman

**(2) Military Division State Employment Program**

<b>Adjutant General and Staff – 1110</b>	<b>FTE</b>
Clerk-Specialist	1.00
Executive Officer 2	1.00
Historical Program Specialist	1.00
Adjutant General	1.00
Deputy Adjutant General, Army	1.00
Deputy Adjutant General, Air	1.00
Management Analyst 3	1.00
Executive Secretary	1.00
<b>Total</b>	<b>8.00</b>
<b>Human Resource Office - 1120</b>	
Administrative Assistant	1.00
Human Resources Associate	1.00
Photographer	1.00
Executive Officer 1	1.00
<b>Total</b>	<b>4.00</b>
<b>State Comptroller's Office - 1150</b>	
Secretary 2	1.00
Information Technology Specialist 3	1.00
Information Technology Specialist 4	2.00
Information Technology Specialist 5	1.00
Information Technology Administrator 2	1.00
Accounting Technician 2	3.00
Public Service Executive 2	1.00
Accountant 3	1.00
Accountant 2	1.00
Administrative Intern	0.50
Budget Analyst 4	1.00
Public Service Executive 4	1.00
Management Analyst	1.00
<b>Total</b>	<b>15.50</b>

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**State Comptroller's Purchasing - 1160**

Purchasing Assistant	1.00	
Purchasing Agent 3	1.00	
Purchasing Agent 2	1.00	
Executive Officer 2	1.00	
Total		4.00

**State Quartermaster's Section - 1170**

Warehouse Supervisor	1.00	
Warehouse Operations Worker	1.00	
Storekeeper 2	1.00	
Administrative Assistant 2	1.00	
State Quartermaster	1.00	
Total		5.00

**Interactive Classroom Support - 1216**

Public Service Executive 1	1.00	
Telecommunications Specialist Senior	1.00	
Total		2.00

**Environmental - 1224**

Environmental Specialist Senior	1.00	
Administrative Intern	.50	
Total		1.50

**Environmental - 1225**

Administrative Intern (2)	.50	
Budget Analyst 2	1.00	
Environmental Specialist	2.00	
Environmental Specialist Senior	1.00	
Environmental Program Supervisor	1.00	
Executive Officer 2	1.00	
Total		6.50

**Joint Forces Headquarters Building Support - 1227**

Custodial Leader	2.00	
Total		2.00

**State Family Program - 1280**

Program Planner 2	2.00	
Total		2.00

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**Armory Support – 1295**

Facilities Maintenance Coordinator	2.00	
Total		2.00

**Des Moines Air Base – Facilities Operational Maintenance Account (FOMA) – 1310**

Utility Worker	3.34	
Secretary 2	1.00	
Budget Analyst 1	1.00	
Architectural Technician 2	1.00	
Environmental Engineer	1.00	
Custodial Worker	3.00	
Maintenance Repairer	6.00	
Carpenter 1	1.00	
Painter 1	1.00	
Electrician	2.00	
Power Plant Engineer 3	2.00	
Plant Operations Manager 3	1.00	
Total		23.34

**Des Moines Air Base – Real Property – 1311**

Program Planner 2	1.00	
Total		1.00

**Des Moines Air Base – Environmental – 1313**

Environmental Specialist	1.00	
Total		1.00

**Des Moines Air Base – Family Support – 1314**

Program Planner 2	1.00	
Total		1.00

**Sioux City Air Base – Facilities Operational Maintenance Account (FOMA) – 1320**

Accountant 2	1.00	
Design Technician	1.00	
Facilities Maintenance Coordinator	1.00	
Maintenance repairer	5.00	
Carpenter 2	2.00	
Plumber 1	1.00	
Air Conditioner Mechanic	1.00	
Electrician	2.00	
Power Plant Engineer 4	1.00	
Total		15.00

---

**Sioux City Air Base – Real Property – 1321**

Program Planner 2	1.00	
Total		1.00

**Sioux City Air Base – Paint Facility – 1322**

Management Analyst 2	1.00	
Public Service Executive 2	1.00	
Military Aircraft Crew Chief	4.00	
Military Aircraft Corrosion Control Specialist	7.00	
Total		13.00

**Sioux City Air Base – Environmental – 1323**

Environmental Specialist	1.00	
Total		1.00

**Sioux City Air Base – Family Support – 1324**

Program Planner 2	1.00	
Total		1.00

**Fort Dodge Air Base – Facilities Operational Maintenance Account (FOMA) – 1330**

Custodial Worker	1.00	
Maintenance Repairer	1.00	
Total		2.00

**Des Moines Air Base – Security – 1350**

Word Processor 2	1.00	
Air Base Security Officer	11.00	
Total		12.00

**Sioux City Air Base – Security – 1360**

Administrative Assistant 2	1.00	
Air Base Security Officer	21.00	
Total		22.00

**Des Moines Air Base – Crash/Rescue – 1380**

Airport Firefighter	21.00	
Airport Assistant Fire Chief	3.00	
Total		24.00

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**Sioux City Air Base – Crash/Rescue – 1390**

Airport Firefighter	31.00	
Airport Assistant Fire Chief	4.00	
Total		35.00

**Camp Dodge – Operations and Maintenance – 1410**

Utility Officer Worker (5)	1.66	
Secretary 2	1.00	
Information Technology Specialist 5	1.00	
Administrative Intern (2)	1.00	
Administrative Assistant 1	1.00	
Administrative Assistant 2	2.00	
Executive Officer 2	1.00	
Executive Officer 3	3.00	
Executive Officer 4	1.00	
Budget Analyst 2	1.00	
Budget Analyst 3	1.00	
Public Service Executive 3	4.00	
Program Planner 3	2.00	
Facilities Engineer 2	2.00	
Construction/Design Engineer Intern	1.00	
Construction Design Engineer	4.00	
Construction/Design Engineer Senior	5.00	
Architectural Technician 2	1.00	
Custodial Worker	7.00	
Maintenance Worker 2	6.00	
Facilities Maintenance Coordinator	1.00	
Maintenance Repairer	9.00	
Carpenter 2	3.00	
Painter 1	3.00	
Painter 2	1.00	
Plumber 2	2.00	
Equipment Operator	3.00	
Driver	1.00	
Heavy Equipment Operator	1.00	
Air Conditioning Mechanic	2.00	
Electrician	2.00	
Automotive Mechanic	4.00	
Water and Disposal Plant Operator 2	2.00	
Plant Operations Manager 3	1.00	
Maintenance Engineer	1.00	
Total		81.66

**Camp Dodge Security – 1415**

Public Service Supervisor 2	3.00	
Military Security Guard	2.00	

Installation Security Guard	33.00	
<b>Total</b>		<b>38.00</b>
<b>Camp Dodge – Automatic Targeting Systems – 1421</b>		
Maintenance Worker 2	1.00	
Facilities Maintenance Coordinator	1.00	
Electronic Technician	1.00	
<b>Total</b>		<b>3.00</b>
<b>Camp Dodge – Wellness Center – 1427</b>		
Activities Assistant	2.00	
<b>Total</b>		<b>2.00</b>
<b>Information Management – 100% Federal – 1810</b>		
Information Technology Specialist 5	1.00	
Telecommunications Specialist Senior	1.00	
<b>Total</b>		<b>2.00</b>
<b>Information Management – 100% State – 1820</b>		
Information Technology Specialist 3	1.00	
<b>Total</b>		<b>1.00</b>
<b>Information Management – 50%/50% - 1830</b>		
Communications Technician 2	1.00	
<b>Total</b>		<b>1.00</b>
<b>Information Management – 90%/10% - 1840</b>		
Telecommunications Specialist Senior	1.00	
<b>Total</b>		<b>1.00</b>
<b>Information Management – Distance Learning – 1850</b>		
Administrative Assistant 2	1.00	
Training Specialist 2	1.00	
<b>Total</b>		<b>2.00</b>
<b>Total R31</b>		<b>336.50</b>
<b>Camp Dodge Billeting Program – 1451</b>		
Administrative Assistant 1	1.00	
Public Service Supervisor	1.00	
Custodial Worker	2.00	
<b>Total</b>		<b>4.00</b>

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**Interactive Classrooms – 1245**

Administrative Assistant 2	2.00
Total	2.00

<b>Grand Total</b>	<b>342.50</b>
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**5. State Budgets and Fiscal Program. Fiscal Year 2005 (1 July 2004 – 30 June 2005)****Military Division****Receipts:**

Appropriation	\$ 5,130,040
Federal reimbursements	31,452,506
Appropriation Transfer	166,329
Other state agencies	98,944
Refunds and reimbursements	530,817
Other	39,924

<b>Total receipts:</b>	<b>\$37,418,558</b>
------------------------	---------------------

**Disbursements:**

101 Salaries	\$17,412,988
202 Travel	116,335
203 Vehicle operation	132,284
204 Vehicle depreciation	72,030
205 Travel out-of-state	164,497
301 Office supplies	72,913
302 Facilities maintenance supplies	856,948
303 Equipment maintenance	159,206
304 Professional supplies	5,265
305 Highway maintenance	3386
306 Housing subsistence	1175
307 Agricultural supplies	31,049
308 Other supplies	46,100
309 Print and binding	4,643
311 Food	6,634
312 Uniforms	75,193
313 Postage	6,000
401 Communications	731,978
402 Rentals	119,565
403 Utilities	3,347,622
405 Professional services	705,765
406 Outside services	1,183,257
407 Transfers	00
408 Advertising	1,575
409 Maintenance	1,382,039



411 Adjutant General	146,904
412 Auditor's expenses	7,977
414 Other Agencies	93,585
416 Information technology services reimbursement	35,037
417 Workman's compensation	142,467
501 Equipment	219,193
502 Office equipment	00
503 Equipment non-inventory	641,040
504 Data processing equipment inventory	7,643
505 Data processing equipment non-inventory	76,454
601 Claims	00
602 Other expenses	49,177
701 Licenses	12,381
702 Fees	00
705 Refunds	7,973
901 Capitols	9,293,355
Reversions	00

**Total Disbursements: \$37,418,558**

#### **6. Federal reimbursement Contract Program – Military Division**

##### **a. Program Scope.**

(1) Service Operation and Maintenance Agreements: Fiscal year agreements executed between the federal government and the state for the maintenance and operation of authorized facilities. The contracts provide for the joint sharing of yearly costs of a 75 percent federal and 25 percent state basis. Under the terms of the contract, the state pays all costs, reimbursable on a 100 percent basis and is reimbursed by the processing of a Standard Form 1034 and Standard Form 1035 biweekly for each account which reflects the full cost with appropriate adjustments to provide reimbursement by the federal government on a percentage basis. Service agreements provide reimbursements to the state for operating and maintenance costs incidental to the following installations:

Des Moines Air National Guard Base  
 Sioux City Air National Guard Base  
 Fort Dodge Air National Guard Base/Communications Site  
 Offices and Warehouses of the United States Property and Fiscal Officer  
 For Iowa  
 Combined Support Maintenance Shop  
 Army Aircraft Flight Facilities  
 Organizational Maintenance Shops

(2) Training Site Facilities Operation and Maintenance: Provides reimbursement to the state for the indicated costs in connection with annual field training and weekend training for Iowa National Guard elements designed to perform such training at certain other designated weekend training sites located within the state.

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(3) Air National Guard Security Guard Contract: Fiscal year agreement between the federal government and the state to provide security and law enforcement for Air National Guard facilities located at Des Moines and Sioux City. Expenses are paid by the state and reimbursed 100 percent by federal funds.

**7. Contingent Fund Supporting-Standing Unlimited Appropriations – Military Division**

a. Compensation and expense of National Guard in active service.

(1) Authority and Scope: Chapter 29A.29, Code of Iowa, provides for payment of compensation of state military personnel and expenses of state military forces as authorized in Chapter 29A.27, Code of Iowa, from the state treasury if not otherwise appropriated.

(2) Fiscal Year 2005.

General Fund	\$124,618
Federal Support	58,787
Reimbursements	2,212
Total Expenses	\$185,617

**8. National Guard Facilities Improvement Fund – Military Division**

a. Chapter 29A.16, Code of Iowa, 1981, was amended by the 69<sup>th</sup> General Assembly to establish the National Guard Facilities Improvement Fund. The fund was established effective July 1, 1981 (Fiscal Year 1982).

(1) Source of funds: Revenue derived from the operation or leasing of facilities located at Camp Dodge and the sale of real estate belonging to the Department of Public Defense.

(2) Usage of funds: Funds shall be used for only the construction, improvement, modification, maintenance, and repair of National Guard facilities. The fund shall not be used for the construction of new armories without prior approval of the General Assembly.

(3) Fiscal Year 2005.

Balance forward	\$371,520
Income	683,237
Total funds available	1,054,757
Expenses	560,673
Balance forward to Fiscal Year 2006	494,084

**9. Military Operations Fund**

Chapter 29A.58, Code of Iowa, 1981, was amended by the 69<sup>th</sup> General Assembly to establish the Military Operations Fund. The fund was established effective July 1, 1981 (Fiscal Year 1982).

---

a. Source of funds: Rental proceeds derived from leasing armories when the lease does not interfere with the use of the armory for military purposes. The finance officer of the office of the Adjutant General shall credit the appropriate armory account with the rental revenue which the armory produces.

b. Use of funds: The revenue credited to each account is for maintaining, improving, and repairing the armory facility and utility payments.

c. Fiscal Year 2005.

Balance forward	\$166,910
Income	140,349
Total funds available	307,259
Expenses	68,301
Balance forward to Fiscal Year 2006	238,958

### 10. Rebuild Iowa Infrastructure Fund

a. Source of funds: Rebuild Iowa Infrastructure Fund was established by the Legislature for rebuilding Iowa's infrastructure.

b. Fiscal Year 2005.

Balance forward	\$336,153
Appropriation 4RM	1,269,636
Income (Federal Funds)	00
Total funds available	1,605,789
Expenses	1,480,563
Balance forward to Fiscal Year 2006	125,226

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## HUMAN RESOURCES OFFICE

**1. Federal Support:** During Fiscal Year 2005, the Iowa National Guard employed 1619 federal full-time support personnel, 999 in the Army National Guard and 620 in the Air National Guard.

a. Authority for the National Guard Full-time Support Personnel Program is provided in Title 32, United States Code, Section 709.

b. The functions and responsibilities of the federal full-time personnel are the following:

(1) The organizing, instructing, administering, recruiting, and training the National Guard units and activities in which they are employed.

(2) The maintenance and repair of supplies and equipment issued to the National Guard.

c. Full-time federal employees fall into two different categories of employment as either Military Technician or Active Guard and Reserve.

(1) Military Technicians are federal civil service employees of the Department of the Army or the Department of the Air Force, as applicable, and the Adjutant General is designated by federal law as the employer. The Adjutant General is tasked with administering the Military Technician Program in accordance with federal law and regulations. Ninety-five percent of the military technician positions are in excepted service. Excepted technicians are required to be a member of the National Guard as a condition of employment. They must be federally recognized as an officer, warrant officer, or enlisted grade and branch of service applicable to the unit or activity that assigned. They must also be assigned to military positions that are compatible to the functions performed as a technician.

(2) Active Guard/Reserve employees are personnel who are ordered to active duty to perform duties of a military occupational specialty/Air Force specialty code. These personnel are assigned to a military position in the military unit and perform duties of the military occupational specialty/Air Force specialty code. Pay and allowances are based on the grade of the individual.

d. Funding for administering the Full-time Personnel Program is allocated by the Department of Defense through the National Guard Bureau to each of the various states.

**2. State Support:** In addition, the Iowa National Guard had 341 state employees in the Military Division of the Department of Public Defense: 188 for the Army National Guard and 153 for the Air National Guard. There are 56 state employees in the Emergency Management Division.

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- a. The functions and responsibilities of the state personnel are the following:
- (1) The administration of the Department of Public Defense.
  - (2) The maintenance and repair of National Guard facilities.
  - (3) Security and protection of Air National Guard facilities and assets.
  - (4) Crash-rescue and fire protection at the Des Moines International Airport and the Sioux City Gateway Airport.

b. The United States Department of Defense and the State of Iowa provide funding for the state employees of the Military Division. Two hundred eighty-two (282) equivalent positions are supported by Federal funding. Fifty-four (54) equivalent positions are fully supported by State of Iowa funding. Five (5) equivalent positions are supported by Division income.

### **3. Equal Employment Program.**

a. The Iowa National Guard's Equal Employment Opportunity Program establishes policies and responsibilities for ensuring equity and nondiscriminatory treatment for all technician employees. The program explains the discrimination complaint process to the employees and provides an avenue of redress when needed. The program is legislated by federal law and implemented in accordance with Title VII of the 1964 Civil Rights Act. In addition, the Equal Pay Act of 1963, the Age Discrimination in Employment Act of 1967, the Rehabilitation Act of 1973, and most recently the Americans with Disabilities Act (ADA) of 1990 govern the program. The Equal Employment Opportunity Commission and the Department of Defense have provided various management directives that govern the program as well.

b. The Iowa National Guard's Equal Opportunity Program for military members establishes policies that formulate, direct, and sustain an environment in which airmen and soldiers receive fair treatment based solely on merit, fitness, and capability that support readiness. The program is subdivided into two components: The Military Equal Opportunity (MEO) Program for Air National Guard members and the Human Relations/Equal Opportunity Program for Army National Guard members. Both of these programs are legislated by federal law as well and are implemented in accordance with Title VI of the 1964 Civil Rights Act. Several Department of Defense directives and Departments of the Army and Air Force regulations also govern these programs.

c. The fourth program within the Iowa National Guard, which addresses Equal Employment, is the Department of Public Defense Equal Opportunity/Affirmative Action Program for state employees. This program involves ensuring equal opportunity for employment and advancement, providing programs and facilities that are accessible to everyone, and administering programs and services without regard to race, color, national origin, gender, religion, age, or physical and/or mental handicaps. This program also involves applying affirmative action measures to correct under-utilization of particular groups in State employment. It too, is legislated by federal law and implemented in accordance with Title VII of the 1964 Civil Rights Act. The Age Discrimination in Employment Act of 1978, the Americans with Disabilities Act of 1990, directives and regulations from the Equal Employment Opportunity Commission, the Iowa Code, and Iowa Department of Personnel also govern this program for state employees.

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d. To administer the Equal Employment Programs in the Iowa National Guard, the Adjutant General has a full-time State Equal Employment Manager (SEEM) along with many other employees who hold collateral and additional duty assignments in the areas of equal employment. These positions include Equal Employment Opportunity (EEO) Counselors, Equal Opportunity (EO) Advisors and Representatives, Military Equal Opportunity (MEO) Officers and MEO Support Staff, Federal Women's Program Manager, Hispanic Employment Program Manager, and Handicapped Individuals Program Manager.

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## DEPUTY CHIEF OF STAFF FOR PERSONNEL

### 1. Personnel and Administration Section.

The Directorate of Personnel and Administration administers the personnel program for the Iowa Army National Guard. This directorate is organized to provide administrative support and personnel management support for Headquarters Iowa Army National Guard and coordinating support for the Iowa Army National Guard units and activities. The end of the fiscal year aggregate personnel strength is shown in Exhibit 1.

### 2. Officers.

a. Appointments, promotions, and termination of appointments for officers and warrant officers are a function of the state as prescribed by the Constitution of the United States and Chapter 29A, Code of Iowa. When qualified under National Guard regulations and appointed by the Governor, Officers are federally recognized by the Chief, National Guard Bureau, and are tendered an appointment as Reserve commissioned officers.

b. Chapter 29A, Code of Iowa, specifies that officers and warrant officers shall be selected from the classes of persons having the qualifications contained in National Guard regulations and that conform to the standards set forth in Department of the Army regulations.

c. Upon termination of appointment as officers or warrant officers in the Iowa Army National Guard, the officer is simultaneously separated from the Army National Guard of the United States and loses his/her status, unless placed on the Roll of Retired Officers. Concurrently, upon separation from the Army National Guard, the officer becomes a member of the Army Reserve under Title 10, United States Code, unless he/she is separated from there at the same time.

d. The Inactive National Guard is composed of officers and enlisted personnel who are unable to participate in scheduled training and who intend to return to an active status. During the period of inactive assignment, they retain their status in the Iowa Army National Guard but are not eligible for promotion, do not earn retirement points, and do not participate in training for pay. They are subject to call to active federal service if their unit is ordered to mobilize by the Department of the Army.

e. Chapter 29A.23, Code of Iowa, provides for a Roll of Retired military personnel. An officer of the Iowa National Guard who has completed 20 years of military service creditable for retirement may apply to be placed on this role. Officers placed on this roll are recognized and honored at the Iowa National Guard Officers Association banquet conducted in coordination with the Iowa Army and Air National Guard. Total number of officer personnel on the Roll of Retired is 718.

f. Sources of Army National Guard Commissioned Officer procurement.

Transfer from Other Reserve Components	3
Transfer from Active Component	1
Transferred from United States Army Reserves	28
Transferred from other States	6
Officer Candidate School Graduates	21
Direct Appointment - Professional	4
Direct Appointment - Non-professional	0
Prior Service - no current military status	0
<b>Totals:</b>	<u>62</u>

g. Sources of Warrant Officer Procurement.

Transferred from United States Army Reserves	0
Transferred from other States	0
Warrant Officer Aviation School	3
Former Commissioned Officer/Warrant Officer	0
Warrant Officer candidate Course	1
Transfer from Active Component	6
<b>Totals:</b>	<u>10</u>

h. Promotions - Commissioned Officers.

From:	To:	
Second Lieutenant	First Lieutenant	11
First Lieutenant	Captain	6
Captain	Major	21
Major	Lieutenant Colonel	18
Lieutenant Colonel	Colonel	6
Colonel	Brigadier General	1
Brigadier General	Major General	0
<b>Totals:</b>		<u>63</u>

i. Promotions - Warrant Officers.

From:	To:	
Warrant Officer One	Chief Warrant Officer Two	6
Chief Warrant Officer Two	Chief Warrant Officer Three	5
Chief Warrant Officer Three	Chief Warrant Officer Four	9
Chief Warrant Officer Four	Chief Warrant Officer Five	1
<b>Totals:</b>		<u>21</u>



j. Commissioned and Warrant Officer Losses.

	Officers	Warrant Officers
Enlisted or appointed in any reserve component	2	0
Interstate transfer to Guard in another state/ or Reserve Troop Unit	35	2
Concurrent Reserve Resignation	14	0
Non-selection for promotion	0	0
Selective retention action	0	0
Temporary disability retired list, placement on	0	0
Separated to accept appointment as Commissioned/Warrant Officer of the Army National Guard	2	0
Retirement	28	15
Failure to meet military education requirements	3	0
Failure to meet medical requirements	0	0
Transfer to the inactive	3	1
Early Retirement	0	0
Death	1	0
<b>Totals:</b>	<b>88</b>	<b>18</b>

3. Enlisted Personnel.

a. Source of enlistment.

Non-prior service personnel	713
Prior service personnel	446
<b>Totals</b>	<b>1159</b>

b. Losses and causes for loss.

Alcohol or other drug abuse	84
Appointed as a Cadet or Midshipman	1
Commuting distance (change of residence)	6
Continuous and willful absence	89
Conviction of a felony in a federal or state penitentiary	5
Dependency	8
Early Qualification for Retired Pay (Involuntary Separation)	6
Early Qualification for Retired Pay (Voluntary Separation)	6
Early Retired Pay at Age 60 (Involuntary) Medical Disqualification Member (15+ Years Service)	33
Enlisted or appointed in any regular component	44
Enlisted or appointed in any reserve component	157
Enrolled in ROTC Scholarship or Non-scholarship	1
Erroneous enlistments (other than fraud)	9

Expiration term of service	546
Fraudulent entry	12
Gained to the ARNG of another state or an USAR unit	194
Hardship or religious reasons	26
Homosexuality	1
In ability to perform prescribed duties due to parenthood	5
Incompatible occupation	5
Individual's request	16
Medical, physical or mental condition retention	94
Misconduct	4
Ordered to extended active duty	3
Other (non-qualified for assistance)	13
Personality disorders	1
Pregnancy or childbirth	22
Pre-Inactive Duty Training discharge program	111
Release from active duty	1
Sole parenthood	4
Trainee Discharge Program Release from Inactive Duty Training	38
<b>Total Losses:</b>	<b>1548</b>

c. Net enlisted personnel gain or loss.

Loss	389
Gain	N/A

d. Extension of enlistment rate. (This rate is based on the number of personnel who extend their enlistment upon expiration of their term of service.)

Number of Term of Service Expirations	1824
Number of Reenlistments or Extensions	1278
Rate	70.0%

**4. Recruiting and Retention.** A total of 79 personnel to be assigned to the Iowa Army National Guard Recruiting and Retention (R&R) Command. This total authorization includes seven officers: Recruiting and Retention Commander (O-5), 3-Operations and Training Officers (O-4), Officer Strength Manager (O-4), Army Medical Department (AMEDD) Recruiter (O-4), and Recruiting, Retention Specialist (O-3/CWO). The Table of Distribution and Allowances (TDA) also includes 72 enlisted personnel: two R&R Sergeants Major (E-9), Six Area Noncommissioned Officers (E-8), one Senior Military Entrance Processing Station (MEPS) Guidance Counselor (E-8), two MEPS Guidance Counselors (E-7), 55 Recruiting and Retention Noncommissioned Officers (RRNCO) (E-7), two Automation Noncommissioned Officers (E-7), a Marketing Noncommissioned Officer (E-7), a Reserve Component Transfer/Interstate Transfer Coordinator (E-7), and two Operations Noncommissioned Officers (E-7).

**5. National Guard Education Assistance Program (NGEAP).** The National Guard Educational Assistance Program provides funds for the cost of attending an Iowa institution of postsecondary education in accordance with Iowa Code 1999 Section 261.86. The Adjutant General of Iowa determines eligibility.

a. To be eligible for educational assistance, a National Guard member must meet the following conditions. Be a resident of the state and a member of an Iowa Army or Air National Guard unit throughout each semester or term for which benefits are applied. Have satisfactorily completed initial active duty training (IADT [i.e. basic training and technical training]). Guard members who will be attending college during the 2004-2005 academic years, but have not completed IADT, must complete IADT before submitting an application for approval. Have maintained satisfactory performance of duty, including attending a minimum 90 percent of scheduled drill dates and scheduled annual training in the past 12 months. Maintain satisfactory academic progress as determined by the institution at which benefits are utilized.

b. Funding is subject to sufficient annual appropriation by the Iowa General Assembly. Applications will be approved on a first come, first serve basis. Members who are awarded aid, but then become ineligible (i.e. discharged from service) may have their funds recouped. Summer sessions will not be funded. For the 2004-2005 academic year, the National Guard Educational Assistance Program pays up to \$5404.00 (i.e. \$2702.00 per semester) for full-time enrollment for members of the Iowa Army and Air National Guard at any state of Iowa university and community college or participating North Central accredited private colleges (located in Iowa). Members attending part-time will receive awards at the rate of \$196.00 per semester hour. The amount of assistance awarded under this program will not exceed the member's cost of attendance as determined by the respective college. Cost of attendance usually includes tuition, fees, books, room, board, supplies, and other costs associated with attending college.

c. Eligible Guard member completes Section A of the application and signs the certification statement. Attach either a letter of admission acceptance from the college or university, a registration slip or enrollment slip (past, current or future semester) to this application. All applications submitted without this documentation will be returned unprocessed to the unit. Unit administrator reviews information in Section A to verify that all data is accurate. Unit Commander or authorized representative verifies eligibility criteria in Section B and signs the certification statement if Guard member is eligible. Unit forwards completed application to The Adjutant General of Iowa (AGIA-PA-ESO). The Adjutant General determines eligibility. The Adjutant General's determination of eligibility is final. The Adjutant General provides information about eligible applicants to the Iowa College Student Aid Commission (ICSAC). ICSAC will maintain a priority of funding list based on first come first serve. A roster identifying members approved for funding will be published and updated as needed. A roster identifying eligible members pending funding will also be published and updated as needed. ICSAC will communicate to college and university officials the method of verifying enrollment and of initiating payment of tuition aid. The college or university (not the ESO) will notify Guard member if tuition aid is awarded through a financial aid award letter. Partial tuition at North Central accredited private colleges (located in Iowa) can also be paid in an amount not to exceed 50% of the resident tuition rate of a Regents University. In FY-05, 1095 National Guard Members received funding totaling \$3,394,164.00.

d. Program funding:

State Fiscal Year 1997 - \$200,000	(1 Jul 96 - 30 Jun 97)
State Fiscal Year 1998 - \$625,000	(1 Jul 97 - 30 Jun 98)
State Fiscal Year 1999 - \$833,900	(1 Jul 98 - 30 Jun 99)

State Fiscal Year 2000 - \$892,000	(1 Jul 99 - 30 Jun 00)
State Fiscal Year 2001 - \$1,250,000	(1 Jul 00 - 30 Jun 01)
State Fiscal Year 2002 - \$1,175,000	(1 Jul 01 - 30 Jun 02)
State Fiscal Year 2003 - \$1,175,000	(1 Jul 02 - 30 Jun 03)
State Fiscal Year 2004 - \$1,227,000	(1 Jul 03 - 30 Jun 04)
State Fiscal Year 2005 - \$3,739,000	(1 Jul 04 - 30 Jun 05)

## 6. Awards and Decorations.

The Iowa Army National Guard awarded 228 Federal and State awards in the following numbers by types of awards during Fiscal Year 2005:

Meritorious Service Medal	112
Army Commendation Medal	59
Army Achievement Medal	23
Iowa Medal of Valor	0
Iowa Distinguished Service Medal	1
Iowa Medal of Merit	0
Iowa Meritorious Service Medal	10
Iowa Commendation Medal	5
Commander's Award for Public Service	18

In addition, Leadership ribbons, and 5, 10, 15, 20, and 25-year Service Awards were presented.

**7. Roll of Retired Iowa National Guard Officers and Enlisted.** 29A.23 of the Code of Iowa provides for a Roll of Retired Iowa National Guard Personnel. Any officer or enlisted member who has completed 20 years of military service under 10 U.S.C. 1331, or 12731, as evidenced by a letter of notification of retired pay at age 60, shall upon retirement and her/his request in writing to the Adjutant General, be placed By Order of the Commander in Chief, on a roll in the Office of the Adjutant General to be known as the, "Roll of Retired Military Personnel.

Number of personnel (officer and enlisted) on Army rolls at the end of Fiscal Year 2004: 2,893 (Officers 718, Enlisted: 2,175)

### Iowa Army National Guard Officer Retirees - 1 July 2004 - 30 June 2005

DENNIS A. DIETZ	COL	JFHQ-IA
DWIGHT L. DINKLA	COL	JFHQ-IA
ALLAN L. ENRIGHT	COL	JFHQ-IA
MARTIN L. GRABER	COL	CAMP DODGE TNG SITE
ROBERT C. KING	COL	JFHQ-IA
BERNARD P. KOZOSKY	COL	JFHQ-IA
JOHN D. MCGOWAN II	COL	JFHQ-IA
THOMAS R. ENGEL	LTC	JFHQ-IA
DANIEL L. KAMMILLER	LTC	HHC 2D BDE
DANIEL A. MCCLURE	LTC	JFHQ-IA
JANE E. NORRIS	LTC	JFHQ-IA

JOHN E. RICE	LTC	JFHQ-IA
MICHAEL A. ROGALLA	LTC	HQ 67 <sup>TH</sup> TRP CMD
GREGORY A. STEGGERD	LTC	67 <sup>TH</sup> TRP CMD
RICHARD S. WORKS	LTC	JFHQ-IA
RONALD J. BROSIU	MAJ	185 <sup>TH</sup> ROC
THOMAS R. DEAN	MAJ	CO A 109 <sup>TH</sup> ASMB
KEVIN J. FRITZ	MAJ	JFHQ-IA
JEFFREY S. LAVALLEE	MAJ	JFHQ-IA
TERRELL R. MORRISON	MAJ	CAMP DODGE TNG SITE
ANTHONY T. NOREM	MAJ	JFHQ-IA
JOHN P. WAGEMAN	MAJ	HQ 67 <sup>TH</sup> TRP CMD
MARY E. WOODARD	MAJ	IA AMEDD DET
KEVIN R. STEELE	CPT	HHC 1-133 IN
RICHARD E. TRIM II	CPT	CO D 109 <sup>TH</sup> AV
SHAWN L. VOIGTS	CPT	HSC 109 <sup>TH</sup> ASMB
JEFFREY G. WOLFE	CPT	534 <sup>TH</sup> SPT DET
RICHARD A. BUCKLIN	1LT	185 <sup>TH</sup> RGMT
WILFRED G. GIBSON	1LT	CO C 234 <sup>TH</sup> SIG BN
DANNEL S. EGERT	2LT	185 <sup>TH</sup> ROC
MICHAEL G. VANMAAREN	CW5	HHD 1-109 <sup>TH</sup> AV
KIRK T. GRAHAM	CW4	DET 1 CO F 106 <sup>TH</sup> AV
ELGIN L. LESTER	CW4	TRP D 1-113 <sup>TH</sup> CAV
JACK B. MCFARLAND	CW4	TRP E 1-113 <sup>TH</sup> CAV
MICHAEL F. PAYNE	CW4	NATL MT TNG CTR
WILLIAM V. PYLE	CW4	CO B 1-147 <sup>TH</sup> AV
ROBERT G. SEGURA	CW4	DET 1 CO F 106 <sup>TH</sup> AV
FRANCIS T. SIMMONS	CW4	DET 1 CO F 106 <sup>TH</sup> AV
JAMES C. THOMAS	CW4	JFHQ-IA
KYLE H. THURSTON	CW4	DET 34 OSACMD
FRANK M. SEGRETO	CW3	HHB 1-194 <sup>TH</sup> FA
BRIAN L. SIENKNECHT	CW3	3657 <sup>TH</sup> MT CO
ROY H. RICHARDSON	CW2	3654 <sup>TH</sup> MT CO

**Iowa Army National Guard Enlisted Retirees -- July 1, 2004 -- June 30, 2005**

RONALD A. JONES	CSM	HQ 554TH QM BN
DALE L. BLODGETT	SGM	JFHQ-IA
DAVID D. MOSER	SGM	IA R&R CMD
LARRY D. WILLIAMS	SGM	JFHQ-IA

RONALD M. BURGER	1SG	2133 <sup>RD</sup> TRANS CO
DAVID A. FOUNTAIN	1SG	2168 <sup>TH</sup> TRANS CO
PATRICK J. HALL	1SG	CO D 1-133 <sup>RD</sup> IN
TERRY L. MICHELS	1SG	CO B 334 <sup>TH</sup> FSB
STEVEN W. NELSON	1SG	1133 <sup>RD</sup> TRANS CO
KENNETH S. OPATZ	1SG	CO C 234 <sup>TH</sup> SIG BN
BRIAN D. ANDERSEN	MSG	HHC 2 <sup>ND</sup> BDE
LAURA M. CARLSON	MSG	HHC 2 <sup>ND</sup> BDE
RONALD R. DICKERSON	MSG	NATL MT TNG CTR
EDWARD R. FULLERTON	MSG	JFHQ-IA
CHUCK E. HUFF, JR	MSG	IA R&R CMD
THOMAS R. LARSON	MSG	JFHQ-IA
DOUGLAS L. MIENDERS	MSG	IA R&R CMD
JAMES F. OETH JAMES, JR	MSG	HHC 1-133 <sup>RD</sup> IN
STEVEN J. SWALVE	MSG	HHT 1-113 <sup>TH</sup> CAV
JERRY D. WESTEN	MSG	HSC 109 <sup>TH</sup> ASMB
JAMES J. WOLFE	MSG	ORD TNG BN
JOHN C. YODER	MSG	HHD 134 <sup>TH</sup> QM BN
LARRY D. BANE	SFC	JFHQ-IA
LEON C. BATEY	SFC	HQ 105 <sup>TH</sup> TRP CMD
MARK E. BAUGHER	SFC	DET 1 3654 <sup>TH</sup> MT CO
RANDY L. BOLDT	SFC	CAMP DODGE TNG SITE
DAWN R. BUTLER	SFC	HHD 334 <sup>TH</sup> FSB
JOHN M. CAREY	SFC	CO B 133 <sup>RD</sup> IN
ROBERT J. CONGER	SFC	CO D 109 <sup>TH</sup> AV
MICHAEL G. COUPPEE	SFC	CO B 234 <sup>TH</sup> SIG BN
GEORGE W. DEBORD	SFC	TRP E 1-113 <sup>TH</sup> CAV
SCOTT F. DEGROOT	SFC	HHC 2 <sup>ND</sup> BDE
GENE M. EDDY	SFC	TRP B 1-113 <sup>TH</sup> CAV
TIMMY L. FRANSEN	SFC	2168 <sup>TH</sup> TRANS CO
DANIEL J. FUHS	SFC	1088 <sup>TH</sup> PERS SVC DET
MICHAEL B. GILLESPIE	SFC	HHC 2 <sup>ND</sup> BDE
MICHAEL A. GRAP	SFC	HHC 1-168 <sup>TH</sup> IN
KEVIN M. HANSON	SFC	BTRY C 1-194 <sup>TH</sup> FA
DAVID M. HOAGLAND	SFC	CO A 234 <sup>TH</sup> SIG BN
MICHAEL G. HOEPPNER	SFC	DET 1 HHB 1-194 <sup>TH</sup> FA
DONALD J. KATSCHKE	SFC	CO C 1-133 <sup>RD</sup> IN
GREGORY A. KLEES	SFC	HHC 234 <sup>TH</sup> SIG BN
TIMOTHY J. KRUM	SFC	185 <sup>TH</sup> ROC
WILLIAM E. LANNING, JR	SFC	NATL MT TNG CTR
ELIZABETH A. LEDVINA	SFC	CO C 234 <sup>TH</sup> SIG BN
KENNETH R. LEMASTER	SFC	CO C 224 <sup>TH</sup> EN BN
DAVID D. LINDEMAN	SFC	ORD TNG BN
RUSSELL R. LOWE	SFC	DET 1 3655 <sup>TH</sup> MT CO
GERALD P. MACAULEY	SFC	CO B 234 <sup>TH</sup> SIG BN
WILLIAM D. MAJOR	SFC	185 <sup>TH</sup> ROC
LARRY D. MARTIN	SFC	IA R&R CMD
JIMMIE J. MCDOWELL	SFC	JFHQ-IA

JOHN D. MIKELSON	SFC	134 <sup>TH</sup> MED CO
STEVEN J. MYERS	SFC	ORD TNG BN
EARL S. NELSON	SFC	CO C 1-168 <sup>TH</sup> IN
KENDALL J. PETERS	SFC	JFHQ-IA
KENNETH R. REESE	SFC	1034 <sup>TH</sup> QM CO
JOHN C. REUSCH, JR	SFC	CO A 224 <sup>TH</sup> EN BN
RYAN J. REYNOLDS	SFC	HHC 234 <sup>TH</sup> SIG BN
DONALD R. SARDESON	SFC	185 <sup>TH</sup> RGMT
WILLIAM S. SCHMIDT	SFC	HHC 1-133 <sup>RD</sup> IN
TED A. SCHOONOVER	SFC	1168 <sup>TH</sup> TRANS CO
MICHAEL D. SHARPE	SFC	ORD TNG BN
JOHN E. SKAAR	SFC	TRP C 1-113 <sup>TH</sup> CAV
PATRICK A. STARK	SFC	HSC 109 <sup>TH</sup> ASMB
RONALD R. STRUBLE	SFC	HHC 1-133 <sup>RD</sup> IN
RICHARD J. THOMAS	SFC	NATL MT TNG CTR
JEFFREY A. TIMMERMAN	SFC	IA R&R CMD
JERRY L. VANDAM	SFC	TRP B 1-113 <sup>TH</sup> CAV
TIMOTHY J. WISE	SFC	HQ 105 <sup>TH</sup> TRP CMD

KIMBERLY A. BANES	SSG	CO C 234 <sup>TH</sup> SIG BN
TONYA R. BECKMAN	SSG	CO D 109 <sup>TH</sup> AV
JEFFERY B. BRANSTAD	SSG	1133 <sup>RD</sup> TRANS CO
JAMES A. BROWN	SSG	HSC 109 <sup>TH</sup> ASMB
MARK J. BROWN	SSG	HHD 334 <sup>TH</sup> FSB
JAMES L. BRUGGEMAN	SSG	DET 2 1168 <sup>TH</sup> TRANS CO
DONALD E. BRUNER	SSG	1168 <sup>TH</sup> TRANS CO
KEITH D. BRYANT	SSG	CAMP DODGE TNG SITE
ANDREW T. BUCKINGHAM	SSG	CO C 234 <sup>TH</sup> SIG BN
JOHN M. BURGHORN III	SSG	JFHQ-IA
FRANCIS A. BURNS	SSG	1133 <sup>RD</sup> TRANS CO
DENNIE R. CAIN	SSG	JFHQ-IA
BYRON A. CARTER	SSG	DET 1 CO B 1-168 <sup>TH</sup> IN
CATHIE J. CAVE	SSG	HQ 67 <sup>TH</sup> TRP CMD
DONALD W. CHRISTIANS	SSG	CO C 1-133 <sup>RD</sup> IN
KIMBERLY D. CLAUSEN	SSG	HHD 554 <sup>TH</sup> QM BN
DENNIS L. COFFMAN	SSG	JFHQ-IA
CRAIG A. COMSTOCK	SSG	DET 1 1168 <sup>TH</sup> TRANS CO
DONNIE J. CRITTEN	SSG	DET 2 3654 <sup>TH</sup> MT CO
CORNELIUS W. DAVIS	SSG	2133 <sup>RD</sup> TRANS CO
EDMUND R. DETTMER, JR	SSG	HSC 109 <sup>TH</sup> ASMB
CRAIG H. DIAMOND	SSG	CO C 1-133 <sup>RD</sup> IN
DONALD J. FARLEY	SSG	DET 1 CO F 106 <sup>TH</sup> AV
MICHAEL J. FIGLAND	SSG	DET 1 3654 <sup>TH</sup> MT CO
JOSEPH L. FLYNN	SSG	HSC 109 <sup>TH</sup> ASMB
VICTOR K. GOODRICH	SSG	DET 1 2133 <sup>RD</sup> TRANS CO
GARY R. GORSH	SSG	CO D 109 <sup>TH</sup> AV
EDWARD L. HECK	SSG	TRP A 1-113 <sup>TH</sup> CAV
JEFFREY J. HEGGEN	SSG	CO B 224 <sup>TH</sup> EN BN
TIMOTHY A. HOLLOWAY	SSG	TRP A 1-113 <sup>TH</sup> CAV
PAUL A. HOOK	SSG	HHD 334 <sup>TH</sup> FSB

BARRY S. HOUK	SSG	2133 <sup>RD</sup> TRANS CO
VICTORIA L. JOHNSON	SSG	3654 <sup>TH</sup> MT CO
JEAN A. KONCHALSKI	SSG	CO A 109 <sup>TH</sup> ASMB
LORIA A. LAKE	SSG	JFHQ-IA
KEVIN L. LURA	SSG	CO C 234 <sup>TH</sup> SIG BN
MICHAEL J. MAYER	SSG	2168 <sup>TH</sup> TRANS CO
MARK A. MERNONE	SSG	1168 <sup>TH</sup> TRANS CO
TIMOTHY J. MILLIGAN	SSG	JFHQ-IA
MICHAEL W. NELSON	SSG	CO B 234 <sup>TH</sup> SIG BN
TERRY G. NEMMERS	SSG	CO A 234 <sup>TH</sup> SIG BN
MICHAEL A. OLSON	SSG	IA R&R CMD
KIRK L. PARKS	SSG	186 <sup>TH</sup> MP CO
MICHAEL J. PERROTT	SSG	1133 <sup>RD</sup> TRANS CO
ROBERT N. PETERSON	SSG	HHT 1-113 <sup>TH</sup> CAV
DANIEL L. PLUEGER	SSG	TRP C 1-113 <sup>TH</sup> CAV
STEPHEN W. POINTER	SSG	JFHQ-IA
MARTIN L. SCHUTTPELZ	SSG	TRP A 1-113 <sup>TH</sup> CAV
KEVIN E. SEBASTIAN	SSG	1133 <sup>RD</sup> TRANS CO
RUSTY A. SEIDEL	SSG	1133 <sup>RD</sup> TRANS CO
THOMAS F. SHEPARD	SSG	CO B 234 <sup>TH</sup> SIG BN
DOUGLAS D. SMITH	SSG	1133 <sup>RD</sup> TRANS CO
WENDELL G. TERRY	SSG	HHD 334 <sup>TH</sup> FSB
PAUL W. VANDERPLAATS	SSG	2168 <sup>TH</sup> TRANS CO
DEBRA K. WERINGA	SSG	CO D 109 <sup>TH</sup> AV
KEITH A. WILSON	SSG	IA R&R CMD
RANDALL J. WUERTZER	SSG	CO A 1-133 <sup>RD</sup> IN
DARRELL L. ZELIADT	SSG	CO D 109 <sup>TH</sup> AV

PATRICK W. ADAMS	SGT	DET 1 3654 <sup>TH</sup> MT CO
LARRY L. ASHER	SGT	DET 2 3654 <sup>TH</sup> MT CO
GARY W. BEENKEN	SGT	1133 <sup>RD</sup> TRANS CO
ALLEN M. BRUNNER	SGT	186 <sup>TH</sup> MP CO
THOMAS T. BUNNELL	SGT	CO B 334 <sup>TH</sup> FSB
KEITH D. CRAIGHTON	SGT	TR B 1-113 <sup>TH</sup> CAV
BRIAN L. COOK	SGT	CO D 109 <sup>TH</sup> AV
JAMES A. DELANY	SGT	HSC 109 <sup>TH</sup> ASMB
RITA J. DRAGER	SGT	HSC 109 <sup>TH</sup> ASMB
GARY H. DUEHR	SGT	CO A 109 <sup>TH</sup> ASMB
MARK J. EHLERS	SGT	CO B 334 <sup>TH</sup> FSB
EUGENE A. EVANS	SGT	IA AMEDD DET
ROBER J. GINTHER II	SGT	HHC 1-133 <sup>RD</sup> IN
LEE A. GOSSWEILER	SGT	1133 <sup>RD</sup> TRANS CO
DONALD E. GRAHAM	SGT	HHD 734 <sup>TH</sup> MT BN
JAMES L. HANSEN	SGT	TRP F 1-113 <sup>TH</sup> CAV
JOHN R. HANSEN, JR	SGT	HSC 109 <sup>TH</sup> ASMB
CHRIS E. HARRISON	SGT	DET 1 3654 <sup>TH</sup> MT CO
THOMAS W. HEABERLIN	SGT	1133 <sup>RD</sup> TRANS CO
DANNY R. HULSE	SGT	1168 <sup>TH</sup> TRANS CO
SCOTT A. KELLY	SGT	HHT 1-113 <sup>TH</sup> CAV
DANIEL E. KIRKPATRICK	SGT	DET 2 3654 <sup>TH</sup> MT CO



RANDOLPH O. LEWELLEN	SGT	DET 1 CO A 1-168 <sup>TH</sup> IN
CHARLES B. MARTIN	SGT	CO A 234 <sup>TH</sup> SIG BN
ROBERT F. MORRIS	SGT	CO C 1-133 <sup>RD</sup> IN
KEITH E. NICKS	SGT	TRP C 1-113 <sup>TH</sup> CAV
ROBERT L. NORTH	SGT	HHC 1-133 <sup>RD</sup> IN
EDWARD M. OLSON	SGT	3657 <sup>TH</sup> MT CO
TIMOTHY L. PARR	SGT	DET 2 3654 <sup>TH</sup> MT CO
MICHAEL S. PLUMB	SGT	CO B 234 <sup>TH</sup> SIG BN
MARK A. RICE	SGT	DET 1 CO F 106 <sup>TH</sup> AV
GERALD E. SANTOS	SGT	DET 1 CO F 106 <sup>TH</sup> AV
DAVID L. SCHOO	SGT	JFHQ-IA
JAMES W. STEWART	SGT	HHC 1-168 <sup>TH</sup> IN
LEONARD I TOOPES, JR	SGT	DET 1 3654 <sup>TH</sup> MT CO
MICHAEL A. WILSON	SGT	1133 <sup>RD</sup> TRANS CO
BRETT A. BRINKMEIER	SPC	HHC 224 <sup>TH</sup> EN BN
MICHAEL D. BURKHART	SPC	HSC, 109 <sup>TH</sup> ASMB
DANEIL J. GROTE	SPC	CO A 1-168 <sup>TH</sup> IN
MICHAEL J. HOUSER	SPC	HHC 224 <sup>TH</sup> EN BN
ROBERT C. JACKSON, JR	SPC	186 <sup>TH</sup> MP CO
PAUL L. OSTER	SPC	CO A 109 <sup>TH</sup> ASMB
ARTHUR F. RAYMOND	SPC	1088 <sup>TH</sup> PERS SVC DET
DONALD J. SMITH	SPC	CO A 234 <sup>TH</sup> SIG BN
TIMOTHY F. SPROSTON	SPC	HHC 234 <sup>TH</sup> SIG BN
RAY WESLEY STEPHENS	SPC	2133 <sup>RD</sup> TRANS CO
ROWLAND S. VALDERRAMA	SPC	DET 1 3654 <sup>TH</sup> MT CO
WILLIAM F. WILLIS	SPC	1133 <sup>RD</sup> TRANS CO

### Exhibit 1

#### Aggregate Assigned Personnel Strength

July 1, 2004 - June 30, 2005

	Officers	Warrant		Total
		Officers	Enlisted	
Headquarters/Separate Units	176	47	380	603
2d Brigade 34th Infantry Division	188	10	2547	2545
67 <sup>th</sup> Troop Command	162	93	2330	2585
105 <sup>th</sup> Troop Command	114	7	1491	1612
<b>Totals</b>	<b>660</b>	<b>157</b>	<b>6748</b>	<b>7545</b>

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## INSPECTOR GENERAL PROGRAM

### 1. Mission and Functions: It is the responsibility of the Inspector General (IG) to:

a. Report to the Adjutant General on matters affecting mission performance and the state of economy, efficiency, discipline, morale, esprit de corps, and readiness of the Iowa National Guard.

b. Monitor the effectiveness of IG functions (teaching and training, inspections, investigations, and assistance) within the State and inform the commander of this effectiveness and other matters concerning IG functions.

c. Conduct inspections directed by the Secretaries of the Army or Air Force, the Chiefs of Staff (Army or Air Force), the State Adjutant General or the Inspector General for the Army or Air Force, or as prescribed by law or regulation.

d. Teach policy, procedures, systems, and processes to help inspected activities improve operations and efficiency and accomplish command objectives.

e. Provide an impartial status report to the directing authority on the operational and administrative effectiveness of the command.

f. Disseminate information, innovative ideas, and lessons learned as the result of inspections and changes in policy.

g. Provide assistance on an area basis to commanders, soldiers, airmen, family members, civilian employees, retirees, and others who seek help with problems related to the U.S. Army or Air Force.

h. During the normal course of inspections, consider management controls in the examination of systemic issues and make appropriate recommendations.

**2. Organization:** The State Inspector General is a regular army officer assigned to the Iowa National Guard by the National Guard Bureau. The following positions have been validated as full-time manning support requirements for the Inspector General Section:

Federal Inspector General - Colonel (Army)  
Detailed Inspector General - Major (Army - AGR)  
Detailed Inspector General - Lieutenant Colonel (Army - AGR  
augmented addition)  
Assistant Inspector General - Master Sergeant (Army - AGR)  
Assistant Inspector General - Excepted Technician (Air Force)

### 3. Accomplishments.

a. Inspections: The Inspector General conducted specific inspections requested by the individual major subordinate commands or the Adjutant General and the Staff.

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b. **Investigations and Inquiries:** The Inspector General examined and collected facts bearing on allegations, reports of unfavorable conditions, and/or situations which were detrimental to the mission, state of discipline, efficiency, economy, morale, and reputation of the Iowa National Guard. The Adjutant General was provided a factual review for determining an appropriate resolution in each case.

c. **Inspector General Action Requests (IGAR's):** The Inspector General received and acted upon requests for assistance in resolving real and perceived injustices from military, civilian, and family personnel. Complaints were either acted upon by Inspector General personnel or referred to the appropriate agency/activity and monitored by the Inspector General until final resolution. The office processed 43 Army requests for assistance and one Air Force requests during Fiscal Year 2005. Complaints continue to reflect trends for previous years with personnel management, financial accounting (pay), and health care in the top three. An emerging category of complaints reflect issues associated with personal conduct, either by the Soldier or the Soldier's leadership. Many of which carry over from experiences associated with prior unit deployments. These four categories of complaints comprise 88% of all state IG complaints. They also consistently reflect trends in the National Guard nation wide. The overall numbers of complaints continued to decline which reflects the increased numbers of Iowa National personnel deployed for this Fiscal Year. The Inspector General also handled and coordinated more than 71 requests for information from various members of Congress, the Governor's office, and State Legislature.

d. **Teaching and training:** Integrated Inspector General systemic issue briefings into the State Pre-command Course, The Adjutant General's annual Commander's Call and the State Training Conferences. Efforts were initiated to conduct an initial evaluation of the State's Intelligence Oversight (IO) program and initial training was conducted for State staff and leadership on IO requirements.

e. **Mobilizations:** The Inspector General staff continued to provide assistance to the Deputy Chief of Staff for Personnel (DCSPER) during state conducted Soldier Readiness Program (SRP) pre-deployment events for Iowa Army National Guard units deploying in support of Operation Enduring Freedom and Operation Iraqi Freedom. During SRP events the Inspector General Staff also continued to conduct spot inspections of the SRP process that assisted the senior leadership in improving the process from lesson's learned in earlier deployments. The Inspector General staff assisted with 5 SRP events and provided assistance to over 800 Soldiers.

f. **Demobilizations:** The Inspector General traveled to demobilization stations and in the IG's capacity as the impartial eyes and ears of the commander conducted post-mobilization command climate surveys of returning Soldiers and units. The results of the surveys were compiled and analyzed by the IG staff and then provided to the Iowa Army National Guard leadership from company level to the senior state National Guard leadership. The surveys are used to capture Soldier and leader observations from the deployment and then use the observations to improve readiness for future deployments. The IG office surveyed 4 returning units and over 147 returning Soldiers.

g. **Unit Visits:** The Inspector General staff coordinated and executed unit visits by both the IG office and the Deputy Adjutant Generals. The IG personnel visited 98% of the non-deployed Iowa Army National Guard units, the supporting communities and

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100% of the Iowa Air National Guard units and air bases. The IG staff planned, coordinated and supervised the execution of joint site visits to most units, Army and Air Guard, across the state by both the Army Deputy Adjutant General and the Air Force Deputy Adjutant General.

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## SENIOR ARMY ADVISOR

**1. Mission:** The Senior Army Advisor acts as the principal Active Army contact for the state adjutant general as a member of his personal staff. He supervises and coordinates the advisory effort throughout the state, monitors the management of federal resources within the state, and coordinates assistance within the state. He acts as the President/member of designated boards and is familiar with all First United States Army policies as they pertain to the Iowa Army National Guard. The Senior Army Advisor informs Headquarters, First United States Army on issues affecting ARNG preparedness and recommends courses of action for First United States Army assistance.

**2. Organization.** The Office of the Senior Army Advisor for Iowa is a subordinate staff element of First United States Army, Fort Gillem, Georgia.

**3. Personnel.** The Office of the Senior Army Advisor is authorized one officer to accomplish the advisor mission. Currently it also has a part-time contracted civilian administrative services technician.

**4. Functions:**

a. Advises ARNG commanders in preparing assigned units for their wartime mission, with emphasis on training, logistics, maintenance, personnel development, and operational programs.

b. Promotes the "train the trainer" philosophy.

c. Stresses training standardization in accordance with FM 7.0 and FM 7.1.

d. Encourages units to focus training at the crew, squad, team and platoon levels.

e. Emphasizes risk assessment as a leader, as well as an individual, responsibility.

f. Ensures enforcement of standards for appointments, branch transfers, and promotions on federal recognition boards.

g. Accomplishes responsibilities related to the federal recognition of units, retirement approval authority, selective retention boards, evaluation of ARNG Officer Candidate School programs, state military academy academic boards, and fair wear and tear determination of unserviceable property.

h. Performs other duties, as directed by First United States Army, associated with Mobilization Assistance Team Chief, Defense Coordinating Officer, and Casualty Assistance Officer duties.

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## SELECTIVE SERVICE

**1. Mission.** To accomplish training of all officers assigned to the Selective Service as directed by National Headquarters, Selective Service System. To maintain the detachment at full strength in order to ensure the reconstitution of the Selective Service System within the state of Iowa in the event of a national mobilization. Recruit and train volunteer Local Board members and District Appeal Board members to perform their assigned duties in the event of a reconstitution upon mobilization. Recruit High School Registrars in all public and private high schools in the State of Iowa. Perform all public service awareness exercises assigned by Selective Service Region Headquarters. Ensure maximum registration compliance of 18-year old males in the state of Iowa.

### **2. Organization.**

- a. Detachment Commander – LTC Richard W. Loney
- b. Executive Officer/Training Officer – CPT Ruth Crowell (joined April 05)
- c. Registration and Improvement Program Officer – CPT Raymond Trager (deployed), CPT Sandra Ball (deployed)
- d. Army Reserve Commander – CPT Scott Cook

### **3. Accomplishments.**

- a. Local board continuation training was conducted May 2005. Selective Service Officers conducted separate board meetings in order to train Selective Service Boards at twenty-seven locations across the state of Iowa. Additionally, we trained both District Appeal Boards (DAB). Selective Service Officers visited 80 Post Offices across the state as part of a nationwide inspection program. Selective Service Officers recruited a total of six new Selective Service Board Members throughout the state. Lieutenant Colonel Richard W. Loney, the State Selective Service Commander, presented twelve 4-hour training sessions and visited several schools. CPT Scott Cook, Army Reserve Commander, presented eleven 4-hour training sessions, and visited five schools. CPT Ruth Crowell presented five 4-hour training sessions.
- b. Maintained current Local Board Member strength at 100%.
- c. Maintained the backup Board Member Program at 100%. This program assures a backup for each civilian Selective Service board member in the state of Iowa.
- d. Exceeded the goals of the Selective Service System Region III Headquarters by presenting continuation training to 100% of all local boards.
- e. Exceeded the goals of the Selective Service System Region III Headquarters by presenting continuation training to 100% of all District Appeal Boards and 100% of all District Appeal Board members.
- f. Exceeded National Headquarters directives by conducting a personal visit to eighty (80) Post Offices.
- g. Conducted IBMT 4 June 05 and trained 17 new Iowa board members and one new board member from Missouri. This is an intense eight (8) hour training session, designed to provide formal training to the board members so they understand the interpretation of Selective Service regulations for processing claims submitted by registrants.

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## DEPUTY CHIEF OF STAFF FOR OPERATIONS

**1. Organization:** As of December 31, 2005, the Iowa Army National Guard consisted of 111 companies or detachment sized units located in 49 communities and Camp Dodge.

### **2. Training.**

a. The Army National Guard conducts training in accordance with directives by Department of the Army; Headquarters, United States Forces Command (FORSCOM); Headquarters, United States Army Training and Doctrine Command (TRADOC); Headquarters, Fifth United States Army and the National Guard Bureau (NGB).

b. Continued reduction in authorized strength of the Active Army Forces has necessitated increased reliance and readiness requirements being placed upon Army National Guard individuals and units.

c. The following objectives have been prescribed for the Army National Guard:

(1) Individuals: To attain and maintain technical and tactical proficiency by all individuals in the fundamentals of combat operations.

(2) Individuals: To develop qualified officers through progressive selection and training to assume command and staff responsibilities at all echelons of leadership and responsibility.

(3) Individuals: To develop and qualify all personnel in their Military Occupational Specialty and grade assignment.

(4) Individuals: To maintain standards of physical fitness that would be required for active duty.

(5) Units: To attain and maintain proficiency at the highest training level possible, commensurate with available resources, and be prepared to complete required post mobilization training requirements in the shortest possible time. Maneuver units will train to achieve platoon level proficiency, and CS/CSS units will train to achieve company/battery/troop proficiency.

**3. Inactive Duty Training:** All Iowa Army National Guard units are required to conduct 48 inactive duty Unit Training Assemblies each training year. These Unit Training Assemblies are a minimum of four hours in duration each. The majority of the Iowa units conduct four Unit Training Assemblies as a Multiple Unit Training Assembly on one weekend per month.

### **4. Annual Training.**

a. All Iowa Army National Guard units are required to conduct a minimum 15 days of annual training each training year (October 1-September 30).

b. The principle objectives are collective training supporting the Mission Essential Task List (METL) at the highest level possible for that unit based on availability and qualification of soldiers, collective training status, strength, equipment, facilities and time available.

c. Unit annual training performances are evaluated and rated by active component evaluation teams. The annual training schedules for training year 2005 are listed below:

UNIT	START DATE	END DATE	LOCATION
105TH TROOP COMMAND	1-Oct-04	30-Sep-05	IOWA CITY IA
1088TH PERS SVC	1-Oct-04	30-Sep-05	TS CP DODGE IA
194TH INF DET (LRS)	1-Oct-04	30-Sep-05	TS CP DODGE IA
194TH INF DET (LRS) (AUG)	1-Oct-04	30-Sep-05	TS CP DODGE IA
34TH ARMY BAND	1-Oct-04	30-Sep-05	FAIRFIELD IA
434TH SUPPORT DET	1-Oct-04	30-Sep-05	TS CP DODGE IA
534TH SUPPORT DET	1-Oct-04	30-Sep-05	TS CP DODGE IA
67TH TROOP CMD	1-Oct-04	30-Sep-05	TS CP DODGE IA
767TH ENGINEER TEAM	1-Oct-04	30-Sep-05	TS CP DODGE IA
AMEDD DET	1-Oct-04	30-Sep-05	TS CP DODGE IA
CAMP DODGE TNG SITE	1-Oct-04	30-Sep-05	TS CP DODGE IA
DET 1 1241 OD TM (TMDE)	1-Oct-04	30-Sep-05	TS CP DODGE IA
DET 1 JFHQ SS	1-Oct-04	30-Sep-05	TS CP DODGE IA
DET 34 OPN SPT AIRLIFT	1-Oct-04	30-Sep-05	TS CP DODGE IA
HHD 185TH SPT BN	1-Oct-04	30-Sep-05	TS CP DODGE IA
INFO OF FIELD SUPT UNIT A	1-Oct-04	30-Sep-05	TS CP DODGE IA
JOINT FORCES HQ	1-Oct-04	30-Sep-05	TS CP DODGE IA
NATIONAL MAINT TNG CTR	1-Oct-04	30-Sep-05	IOWA CITY IA
ORDNANCE TRAINING BN	1-Oct-04	30-Sep-05	TS CP DODGE IA
185TH REAR OPS CTR	16-Jan-05	1-Feb-05	CHITOSE
CO C 1ST BN 133D INF	4-Mar-05	25-Mar-05	CLASSIFIED
DET 1 CO C 1/133 INF	4-Mar-05	25-Mar-05	CLASSIFIED
HHD 109TH MED BN	7-Mar-05	27-Mar-05	ANTIGUA
HHD 109TH MED BN	12-Mar-05	27-Mar-05	ANTIGUA
AUG IA HHC 2D BDE 34TH ID	18-Mar-05	25-Mar-05	FT LEAVENWORTH KS
DET 1 HHC 34TH INF DIV	18-Mar-05	25-Mar-05	FT LEAVENWORTH KS
DET 2 HHC 34TH ID	18-Mar-05	25-Mar-05	FT LEAVENWORTH KS
HHC 2D BDE 34TH INF DIV	18-Mar-05	25-Mar-05	FT LEAVENWORTH KS
3655TH MAINT CO	7-May-05	25-May-05	TS CP DODGE IA
DET 1 134TH MED CO	7-May-05	21-May-05	FT POLK LA
HHD 109TH MED BN	7-May-05	21-May-05	INDIANTOWN GAP PA
CO A 224TH ENGR BN	13-May-05	27-May-05	FT MC COY WI
CO B 224TH ENGR BN	13-May-05	27-May-05	FT MC COY WI
CO C 224TH ENGR BN	13-May-05	27-May-05	FT MC COY WI
DET 1 CO C 224TH ENGR BN	13-May-05	27-May-05	FT MC COY WI
HHC 224 ENGR BN	13-May-05	27-May-05	FT MC COY WI
AUG IA HHC 2D BDE 34TH ID	16-May-05	17-May-05	TS CP DODGE IA
DET 1 HHC 34TH INF DIV	16-May-05	17-May-05	TS CP DODGE IA
DET 2 HHC 34TH ID	16-May-05	17-May-05	TS CP DODGE IA



HHC 2D BDE 34TH INF DIV	16-May-05	17-May-05	TS CP DODGE IA
186TH MP CO	4-Jun-05	18-Jun-05	FT MC COY WI
AUG 1ST SQDN 113TH CAV	4-Jun-05	18-Jun-05	TS CP RIPLEY MN
DET 1 AMC 634TH DASB	4-Jun-05	18-Jun-05	TS CP RIPLEY MN
GMC 634TH DASB	4-Jun-05	18-Jun-05	TS CP RIPLEY MN
TRP D 1ST SQDN 113TH CAV	4-Jun-05	11-Jun-05	FORT RILEY, KS
TRP E 1ST SQDN 113TH CAV	4-Jun-05	11-Jun-05	FORT RILEY, KS
1034th QM SUP CO	11-Jun-05	25-Jun-05	TS CP RAPID SD
1133D TRANS CO	11-Jun-05	25-Jun-05	FT MC COY WI
1168th TRANS CO	11-Jun-05	25-Jun-05	TS CP RAPID SD
134TH MED CO	11-Jun-05	17-Jun-05	TS CP DODGE IA
185TH REAR OPS CTR	11-Jun-05	25-Jun-05	FT RILEY KS
185TH REGIMENT	11-Jun-05	25-Jun-05	SALINA KS
186TH MP CO	11-Jun-05	25-Jun-05	FT POLK LA
2133RD TRANS CO	11-Jun-05	25-Jun-05	TS CP DODGE IA
2168TH TRANS CO	11-Jun-05	25-Jun-05	FT RILEY KS
3654TH MAINT CO	11-Jun-05	25-Jun-05	TS CP RAPID SD
CO A 109TH MED BN	11-Jun-05	25-Jun-05	INDIANTOWN GAP PA
CO A 234TH SIG BN	11-Jun-05	25-Jun-05	CEDAR RAPIDS, IA
CO B 1ST BN 147TH AVN BN	11-Jun-05	25-Jun-05	TS CP RAPID SD
CO B 234TH SIG BN	11-Jun-05	25-Jun-05	CLINTON, IA
CO B 334TH SUP BN (FSB)	11-Jun-05	25-Jun-05	FT RILEY KS
CO C (MED) 334TH SUP BN	11-Jun-05	25-Jun-05	FT RILEY KS
CO C 234TH SIG BN	11-Jun-05	25-Jun-05	MARSHALLTOWN, IA
DET 1 1168 TRANS CO	11-Jun-05	25-Jun-05	TS CP RAPID SD
DET 1 2133RD TRANS CO	11-Jun-05	25-Jun-05	TS CP DODGE IA
DET 1 2168TH TRANS CO	11-Jun-05	25-Jun-05	FT RILEY KS
DET 1 3654TH MAINT CO	11-Jun-05	25-Jun-05	TS CP RAPID SD
DET 1 3655TH MAINT CO	11-Jun-05	21-Jun-05	TS CP DODGE IA
DET 1 CO F 106TH AVN BN	11-Jun-05	25-Jun-05	CP GUERNSEY WY
DET 2 1168 TRANS CO	11-Jun-05	25-Jun-05	TS CP RAPID SD
DET 2 3654TH MAINT CO	11-Jun-05	25-Jun-05	TS CP RAPID SD
HHC 234TH SIG BN	11-Jun-05	25-Jun-05	CEDAR RAPIDS, IA
HHD 1/109TH AVN BN	11-Jun-05	25-Jun-05	BOONE AND CAMP DODGE, IA
HHD 134TH QM BN (WS)	11-Jun-05	25-Jun-05	TS CP DODGE IA
HHD 554TH QM POL BN	11-Jun-05	25-Jun-05	FT MC COY WI
HHD 734TH MAINT BN	11-Jun-05	25-Jun-05	TS CP RAPID SD
3657TH MAINT CO	9-Jul-05	23-Jul-05	FT IRWIN CA
CO D 109TH AVN CO	9-Jul-05	23-Jul-05	FT CAMPBELL, KY
DET 2 HSC 834TH SUPPORT	16-Jul-05	30-Jul-05	TS CP RIPLEY MN
HHT 1ST SQDN 113 CAV	16-Jul-05	30-Jul-05	TS CP RIPLEY MN
TRP A 1ST SQDN 113TH CAV	16-Jul-05	30-Jul-05	TS CP RIPLEY MN
TRP B 1ST SQDN 113TH CAV	16-Jul-05	30-Jul-05	TS CP RIPLEY MN
TRP C 1ST SQDN 113TH CAV	16-Jul-05	30-Jul-05	TS CP RIPLEY MN
TRP F 1ST SQDN 113TH CAV	16-Jul-05	30-Jul-05	TS CP RIPLEY MN
	16-Jul-05	22-Jul-05	TS CP RIPLEY MN
	16-Jul-05	22-Jul-05	TS CP RIPLEY MN

834TH ENGR CO SIB	21-Jul-05	4-Aug-05	FT CAMPBELL, KY
BTRY A 1ST BN 194TH FA	23-Jul-05	6-Aug-05	FT MC COY WI
BTRY B 1ST BN 194TH FA	23-Jul-05	6-Aug-05	FT MC COY WI
BTRY C 1ST BN 194TH FA	23-Jul-05	6-Aug-05	FT MC COY WI
CO A 1ST BN 133D INF	23-Jul-05	6-Aug-05	FT MC COY WI
CO A 1ST BN 168TH INF	23-Jul-05	6-Aug-05	FT MC COY WI
CO B 1ST BN 133D INF	23-Jul-05	6-Aug-05	FT MC COY WI
CO B 1ST BN 168TH INF	23-Jul-05	6-Aug-05	FT MC COY WI
CO C 1ST BN 168TH INF	23-Jul-05	6-Aug-05	FT MC COY WI
CO D 1ST BN 133D INF	23-Jul-05	6-Aug-05	FT MC COY WI
CO D 1ST BN 168TH INF	23-Jul-05	6-Aug-05	FT MC COY WI
DET 1 34TH DIV ARTY	23-Jul-05	6-Aug-05	FT MC COY WI
DET 1 CO A 1ST BN 168 INF	23-Jul-05	6-Aug-05	FT MC COY WI
DET 1 CO B 1ST BN 133D IN	23-Jul-05	6-Aug-05	FT MC COY WI
DET 1 CO B 1ST BN 168 INF	23-Jul-05	6-Aug-05	FT MC COY WI
DET 1 CO C 1ST BN 168 INF	23-Jul-05	6-Aug-05	FT MC COY WI
DET 1 HHB 1ST BN 194TH FA	23-Jul-05	6-Aug-05	FT MC COY WI
DET 1 HHC 1/133 INF	23-Jul-05	6-Aug-05	FT MC COY WI
HHB 1ST BN 194TH FA	23-Jul-05	6-Aug-05	FT MC COY WI
HHC 1ST BN 133D INF	23-Jul-05	6-Aug-05	FT MC COY WI
HHC 1ST BN 168TH INF	23-Jul-05	6-Aug-05	FT MC COY WI
HHD 334TH SUP BN (FSB)	23-Jul-05	6-Aug-05	FT MC COY WI
	25-Jul-05	29-Jul-05	TS CP DODGE IA
185TH REGIMENT	29-Jul-05	12-Aug-05	FT LEWIS WA
185TH REGIMENT	29-Jul-05	12-Aug-05	TS CP DODGE IA
186TH MP CO	30-Jul-05	13-Aug-05	FT POLK LA
	2-Aug-05	4-Aug-05	TS CP DODGE IA
	3-Aug-05	17-Aug-05	FT CAMPBELL, KY
135TH PA DET	17-Aug-05	5-Sep-05	CP HENRY
AUG IA HHC 2D BDE 34TH ID	17-Aug-05	21-Aug-05	TS CP DODGE IA
DET 1 HHC 34TH INF DIV	17-Aug-05	21-Aug-05	TS CP DODGE IA
DET 2 HHC 34TH ID	17-Aug-05	21-Aug-05	TS CP DODGE IA
HHC 2D BDE 34TH INF DIV	17-Aug-05	21-Aug-05	TS CP DODGE IA
	17-Aug-05	31-Aug-05	FT CAMPBELL, KY
1088TH PERS SVC	3-Sep-05	24-Sep-05	RHEINDALEN

## 5. Special Programs.

### a. Overseas Training

135TH PA DET, ODT Line # 02135B - MPAD support for EX 042.

CO C 1ST BN 133D INF, BOLDMASTER///Classified mission///

B Co. 1-147 AVN, BRIGHT STAR, Egypt.

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b. Active Duty for Special Work (ADSW): Provides ARNG soldiers the opportunity to support active or reserve component programs. Normally soldiers are placed on an NGB short tour to perform various support missions.

c. DCSOPS supported 2 enlisted soldiers on ADSW. These soldiers were critical to the planning & execution of the Annual Training Plan during TY 2005 & support of the five-year plan. Soldiers assisted with processing of orders, coordinate military & commercial ground/air transportation, assisted in the management of Overseas Mission Support Deployments (OMS), Commanders Training Assessment (CTAs), Standard Army Training System (SATS), preparation of documents for OES & Synchronization/Scheduling conference. They also assisted in review, preparation & execution of 5th Army/TAG Yearly Training Briefings. These soldiers will assist with the preparation of annual training plan for TY 2006. Soldiers will assist in the management of events input into the TROUPERS Annual Training and Special Training modules.

6. Exercises. During TY-05, the Iowa National Guard did not participate in JRTC rotations.

#### 7. School Training.

a. The Active Army School (TASS) program available to the Iowa Army National Guard offers the primary source for the development of capable leaders and key specialists in the Iowa Army National Guard.

b. The school program consists of five principal activities.

(1) Active Army Service Schools and Army Area Schools comprise the principle activity of the resident program. Principal courses include Officer Candidate Courses, Basic Officer Branch Courses, Advanced Officer Branch Courses, Combined Arms Services Staff Schools, Command and General Staff College Courses, Aviation Qualification Courses and Enlisted Military Occupational Specialty Qualification (MOSQ) and specialized courses.

(2) Qualified field grade officers are offered the opportunity to apply for attendance at the Senior Service Colleges. These are the National War College, Industrial College of the Armed Forces and the United States Army War College.

(3) Schools are conducted within the state at unit armories and Camp Dodge. Instructors provide a variety of subjects including the Officer Candidate School and Noncommissioned Officer Leadership Courses and selected MOSQ Courses at the ARNG Regional Training Institutes.

(4) United States Army Reserve Regional Training Institutes comprise the principal activity of the non-resident/resident program. Principal courses include United States Army Combined Arms Service Staff School, the United States Army Reserve Command and General Staff College Course and selected enlisted military occupational specialty qualification courses and selected specialized courses.

(5) Army Correspondence Course Program "home study" type training

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provides opportunities to all members.

(6) Distance learning initiatives continue to enable our soldiers to be trained at home station significantly reducing travel costs. The Iowa Communications Network along with the National Guard Bureau's distance learning initiative allows Iowa National Guard members to receive training over the ICN network. This media will continue to be used more extensively as Army Proponent Schools develop courseware in the distance-learning format

c. During Training year 2005 The Iowa National Guard provided resident School training to over 2681 Officers and enlisted members.

### **8. 185th Regiment (Regional Training Institute) (RTI) (Formerly Iowa Military Academy).**

a. The 185th Regiment (RTI) is a National Guard State School established in June 1957. It is one of 54 such schools in the United States, District of Columbia, Puerto Rico, Virgin Islands and Guam. The 185th Regiment (RTI) is located at Camp Dodge, Iowa, and conducts its weekend assemblies, special schools and annual training at this State owned facility. Activities include Officer Candidate School, Noncommissioned Officer Education System Courses, Military Occupational Specialty Courses, and other specialty courses. Constant emphasis is placed on the development of leadership for all students through classroom instruction, field exercises and evaluations in leadership roles.

b. Motto: Leadership Developed through Training.

c. Officer Candidate School Purpose: Train and qualify selected personnel to be second lieutenants in the Iowa Army National Guard.

d. Scope: Present instruction to selected personnel in basic military subjects (weapons, tactics, staff subjects, land navigation, communications, training management, and leadership) and qualify them for commissioning as Second Lieutenants in the Army National Guard or Army Reserve, and prepare them for subsequent Officer Basic Course Training.

Training Hours:	Annual Training Duty	Phase I	216.5 Hours
	Inactive Duty Training	Phase II	200.5 Hours
	Annual Training Duty	Phase III	176.0Hours
	Total		593.0 Hours

e. Concept of Training:

Phase I: Consists of course orientation and academics conducted during two weeks of annual training at Salina, Kansas. Instruction consists of Leadership, Drill and Command, Land Navigation, Squad tactics, and Training Management.

Phase II: Instruction is conducted during the Inactive Duty phase consisting of Communications, Combined Arms, Effective Writing and Speaking,

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Methods of Instruction, Personnel and Logistics, Unit Material Readiness, Branch Training and Infantry Tactics. This training is conducted at Camp Dodge, Iowa.

Phase III: Is the second two-week annual training period conducted at Fort Lewis, Washington. Training is received in Operations/Tactics, Common Subjects and Leadership Practices. Upon completion of this phase, soldiers will be commissioned as Second Lieutenants in the Iowa Army National Guard or Army Reserve. To date, 1690 Officer Candidates have graduated from the 185th Regiment, including 71 members of the Army Reserve.

f. Noncommissioned Officer Education System: The purpose of Noncommissioned Officer Education System is to develop, within the potential Noncommissioned Officer, the ability to recognize the responsibilities, the willingness to assume responsibilities, the ability to apply his/her technical knowledge, the high personal and professional standards that must be maintained in the Noncommissioned Officer Corps. Enrollment is open to members of the Army National Guard and the Army Reserve.

g. Basic Noncommissioned Officer Course-Reserve Component: The Basic Noncommissioned Officer Course represents the second level of Army Noncommissioned Officer professional military education. The course consists of two phases: Phase I, an 85 hour task based, performance oriented course in instruction designed to provide training on the most critical tasks for the reserve component Staff Sergeant; (it may be in an IDT or ADT status) and Phase II, Military Occupational Specialty specific training for Skill level 3 soldiers. The course is intended to prepare Sergeants (E-5) in Staff Sergeants positions for duties as Skill level 3 Noncommissioned Officers and is required for promotion to E-6. To date, 28 classes have graduated 1,621.

h. Advanced Noncommissioned Officer Course: The Advanced Noncommissioned Officer Course replaced the Senior Noncommissioned Officer Course. The course consists of two phases: Phase I, a 14 day resident course, or 6 month IDT course designed to enhance leadership, communications, management and professional skills of a Sergeant First Class (E-7); and Phase II, Military Occupational Specialty specific training for the skill level 4 soldier. Successful completion of Phase I will be required for promotion to E-7. To date, 2,103 soldiers have been awarded diplomas for the Senior Noncommissioned Officer Course and Advanced Course.

i. The Army Instructor Training Course: The Instructor Training Course is designed to provide critical training techniques for the Reserve Component Noncommissioned Officer Education System instructors for all levels. The Instructor Training Course is a five-day resident course conducted at Camp Dodge. To date, 72 courses have certified 891 instructors.

j. The Small Group Leaders Course was designed to train instructors in teaching small group methods. To date 14 courses have been conducted certifying 79 instructors.

k. Military Occupation Specialty Courses: Military Occupation Specialty Courses represent the basic or first level of soldier education. These courses are designed to teach the individual soldier the basic tasks that are required to perform within the specialty

assigned to each soldier. These courses are usually divided into two phases with Phase 1 conducted on weekend drills and phase 2 during a 2-week annual training period. To date the 185th Regiment (RTI) has conducted these courses in Military Occupational Specialties of 11B Infantry, 19D Cavalry Scout, 19K M1 Armor Crewman, 29N Telephone Central Office Repairer, 31R Mobile Subscriber Equipment Transmission System Operator, 31R Mobile Subscriber Equipment Network Switching System Operator, 67N and 67Y Helicopter Repairer, 77F Petroleum Supply Specialist, 88N Traffic Management Coordinator, 88M Motor Transport Operator, 95A, 95B Military Police, and 31U Signal Support Systems Specialist. To date, 41 courses have been conducted with 793 soldiers completing training.

#### 1. Specialty Courses:

(1) The Commanders Training Program is designed to provide company level commanders and potential company level commanders with current guidance essential to the successful command of a company sized unit. To date, 11 courses have been conducted with 244 officers receiving diplomas.

(2) The Combat Lifesaver Course is a bridge between the self-aid/buddy-aid training given to provide emergency care as a secondary mission. The course is conducted in three days of group training time. Day one consists of testing all self-aid/buddy-aid tasks. Days two and three concentrate on teaching and testing the medical tasks which are beyond the level of self-aid/buddy-aid tasks. To date, 18 courses have been conducted with 254 soldiers graduating.

(3) The Force Protection Security Course was developed in response to the events of September 11. The course is designed to provide classroom and hands-on practical application training on security related individual tasks and battle drills. To date, 518 soldiers have graduated from this course.

### 9. Mobilization Readiness

a. Mobilization and Demobilization. The Iowa Army National Guard mobilized over 2800 soldiers in support of the Global War on Terrorism during 2003. Mobilized soldiers defended our freedom both home and abroad, while participating in Operation Noble Eagle, Operation Enduring Freedom, Operation Iraqi Freedom, and the The Kosovo Stabilization Force.

These Iowa units served on active duty during 2005.

#### Mobilized units.

224 EN BN	Operation Iraqi Freedom
Det 2 HHB 1-194 FA	Operation Iraqi Freedom
135 MPAD	Operation Joint Guardian
Det 2 3655 MT Co	Operation Iraqi Freedom
Det 9 JFHQ-IA	Operation Enduring Freedom
C Trp 1-113 CAV	Operation Iraqi Freedom
134 Med Co	Operation Iraqi Freedom
1-133 IN	Operation Iraqi Freedom

## Demobilizations during 2004

185 <sup>th</sup> Support Battalion	Operation Iraqi Freedom
1088 <sup>th</sup> PSB	Operation Iraqi Freedom
767 <sup>th</sup> EN Det (Fire Fighters)	Operation Iraqi Freedom
194 <sup>th</sup> LRSD	Operation Iraqi Freedom
HQ STARC FWD	Various
Information Operations Team	Operation Iraqi Freedom
1-168 IN	Operation Enduring Freedom
HHB 1-194 FA	Operation Iraqi Freedom
185 RTI (-)	Operation Enduring Freedom

## Unit Reorganizations

1<sup>st</sup> Battalion, 133rd Infantry  
334 Brigade Support Battalion

**10. Military Support Program.**

a. The Military Support Program provides for the coordination and implementation of Iowa National Guard resources to assist civil emergencies that are beyond the capability of civil authorities to deal with. Available military resources may be employed in support of the Iowa Emergency Plan to assist in restoring essential facilities, prevent unnecessary loss of life, and alleviate suffering and restore peace and order. They are prepared to take necessary action to restore civil control, as required, and to be prepared to support the commanders of any adjacent Joint Forces Headquarters - State. Director of Military Support Section is a part of the Deputy Chief of Staff of Operations Section of Joint Forces Headquarters, Iowa. It is responsible for the development and maintenance of contingency plans for the Iowa National Guard that includes the Iowa National Guard Emergency Plan. The section also has the staff responsibility for security within the Iowa Army National Guard to include physical security of property and information. It coordinates and operates the Iowa National Guard Joint Operations Center (both Army and Air Guard).

b. The Military Support Section functions as a day-to-day contingency planning and coordination office for providing Military Support to Civil Authorities, in the broad area of domestic emergencies. The five personnel (Active Guard/Reserve (AGR) and Technician) of the section are paid with 100% federal funds, and so are the various Soldiers (6-10 personnel) on Active Duty Special Work (ADSW).

c. The Section is also responsible for the following:

- (1) Homeland Security operations.
- (2) Antiterrorism/force protection plans.
- (3) Iowa National Guard Emergency Plan.

- (4) State emergency operations center security.
- (5) Physical security and information security.
- (6) Joint Operations Center
- (7) Operational Management of the 71<sup>st</sup> CST
- (8) Reaction Forces
- (9) Activation of ANG and ARNG personnel in response to natural or manmade disasters.
- (10) State HF Radio Communications
- (11) Weekly situation brief, weekly Statewide Critical Information Update (SCIU), and monthly classified briefing.
- (12) Joint Capabilities State Strategic Plan (JCSSP)
- (13) Continuity of Operations and Continuity of Government (COOP/COG)
- (14) Asset Protection (Physical Security)
- (15) State Partnership Program and Foreign exchange programs

d. State Service.

(1) The staff responsibility for the missions and resources of Iowa National Guard units whenever deployed as state emergency forces is assigned to the Director of Military Support, and is conducted within the parameters defined in the emergency declaration of the Governor of Iowa as administered through the Department of Public Defense and its Emergency Management Division.

(2) The Iowa National Guard performed state service as shown in 2005:

Event	Number of Mandays	Cost of Mandays	Equipment	Cost of Equipment
Planning (Iowa)	28	\$9,891.05	None	None
NGA (Iowa)	4	\$675.11	None	None
HK Support (Iowa)	5	\$1,811.95	None	None
HK Fair (Iowa)	29	\$29,557.11	GSA: Pick-up, Van, Car, M923A2, M35A2, M998	\$1,992.08
HK Medical (Mississippi)	4,304	\$657,646.57	Airfare, Meals, Equipment, etc	\$510,551.53
HK200KW (Louisiana)	418	\$63,503.14	Meals, Auto/Rental/Gas/Mileage	\$27,252.79
HK Medical (Schemmel)			Plane Ticket only	\$1045.40



(Mississippi)				
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(3) Asset Protection Program:

- (a) IAARNG Asset Protection Program SOP.
- (b) Physical Security Program AR190 Series.
- (c) Arms, Ammunition, and Explosives (AA&E) Program, AR190-11.
- (d) Physical Security Program, AR190-13
- (e) Electronic Systems Security Program, AR190-13.
- (f) Serious Incident Report, AR190-40.
- (g) Security of Unclassified Property Program, AR190-51.
- (h) Risk Analysis Program, DA Pam 190-51.
- (4) Information Security Program, AR380-5.
- (5) Operations Security Program, AR530-1.
- (6) Antiterrorism Program AR525-13.

e. Asset Protection Program Assessment Status and Trends as of 26 January 2006:

(1) Elements for assessment:	116	
(2) Locations	44	
(3) Element Mission Essential Vulnerable Areas (MEVAs)	381	
(4) State Approved Risk Analysis	61	(48% Current)
(5) Pending State Approved Risk Analysis	4	(3% Pending)
(6) Element Risk Analysis Required/Outdated	62	(49% Delinquent)
(7) Assessments Required Within 18 Months	93	
(8) Assessments Conducted Within 18 Months	49	(53% Completed)
(9) Assessments Required Within 24 Months	34	
(10) Assessments Conducted Within 24 Months	34	(100% Completed)
(11) Assessments Required Total	127	
(12) Assessments Conducted Total	83	(65% Completed)
(13) No Assessment	10	(8%)
(14) Overdue (18 or 24) Assessments	34	(27%)

f. Partially Trained / Untrained Areas / Concerned Areas:

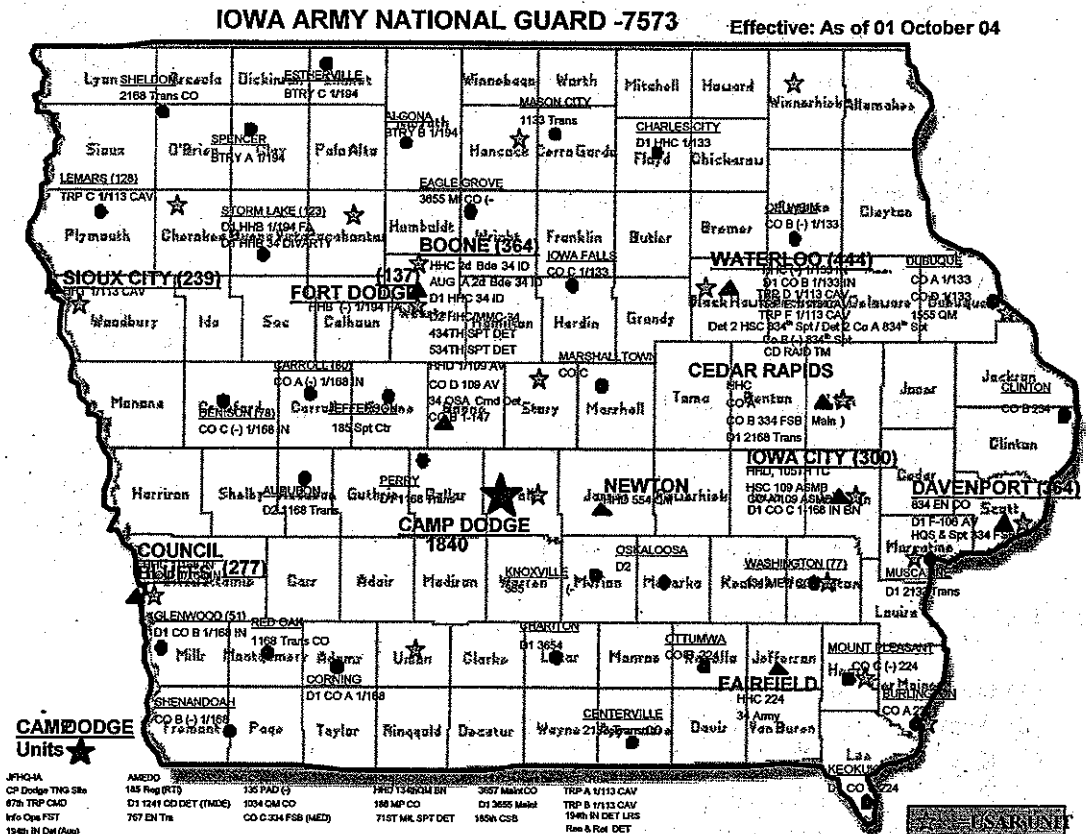
- (1) General Program Management.
- (2) Arms, Ammunition, and Explosives (AA&E).
- (3) Key Control.
- (4) Battalion Level Training.
- (5) Information Security Management.
- (6) Antiterrorism Plans.
- (7) Operations Security Plans.

g. Reaction Forces

(1) Rapid Reaction Forces, 1-194 FA on call to react to an emergency within 24-48 hours.

(2) Quick Reaction Forces, 1-194 FA battery on call to react to an emergency within 12-24 hours.

(3) Immediate Reaction Forces, 20-25 soldiers and airmen from the Camp Dodge area to react to an emergency within 4 hours anywhere within the state.



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## COUNTER DRUG TASK FORCE

Fiscal Year 2005 (1 October 2004 - 30 September 2005)

### Overview

The Iowa National Guard began providing personnel and equipment to law enforcement agencies in 1989. Until late 1992, the majority of support was summertime aerial reconnaissance to search for outdoor-cultivated marijuana plots. In 1992, the Counterdrug Task Force expanded its operations to include supply interdiction and demand reduction. During FY-05 Iowa's Counterdrug Task Force employed 33 full time Soldiers/Airmen. In addition, numerous Soldiers and Airmen were employed by the Task Force on a temporary basis to support a variety of operations ranging from transportation missions to drug demand reduction activity support. The Counterdrug Task Force is congressionally funded through the Department of Defense. All Iowa Counterdrug Task Force plans and missions are approved and certified by the State Attorney General, the Adjutant General, the Governor, and the Secretary of Defense. Note: the guidelines for tracking missions with the Counterdrug Management Information System changed in FY03. This reduced the total number of missions tracked but the total workdays/mandays only reduced minimally (budget constraints).

### FY 05 Missions

Program Management/Administration	Coordination/Liaison
Investigative Case and Analytical Support	Communication Support
Surface Reconnaissance Support	Cargo/Mail Inspection
Training for Law Enforcement and Military Personnel	Informational Demand Reduction Support
Community Based Demand Reduction Support	Aerial Reconnaissance
Educational Institution Demand Reduction Support	Leadership Development
Maintenance/Logistical Support	Coalition Development

During FY05 Iowa's Counterdrug Task Force conducted 115 missions utilizing 11,097 workdays/mandays.

### Supply Interdiction

- Purpose. The supply interdiction effort of the Counterdrug Task Force provides personnel and logistical resources to law enforcement agencies to assist them in reducing Iowa's drug threat. During FY05 the supply interdiction effort conducted 15 year long missions (each year long mission has multiple cases supported), assisting in 2160 arrests and almost \$36.8 million in seizures.

### Midwest Counterdrug Training Center (MCTC)

The Iowa National Guard continued to operate the Midwest Counterdrug Training Center (MCTC); it exists to provide free or low-cost training to law enforcement officers throughout Iowa, the Midwest and the Nation. By providing this training, the Center acts as a force multiplier, enhancing the ability of drug task force and patrol officers to fight the war on drugs. During FY03 MCTC conducted 148 courses and 11 conferences,

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training 6058 law enforcement or community based organization members from 35 different states.

### **Drug Demand Reduction (DDR)**

The focus of the Drug Demand Reduction (DDR) program is to provide National Guard personnel and equipment to Community Based Organizations and upon request, assist in establishing conditions to reduce demand of drugs through education. Counterdrug personnel assigned to perform DDR activities utilize numerous military skills including command and control, communications, tactical planning, strategic planning, liaison support, training design, and implementation skills. The Iowa Guard is a community based organization with nearly 10,000 members whose families live in Iowa's communities. Because of our organizational structure and geographic dispersion, we have become a force multiplier to existing education and awareness programs. In fiscal year 2005, IA-CD DDR program reached 7,930 students and 54 schools with a science based drug education.

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## NATIONAL MAINTENANCE TRAINING CENTER

The National Maintenance Training Center (NMTC), formerly known as the Equipment Maintenance Center-CONUS, has been in operation since June 1992. It is the only facility of its kind designed to train direct support and general support maintenance companies throughout the Army (Army National Guard, United States Army Reserve and Active Army). The mission of the facility is to provide a training environment for direct support and general support maintenance units to train collectively on force modernization (FORCEMOD) equipment. This collective training is based on the unit's wartime mission. The National Maintenance Training Center also has the ability to provide command and control training for maintenance battalion, headquarters staff elements.

The concept behind the Center is to train, upgrade, and sustain the combat readiness of the direct and general support maintenance units and their soldiers. This is accomplished by providing training on the Army's most modern equipment, such as the M1 Main Battle Tank, the M2/3 Bradley Fighting Vehicle, the Heavy Equipment Mobile Transport Truck (HEMTT), and the High Mobility Multipurpose Wheeled Vehicle (HMMWV).

The National Maintenance Training Center utilizes 103,000 square feet of space in two facilities for general support training. One for bay shop operations and one that opened this year for assembly line training. A 48,000 square foot facility is utilized for direct support training. All three facilities are equipped with the tools, test equipment, parts, FORCEMOD components and end items required for direct and general support maintenance operations. A fully functional Supply Support Activity supports repair parts supply for both NMTC shops and the 734<sup>th</sup> Maintenance Battalion, Iowa Army National Guard.

There are 30 full time Iowa Army National Guard, 12 NGB Title 10 AGR, and 4 Active Duty Army Soldiers assigned to the Center to facilitate the Center's training activities. The Center also employs 4 Military Technicians and 9 Contractors. The Center currently has the capacity to train 30 units each year which will bring up to 4600 soldiers and 69,000 man days of training to Camp Dodge.

LTC Laura Chichester relinquished command of the NMTC to LTC Christopher W. Taylor on 29 June 2006.

The NMTC embarked on the Maintenance Transformation from Four Levels of Maintenance (Organizational, Direct Support, General Support, Depot) to Two Levels of Maintenance (Field and Sustainment). The NMTC began the process of updating its Training Program and Facilities in order to bring them in line with the emerging Doctrine of Two Levels of Maintenance.

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The units trained during Training Year 2005 and units scheduled for training during Training Year 2006 are as follows:

### Training Year 2005

#### Direct Support

733rd Illinois (USAR)	B Co 372nd Texas (ARNG)
995th Kansas (ARNG)	776th Tennessee (ARNG)
B Co 132nd Wisconsin (ARNG)	950th California (USAR)
224th Arkansas (ARNG)	251st Indiana (ARNG)
1075th Michigan (ARNG)	742nd South Carolina (ARNG)

#### General Support

94th Fort Stewart (AC)	951st Washington (ARNG)
207th Kentucky (ARNG)	900th Alabama (ARNG)
3655th Iowa (ARNG)	651st Virgin Islands (ARNG)
783rd Puerto Rico (ARNG)	1729th Maryland (ARNG)
721st Massachusetts (ARNG)	344th Louisiana (USAR)
1035th Missouri (ARNG)	489th California (USAR)
3662nd North Dakota (ARNG)	

#### Maintenance Battalion Headquarters

HHD 521st Wisconsin (USAR)  
HHD 737th Ohio (ARNG)  
HHD 694th Texas (USAR)

### Training Year 2006

#### Direct Support

B Co 53rd Florida (ARNG)	714th Kansas (ARNG)
3654th Iowa (ARNG)	166th Georgia (ARNG)
777th Tennessee (ARNG)	245th Missouri (USAR)
B Co 334th Iowa (ARNG)	307th Kentucky (ARNG)
449th New York (USAR)	840th Puerto Rico (ARNG)
1120th Oklahoma (ARNG)	304th Oklahoma (USAR)
1072nd Michigan (ARNG)	

#### General Support

170th Kansas (ARNG)	1729th Maryland (ARNG)
150th Nevada (ARNG)	152nd Maine (ARNG)
3669th Montana (ARNG)	262nd Delaware (ARNG)
1007th Maryland (USAR)	3670th Oregon (ARNG)
115th Utah (ARNG)	960th Wyoming (ARNG)
126th Illinois (ARNG)	318th Pennsylvania (USAR)

#### Maintenance Battalion Headquarters

HHD 734th Iowa (ARNG)      HHD 176th Tennessee (ARNG)  
HHD 751th South Carolina (ARNG)

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## ORDNANCE TRAINING BATTALION

The Ordnance Training Battalion provides hands on maintenance training to individual soldiers on the Army's most modern equipment. The mission of the Ordnance Training Battalion is to provide a variety of courses to include transitional training, sustainment training, skill qualification training, career development training, and specialized training as required to accomplish the individual soldiers' wartime mission.

The Ordnance Training Battalion is located at Camp Dodge, Iowa and operates from a 35,000 square foot facility consisting of 12 classrooms, 4 are computer labs with 18 computer systems in each, 10 oversized maintenance bays, and an administrative wing. The facility opened its doors in October 1987 and services Soldiers, Airmen and Marines from throughout the United States. Unique to the facility is a new series of General Support Maintenance courses focusing on the components; i.e., engines, transmissions, etc., from the Army's most modern equipment to include the M-1 Abrams Main Battle Tank, the M2/3 Bradley Fighting Vehicle, the M901 Improved Two Vehicle, the Heavy Equipment Mobile Transport Truck (HEMTT), and the High Mobility Multi-Purpose Wheeled Vehicle (HMMWV).

The Ordnance Training Battalion is accredited through Combined Arms Support Command and the United States Army Ordnance Center and School, the United States Army Ordnance, Missile, and Munitions Center and School, and the United States Army Training and Doctrine Command. Students graduating from the facility are awarded the same qualification certification and diploma as their active Army counterparts who graduate from the active duty-training center. Since the Global War On Terror was initiated, many active duty U.S. Army soldiers have conducted training and became qualified at the Ordnance Training Battalion before their war time deployments.

The Ordnance Training Battalion is staffed with highly qualified technical instructors who are certified in their respective area of specialization. Each member of the facility is a member of the Iowa Army National Guard and must undergo an extensive instructor certification program prior to being selected as a staff member. The facility also sponsors guest instructors from throughout the United States as a means of providing the highest quality of instruction to each student.

As maintenance skill training requirements change throughout the Army, the Ordnance Training Battalion will serve as the training center of the future. The facility is effectively maintaining the combat readiness of our Armed Forces by providing the highest quality of maintenance training to today's soldiers. The facility continues to serve the needs of America's Army, and its effectiveness of achieving victory in future wartime missions depends on the training provided by the Ordnance Training Battalion, Iowa.

In June of 2005, The Ordnance Training Battalion was designated as the Subject Matter Expert (SME) Cell for the thirteen Army National Guard Regional Training Site Maintenance (RTS-M) centers throughout the country by the Chief of the National Guard Bureau. The Ordnance Training Battalion now has the additional mission of coordinating Ordnance Individual Training issues from the RTS-M's with the National Guard Bureau, CASCOM, The Chief Of Ordnance and Ordnance School

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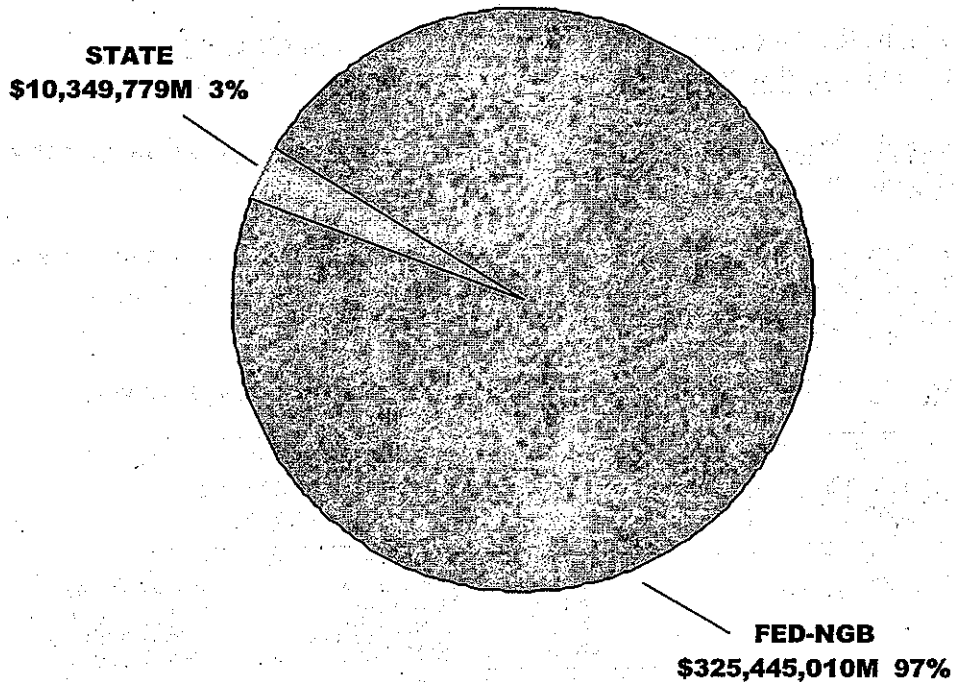
**at Aberdeen Proving Grounds and TRADOC. This prestigious and important selection was made due to the fact of the outstanding staff, leadership, and training abilities of the Battalion.**





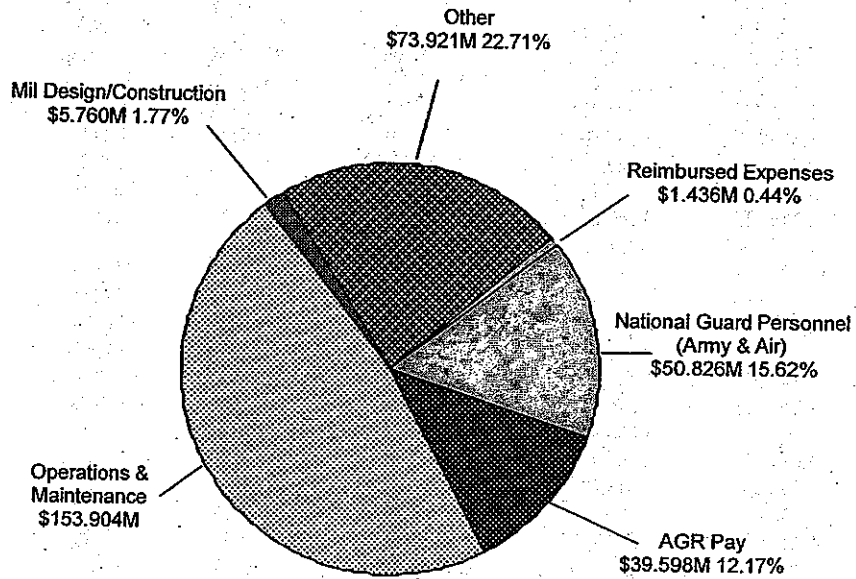
3. In 2005, the Iowa National Guard (Army & Air) was supported by 97.00% (\$325,445,010) federal funds and 3.00% (\$10,349,779) state funds. The following charts reflect this federal funding, the Iowa National Guard 2005 federal funding breakout, a historical review of military design construction funding, and a federal funding summary.

**FEDERAL VERSUS STATE FUNDING FY-05  
(TOTAL FUNDING \$335,794,789M)**



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## FY-05 FEDERAL FUNDING BREAKOUT

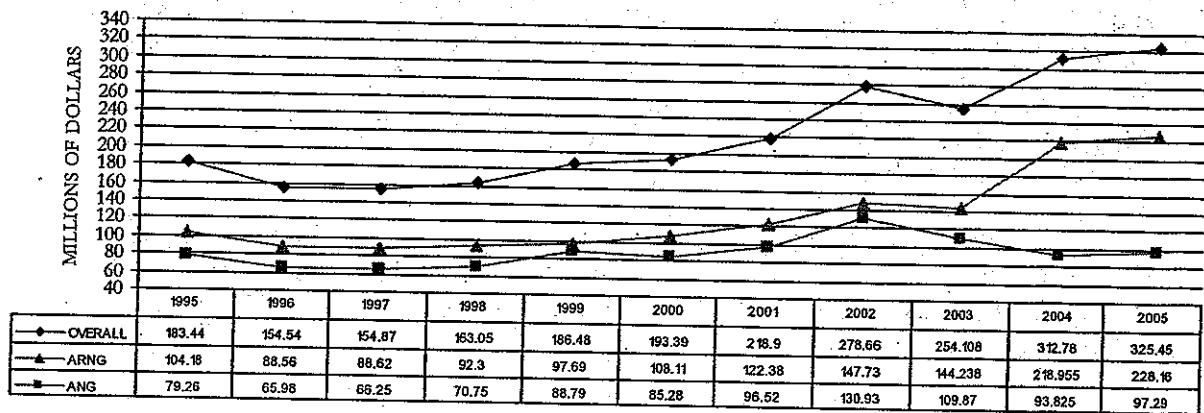


## Military Design/Construction

FY	ARNG	ANG	OVERALL	% Change ARNG	%Change ANG	%Change OVERALL
1979	159,630	582,100	741,730			
1980	17,450	287,846	265,296	-89.07%	-57.42%	64.23%
1981	13,890	914,077	927,967	-20.40%	268.81%	249.79%
1982	65,000	3,672,717	3,737,717	367.96%	301.80%	302.79%
1983	1,335,238	970,968	2,306,206	1954.21%	-73.57%	-38.30%
1984	565,335	2,151,429	2,716,764	-57.66%	121.58%	17.80%
1985	1,304,872	1,573,754	2,878,626	130.81%	-26.85%	5.96%
1986	3,365,896	1,687,702	5,053,598	157.95%	7.24%	75.56%
1987	6,473,802	1,129,272	7,603,074	92.34%	-33.09%	50.45%
1988	3,850,994	2,557,143	6,408,137	-40.51%	126.44%	-15.72%
1989	12,114,213	3,609,640	15,723,853	214.57%	41.16%	145.37%
1990	1,324,960	3,801,768	5,126,728	-89.06%	5.32%	-67.40%
1991	18,621,459	8,424,825	27,046,284	1305.44%	121.60%	427.55%
1992	10,599,996	4,421,526	15,021,522	-43.08%	-47.52%	-44.46%
1993	10,433,558	6,413,198	16,846,756	1.57%	45.04%	12.15%
1994	10,941,731	11,601,037	22,542,768	4.87%	80.89%	33.81%
1995	8,143,574	14,443,423	22,586,997	-25.57%	24.50%	0.20%
1996	2,258,518	4,870,217	7,128,735	-72.27%	-66.28%	-68.44%
1997	541,265	4,036,399	4,577,644	-76.03%	-17.12%	-35.79%
1998	4,630,617	2,161,484	6,792,101	755.62%	-46.45%	48.38%
1999	3,393,449	14,514,681	17,908,130	-26.72%	571.51%	163.66%
2000	3,942,276	3,899,311	7,841,000	16.17%	-73.14%	-56.22%
2001	4,728,971	5,052,448	9,781,419	19.95%	29.57%	24.75%
2002	6,764,855	25,847,600	32,612,455	43.05%	411.59%	233.41%
2003	3,794,250	20,389,900	24,184,150	-43.91%	-21.11%	-25.84%
2004	6,770,100	6,455,989	13,226,089	78.43%	-68.34%	-45.31%
2005	4,103,101	1,657,166	5,760,267	39.39%	-74.33%	-56.44%

## Federal Funding Summary

Fiscal Years 1995 Through 2005



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## DIRECTOR OF MAINTENANCE

The Maintenance Directorate is responsible for repairing and maintaining 54,853 items of military equipment located throughout the State of Iowa. This is accomplished by 166 dual status Federal Technicians skilled as tactical and combat vehicle mechanics, painters, canvas and fabric craftsmen, welders, electronics repairers, artillery, fire control and small arms specialists, calibration specialists, tool and parts specialists and supply clerks.

There are approximately 730 drill status soldiers with over 25 maintenance specialties that complement these full-time Federal Technicians. The directorate provides technical oversight over sixteen Organizational Maintenance Shop (OMS) facilities co-located at armory complexes throughout the State. Additionally, the directorate provides direct supervision over the Combined Support Maintenance Shop (CSMS) located at Camp Dodge. Included in the CSMS complex is a stand-alone, state-of-the-art paint facility.

The Maintenance directorate is the program manager for Iowa's repair parts budget, GSA vehicle budget, fuel budget, and maintenance-training budget. During Fiscal Year 2005, the fully mission capable rate for surface equipment averaged 96 percent, which is 6 percent above the objective, and a national leader. Also, the Iowa ARNG is consistently in the national top ten percent of all maintenance categories monitored and tracked by the National Guard Bureau (NGB).

Upon mobilization of units, the Maintenance Directorate shifts maintenance assets, dollars, and facilities to ensure all unit mobilization requirements are met. Additionally, prior to units deploying, a critical function of this directorate is to ensure all equipment is fully mission capable of performing as designed in a combat environment.

Once units are demobilized, it is the Maintenance Directorates responsibility for ensuring that all deployed equipment is returned back to the redeploying unit as soon as possible. Upon the equipment arriving within the state it is inspected, repaired and returned to the unit usually within ninety days so that it becomes an asset for both training and responding to the next crisis.

## ARMY AVIATION

There are seven aviation units with detachments within the State of Iowa, supported by three Army Aviation Support Facilities (AASF's). These AASF's are located in the cities of Boone, Waterloo and Davenport. The AASF's provide logistical and maintenance support to the entire helicopter fleet of the Iowa Army National Guard. The Iowa Army National Guard also has a twin engine airplane that is hangared at the Ankeny, Iowa airport.

There are 112 full-time personnel assigned to the aviation program to support on going day-to-day operations such as aircrew training, aircraft maintenance, aviation logistics, mission support, and other mission readiness related activities.

Army Aviation has transformed its units and the Iowa Army National Guard has new aviation force structure effective this fiscal year. New to the state are an aeromedical evacuation detachment; an air assault unit; and a security and support detachment. These units bring relevant and modernized aircraft to the helicopter fleet in Iowa. Currently there are 15 aircraft on hand out of an authorization of 25 aircraft to the Iowa Army National Guard. The full mobilization strength of all aviation units together totals 488 soldiers. At the close of Fiscal Year 2005, the Army Aviation units in Iowa were 115 percent of authorized strength with 561 assigned soldiers.

### AVIATION UNITS IN IOWA

Community	Aviation Unit	Soldiers Authorized	Soldiers Assigned	Authorized Aircraft
Camp Dodge	JFHQ (State Aviation Office)	4	4	1-C12 Airplane
Ankeny	Det 34, OSACOM	8	8	
Boone	HHD, 1-109 <sup>th</sup> Aviation	58	61	10-UH60 Blackhawk's
	CO C, 2/147 <sup>th</sup> Assault w/det's	80	76	
	CO D, 109 <sup>th</sup> Aviation	161	216	
Waterloo	D1, CO C, 2/211 (Evac) w/det's	58	71	6-UH60 Blackhawk's 2-OH58 Kiowa's
	D1, CO A 1/134 S&S	44	53	
Davenport	CO B (-), 2/211 w/det's	75	72	2-OH58 Kiowa's
	<b>TOTAL</b>	<b>488</b>	<b>561</b>	4-CH47 Chinooks

The State Army Aviation Office manages and directs the state aviation program. These duties include resource management, logistics, aviation safety and aircrew training. Full-time support employees include the State Army Aviation Officer and his staff; federal civil-service technicians that work in the aviation support facilities (AASFs) and the Active-Guard/Reserve soldiers that are assigned to the above aviation units.

Aviation Technicians - 92  
Aviation AGR FTM - 20  
**TOTAL** 112

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## AIR NATIONAL GUARD

### 1. Organization.

a. The Air National Guard program of the State provides the necessary funds and facilities to accomplish the training of the Air National Guard units as required by the assigned mission. Four separate organizations comprise the Iowa Air National Guard. They are:

Headquarters, Iowa Air National Guard, Camp Dodge  
132d Fighter Wing, Des Moines  
185th Air Refueling Wing, Sioux City  
133d Test Squadron, Fort Dodge

b. In support of this program, each Air National Guard location has a full-time contingent that is also required membership in the military organization as well. Property, funding, and real property responsibilities are delegated by the United States Property and Fiscal Officer for Iowa to the appropriate assistants at the Des Moines and Sioux City locations. These representatives perform the necessary functions of the office in support of the Air National Guard program.

### 2. Missions.

a. The federal mission of the Iowa Air National Guard is to provide trained and equipped units immediately available for mobilization in time of a national emergency. Each unit in the State functions independently under the direction of the Adjutant General and the Headquarters, Iowa Air National Guard. The state mission is to provide units that are organized, equipped, and trained to function efficiently at authorized strength in the protection of life and property and the preservation of peace, order, and public safety under competent orders of State authorities.

b. The mission of the Headquarters, Iowa Air National Guard, is to be the senior staff acting on behalf of the Adjutant General, providing ANG information, staff analysis, issue resolution, and action recommendations. The Headquarters also provides guidance in controlling and supervising Air National Guard units within the state, including employment of Air National Guard units for state missions and preparation for their mobilization assignment.

c. Each of the operational units has wartime missions assigned by the United States Air Force. The 132d Fighter Wing's mission is to provide an air-to-air and air-to-ground attack capability. The 133d Test Squadron's mission is to provide command and control testing. They are both attached to Air Combat Command for training, inspections and tasking. The 185th Air Refueling Wing's mission is to provide an air-to-air refueling capability and is attached to Air Mobility Command for training inspections and tasking.

d. The 132<sup>nd</sup> Fighter Wing, Des Moines is equipped with Block 42 F-16 Fighters and is a member of a three unit coalition that provides the Air National Guard with precision guided munitions capability. The 185<sup>th</sup> Air Refueling Wing, Sioux City is assigned the KC-135 "Stratotanker" and is equipped with nine aircraft. The 133<sup>rd</sup> Test Squadron is heavily involved in test and evaluation missions for the United States



Air Force. The Iowa Guard is on the leading edge of new technology initiatives making them relevant.

**3. Strength (as of September 30, 2005).**

	Authorized	Assigned	Percent
Officers	244	241	98.7 %
Airmen	1720	1801	104.7 %
Total	1964	2042	103.97 %

We must ensure that everyone, without regard to race, religion, creed, or national origin, can be a part of the Iowa ANG. Extraordinary efforts must be made to ensure that no minority group is disenfranchised. As we move forward in the 21<sup>st</sup> century, the Iowa ANG must change to reflect the ethnic and racial composition of the communities from which we draw our strength. It is our vision that the organizational culture within the Iowa ANG is one in which each member is respected, valued and treated fairly as evidenced by policies and practices that promote diversity. The current numbers and percentages of total strength for minorities in the Iowa ANG are as follows.

Minority Listing	Current Number	Percent of Total Strength
African American	21	1.02%
American Indian	3	0.14%
Asian Pacific	11	0.53%
Other	20	0.98%
Total	56	2.74%
Females	336	16.45%

**4. Commanders:** As of 30 September 2005, the following individuals were serving in the capacity of Commander of their respective units:

**Senior Management Positions and Incumbents**

**Headquarters, Iowa Air National Guard**

Adjutant General	Major General Gilbert (Ron) Dardis
Assistant Adjutant General (Air)	Brigadier General Douglas M. Pierce
Vice Commander	Brig Gen Dennis Menefee
Chief of Staff	Colonel John D. McDonald
Command Chief Master Sergeant	Chief Master Sergeant Allen R. Slagle

**132d Fighter Wing**

Commander	Colonel Gregory Schwab
Vice Commander	Colonel Steven Van Every
124th Fighter Squadron	Lieutenant Colonel James E. Fredregill
132d Operations Support Flight	Major Donald W. Ross

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132d Maintenance Squadron  
132d Mission Support Flight  
132d Security Forces Squadron  
132d Medical Group  
132d Civil Engineer Squadron  
132d Communications Flight  
132d Logistics Readiness Squadron  
132d Services Flight  
132d Aircraft Maintenance Squadron  
132d Maintenance Operations Flight  
132d Operations Group Commander  
132d Mission Support Group Commander  
132d Maintenance Group Commander

Major Randy E. Greenwood  
Major Patrick Hatting  
1Lt Christopher G. Latcham  
Lieutenant Colonel Michael Peters  
Lieutenant Colonel Timothy B. Brady  
Major John Kabitzke  
Lieutenant Colonel James W. Freese  
Capt Gerald R. Cullens  
Lieutenant Colonel James G. Cade  
Major James W. Stoelk  
Lieutenant Colonel Mark D. Hammond  
Lieutenant Colonel Jennifer Walter  
Colonel Gary A. Fitzgerald

### 185th Refueling Wing

Commander  
Vice Commander  
174th Air Refueling Squadron  
185th Operations Support Flight  
185th Maintenance Squadron  
185th Mission Support Flight  
185th Security Forces Squadron  
185th Medical Squadron  
185th Civil Engineer Squadron  
185th Logistics Readiness Squadron  
185th Communications Flight  
185th Services Flight  
185th Aircraft Maintenance Squadron  
185th Maintenance Operations Flight  
185<sup>th</sup> Operations Group Commander  
185<sup>th</sup> Mission Support Group Commander  
185<sup>th</sup> Maintenance Group Commander

Colonel John P. Janson  
Lieutenant Colonel Rodney I Spahn  
Lieutenant Colonel Robert A. Paulukaitis  
Major Kurt K. Kindschuh  
Major Neil A. Stockfleth  
Lieutenant Colonel Joseph A. Ascherl  
Major Jerry R. Self Jr.  
Colonel Timothy P. Destigter  
Lieutenant Colonel Gary J. Prescott  
Lieutenant Colonel Timothy D. Hejhal  
Lieutenant Colonel Kerry S. Gill  
Major Jeffrey E. Myers  
Lieutenant Colonel James E. Walker  
Major Mary C. Imming  
Lieutenant Colonel Brian A. Miller  
Colonel Steven M. Rowe  
Colonel Mark K. Foreman

### 133d Test Squadron

Commander

Lieutenant Colonel Robin A. Hosch

**5. Formal Education and School Programs:** Personnel of the Iowa Air National Guard continue to train and upgrade themselves by completing technical service schools and professional military education in addition to correspondence courses and on-the-job training received at the four Air National Guard locations. A sampling of the training received includes pilot training, aircraft maintenance (in 45 different specialties), plumbing, carpentry, masonry, supply, administration, finance, data automation, ground communications, security, law enforcement, personnel, photography, food service, and medicine.

**6. Flying Program:** The flying hours executed by type of aircraft assigned to the two flying units for Fiscal Year 2005 are as follows:

132 <sup>nd</sup> Fighter Wing	F-16C/D	5188.7 hours
185 <sup>th</sup> Air Refueling Wing	KC-135	2285.3 hours

**7. Federal Logistics:** The Chiefs of Supply, Civil Engineers, and Comptrollers at the flying bases serve as Assistants to the United States Property and Fiscal Officer for property, real property, and fiscal matters, respectively, and provide support for Air National Guard programs. They serve as administrators of a variety of programs, which include Air Force stock fund management, aviation fuels and ground fuels, commercial transportation, procurement, war readiness spares kit, war readiness materials, installation facilities, construction, and fiscal affairs management.

**8. Exercises and Deployments:** Each fiscal year the units are involved in regularly scheduled annual training periods and numerous mini-deployments in support of the active forces. The following listing of Iowa Air National Guard deployments in support of tactical and annual training and exercise participation during Fiscal Year 2006 portrays some of the global missions now being handled routinely by Iowa's Air Guard men and women:

#### UPCOMING INSPECTIONS AND DEPLOYMENTS - FY2006

132 <sup>nd</sup> FIGHTER WING	WHERE	WHEN	AIRCRAFT/PAX #
COMBAT ARCHER	Tyndall AFB, FL	22Oct-4Nov	
MDS AMSUS	Nashville, TN	28Oct-1Nov	
OPERATIONS GASPARRILLA	MacDill AFB, FL	26Feb-12Mar	8/xx
TRAINING DEPLOYMENT	Hawaii	10-25 Feb	0/200
OSAT	TBD	March	0/50
NORTHERN LIGHTING	Volk Field, WI	4-17 Jun	10/xx
SILVER FLAG	TBD	TBD	
RED FLAG	Nellis AFB, NV	Aug	

185 <sup>th</sup> AIR REFUELING WING	WHERE	WHEN	AIRCRAFT/PAX #
Airlift	QATAR	19-31 Oct	
AIRSHOW	Acapuloc, MX	30 Oct-4 Nov	
Airlift	Virgin Islands	4-8 Nov	
Airlift	QATAR	16 Nov-5 Dec	
Airlift	QATAR	14-19 Dec	
ORE	Volk Field, WI	6-10 Aug	

**9. Trophies and Awards:** In Fiscal Year 2005, the Iowa Air National Guard awarded the following State and Federal Awards:

Legion of Merit	1
Airman Medal	0
Meritorious Service Medals	197
Air Medals	0
Aerial Achievement Medals	1
Air Force Commendation Medals	248
Air Force Achievement Medals	328
Iowa Meritorious Service Medals	9
Iowa Commendation Medals	30
Iowa Humanitarian Service Medals	0
Iowa Leadership Ribbons	54
Iowa State Recruiting Ribbon	6
Iowa Counterdrug Ribbon	0
Iowa First Sergeant Ribbon	4
Iowa Medal of Merit	3

Individual State awards, i.e., 5, 10, 15, 20, and 25-Year Service Awards were also presented.

**10. Community Service:** Operation Patriotism is conducted by the Air National Guard Noncommissioned Officer Academy Graduate Association throughout the State of Iowa and adjoining states. The program consists of a narration and presentation of some of the United States flags that have flown over our country. In addition, all units participate in community parades and conduct military funeral honors. Open houses are scheduled at the Air National Guard locations to enhance and build rapport with the civilian populace. The units also participate in over 150 air shows and flyovers annually. Newcomer orientations are held with both new members and spouses participating in premobilization briefings. Many members donate their service in support of the Salvation Army, Blood Bank, and allied programs for civil relief or assistance. Involvement in schools includes the Adopt-a-School, Shadow, and Partnership Programs. The Employer Support of the Guard and Reserve is also a viable program that benefits the Guard community.

**Retired October 1, 2004 – September 30, 2005**

NAME	RANK	UNIT	EFFECTIVE DATE
Daniel F. Vanhorsen	MSG	185 ARW	7 Oct 04
Donald R. Taylor	TSG	185 ARW	7 Oct 04
Ronald J. Hunn	TSG	185 ARW	7 Oct 04
Daryl R. Roberts	MSG	133 TS	7 Oct 04
Michael J. Littzen	SMS	133 TS	7 Oct 04
Anthony W. Gutierrez	TSG	185 ARW	7 Oct 04
Denise D. Brink	SMS	185 ARW	20 Oct 04
Vance C. Barnes	SMS	132 FW	27 Oct 04
Jeffrey L. Fulton	MSG	185 ARW	1 Nov 04
Mark A. Mauk	MSG	133 TS	1 Nov 04
Patricia J. Brommel	MSG	132 FW	2 Nov 04

Paul G. Coupland, Jr	CMS	185 ARW	5 Nov 04
Gary K. Hahn	SMS	185 ARW	5 Nov 04
Steven W. Hopkins	MSG	185 ARW	5 Nov 04
Foster H. Ellis	SMS	185 ARW	5 Nov 04
William A. Quinn, Jr	LTC	185 ARW	5 Nov 04
Victor F. Lapuma	LTC	185 ARW	5 Nov 04
David B. Torgerson	MSG	185 ARW	5 Nov 04
Christian H. Nelsen	MSG	132 FW	5 Nov 04
Mark Hathaway	SMS	132 FW	5 Nov 04
Michael D. Durell	TSG	132 FW	5 Nov 04
Timothy J. Mentele	MSG	132 FW	5 Nov 04
Gasken L. Bohannon	MSG	132 FW	17 Nov 04
Steve A. Bonnes	CMS	132 FW	17 Nov 04
Carol L. Wilson	TSG	185 ARW	22 Nov 04
Steven D. Nisser	MSG	132 FW	22 Nov 04
Gregory A. Yanz	MSG	132 FW	22 Nov 04
Ronald F. Jones	LTC	132 FW	3 Dec 04
Robert L. Burney	MSG	132 FW	3 Dec 04
Dewey L. Terrell	TSG	132 FW	28 Dec 04
Richard D. Jenkins	TSG	185 ARW	19 Jan 05
Michael E. Weber	MSG	185 ARW	19 Jan 05
Stephen D. Glorfield	TSG	185 ARW	19 Jan 05
Joseph A. Pithan	MSG	185 ARW	19 Jan 05
Robert E. Bunch	MSG	185 ARW	19 Jan 05
Pearl A. Rohmiller	SMS	185 ARW	19 Jan 05
Gary E. Petersen	MSG	185 ARW	19 Jan 05
Gregory A. Husmann	MSG	132 FW	19 Jan 05
James P. Crawford	MSG	132 FW	19 Jan 05
Mark A. Kock	MSG	185 ARW	2 Feb 05
Gail M. Schultz	CMS	132 FW	4 Feb 05
Stephen C. Gould	CMS	185 ARW	11 Feb 05
Jay L. Evans	TSG	132 FW	22 Feb 05
Norman E. Dare	MSG	132 FW	4 Mar 05
Steven C. Hyland	CMS	HQ	4 Mar 05
Randy J. Heath	MSG	132 FW	4 Mar 05
Scott A. Bontrager	MSG	132 FW	4 Mar 05
Patrick R. Garland	CMS	132 FW	4 Mar 05
Victor M. Torres	MSG	132 FW	4 Mar 05
Michael J. McCurnin	MSG	132 FW	4 Mar 05
Lynette D. Rohrer	MSG	132 FW	4 Mar 05
Paul G. Barrett	TSG	185 ARW	4 Mar 05
Danny E. Unkel	SMS	185 ARW	4 Mar 05
Garry K. Klemme	MSG	185 ARW	4 Mar 05
Helen M. Gugat	MSG	185 ARW	4 Mar 05
Thomas P. Hamburg	SMS	132 FW	11 Mar 05
Howard P. Hulshof	TSG	185 ARW	11 Mar 05
Steven J. Schreiner	MSG	185 ARW	11 Mar 05
Rodney W. Eneboe	TSG	185 ARW	11 Mar 05
Henry D. Mobley	MSG	185 ARW	11 Mar 05
Gary A. Janssen	TSG	133 TS	14 Mar 05

Ronald R. Rasmussen	CPT	185 ARW	31 Mar 05
Timothy C. Wilson	MSG	185 ARW	4 Apr 05
George W. Caswell	MSG	185 ARW	4 Apr 05
Douglas K. McLey	MSG	132 FW	14 Apr 05
Steven L. VanEvery	COL	132 FW	28 Apr 05
James R. Clark	MSG	185 ARW	9 May 05
Gerald E. Balke	MSG	185 ARW	11 May 05
James H. Kolls	SMS	185 ARW	25 May 05
Deborah K. Carson	MSG	185 ARW	25 May 05
David H. Westphal	TSG	185 ARW	27 Jun 05
John D. McDonald	COL	HQ	12 Jul 05
Larry A. Leistikow	MSG	133 TS	13 Jul 05
Richard T. Garbe	SMS	185 ARW	13 Jul 05
Gary D. Hardersen	SMS	185 ARW	13 Jul 05
James M. Keating	MSG	185 ARW	4 Aug 05
Gregory P. Ahrens	MSG	132 FW	16 Aug 05
James R. Judge	SMS	132 FW	16 Aug 05
Jason F. Hunt	MSG	132 FW	16 Aug 05
James D. Nugent	SMS	132 FW	12 Sep 05
Stephen A. Ritchie	MSG	185 ARW	12 Sep 05
Gary L. Kitzmann	MSG	185 ARW	12 Sep 05
Charles A. Hammack	MSG	185 ARW	13 Sep 05
Lewis C. Waters	MSG	185 ARW	13 Sep 05
Don D. Drefke	CMS	185 ARW	20 Sep 05
Randall S. Dobbs	MSG	185 ARW	20 Sep 05
Petrina I. Merritt	SMS	185 ARW	20 Sep 05
Larry K. Klemme	SMS	185 ARW	20 Sep 05
Anthony M. Fortney	CMS	185 ARW	20 Sep 05
Bruce L. Spence	MSG	185 ARW	20 Sep 05
Gary A. Fitzgerald	COL	132 FW	22 Sep 05
James H. Walter Jr	CMS	132 FW	22 Sep 05
Tyler A. McNeal	MSG	132 FW	26 Sep 05
Louis J. Helmer	MSG	132 FW	26 Sep 05
Brett A. Bartz	MSG	132 FW	26 Sep 05
Gary A. Cranmer	LTC	185 ARW	28 Sep 05

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## Homeland Security and Emergency Management Division

1. **Mission Statement:** To support, coordinate, and maintain state and local homeland security and emergency management activities in order to establish sustainable communities and assure economic opportunities for Iowa and its citizens.

This mission is accomplished by supporting a comprehensive program of homeland security and emergency management that focuses on detection, prevention, protection, mitigation, preparedness, response and recovery activities conducted by the state, its political subdivisions, and various public and private partners.

2. **Strategic Plan and Homeland Security Strategy:** The Division published its strategic plan in September 2003. This plan covers both the traditional functions of emergency management as well as the added responsibilities for the coordination of the Division's homeland security activities. Through this plan the Division's vision and mission are tied to the Governor's leadership agenda, working to ensure that whenever possible, Iowans are secure in their businesses and homes from the adverse affects of disasters, including those caused by terrorists; and if Iowans cannot be made secure, resources are available to provide for an efficient and effective disaster recovery.

The goals, objectives, and strategies outlined in the plan directly relate to the Department of Public Defense strategic plan by sharing the common vision of "A world class team – committed to excellence and to one another." The missions of the Division and Department are also inextricably tied together in making Iowans and their communities safe and sustainable through a sound program of homeland security and emergency management that serves to protect life and property and preserve the peace, order, and public safety.

The Homeland Security and Emergency Management Division embraces the core values set forth in the Department's "Command Philosophy:" Loyalty, Duty, Respect, Selfless Service, Honor, Integrity, Personal Courage, and Excellence in all we do.

The Divisions goals are to:

- Reduce the loss of life and property resulting from disasters and terrorist attacks.
- Minimize suffering and disruption caused by disasters or terrorist attacks.
- Make the Homeland Security and Emergency Management Division a world-class entity.
- Create a motivating and challenging work environment for employees.

The Division administers, coordinates, and facilitates the foregoing activities by providing personnel, financial, and overall management in the following areas:

- Emergency Management Performance Grant (EMPG)
- Hazardous Materials Emergency Preparedness Grant (HMEP)
- Hazard Mitigation Grant Program (HMGP)
- Flood Mitigation Assistance (FMA)
- Pre-Disaster Mitigation Implementation Grant (PDM)
- Public Assistance Grant Program

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- Comprehensive Environmental Response, Compensation & Liability Act (CERCLA)
  - State Homeland Security Grant Program (SHSGP)
  - Homeland Security Grant Program (HSGP)
  - Law Enforcement Terrorism Prevention Program (LETPP)
  - Buffer Zone Protection Program (BZPP)
  - Citizen Corps
  - Community Emergency Response Team (CERT)
  - Contingency Loan Program
  - Iowa Mutual Aid Compact (IMAC)
  - GIS/GPS Program
  - Statewide E911 Program
  - Iowa Comprehensive Exercise Program
  - Iowa Partnership for Homeland Security
  - NOAA Weather Radio
  - Interstate Radioactive Waste Shipment Program
  - Nuclear Power Plant Radiological Emergency Preparedness Program (REP)
  - Iowa Emergency Response Commission (IERC)
  - Contingent Fund-Disaster Aid
  - Emergency Management Assistance Compact (EMAC)

The strategic plan is used as the basis of the Division's agreement with the Federal Emergency Management Agency (FEMA) and the U.S. Department of Homeland Security for funding under a number of grant programs.

A companion document to the Division strategic plan, the Iowa Homeland Security Strategy was submitted to the Office of Domestic Preparedness in Spring 2004 and approved. The State of Iowa and its private and public sector partners have been working diligently to ensure the efficient and effective realization of its goals, objectives and implementation steps.

Fundamental elements of this strategy are to:

- Ensure that Iowa's homeland security endeavors are a solid strategic investment.
- Ensure that Iowa builds upon its current capabilities.
- Ensure sustainability of Iowa's homeland security strategies.
- Assist in the rapid return to normalcy if an incident occurs.
- To the maximum extent possible, strive to prevent terrorist attacks from occurring.
- Minimize the impact to life, property and environment if a terrorist attack should occur.

It is only through the spirit of cooperation and collaboration between state and local government and the private sector that the state has proven to be successful in its homeland security efforts. We continue to recognize that homeland security is everyone's responsibility, and we continue to build the partnerships that make our state homeland security strategy successful. While much work has been done to carry out our strategy, more work is still to come. The State of Iowa and its public and private-sector partners have laid the groundwork to success on all of the objectives



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defined in the strategy, and it is imperative that we continue the work needed to fulfill the homeland security needs of our state.

**3. Organization:** The Division is lead by an Administrator, who also serves as the Governor's Homeland Security Advisor. The Administrator is supported by a Confidential Secretary, Chief of Staff, Homeland Security Coordinator, and Public Affairs Manager. HLSEM is further broken down into five bureaus: Administration, Preparedness, Readiness and Response, Mitigation and Recovery, and Exercise and Evaluation. At the end of SFY 2004, the Division had 67 staff.

**4. Emergency Management Operating Responsibilities:** The following is a representative listing of associated pre-emergency, emergency, and post-emergency activities performed or facilitated, coordinated and managed by the Division.

Pre-emergency operations include:

- State and local emergency response, recovery, and hazard mitigation planning.
- The development and institution of state and local mutual aid agreements.
- Conducting state and local emergency response and recovery exercises.
- Professional development and performance-oriented training for emergency managers and other public officials, first responders, volunteers and private sector employees that may play a role in emergencies and disasters.
- Providing public information and educational materials.
- Maintenance of plans that outline the administration of Individual Assistance, Public Assistance, and Hazard Mitigation disaster recovery programs.

Emergency operations include:

- Activation of the State Emergency Operations Center (SEOC).
- Emergency or disaster event tracking.
- Coordination of the emergency or disaster response by state agencies.
- Resource management of personnel, equipment, and services provided in times of emergency or disaster.
- Coordination of federal resources with state resources.
- Coordination of the Emergency Management Assistance Compact (EMAC).
- Alert notification to public officials and the public.
- Providing public information.
- Performing and coordinating preliminary damage and disaster assessments.

Post-emergency operations include:

- Performing and coordinating final damage and disaster assessments.
- Making application for federal disaster recovery assistance.
- Providing of resource allocation and coordination.
- Providing technical assistance to local governments.
- Establishing, staffing, and supporting disaster field office operations.
- Coordination and administration of state and federal disaster recovery programs.

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## 5. Budget

### a. Operational Budget

#### State Funds

General Fund Appropriation	\$ 1,151,320
ATB Cuts	\$ (28,020)
Appropriation Total:	<u>\$ 1,123,300</u>

#### Federal Funds

Emergency Management Performance Grant	\$ 1,170,950
Hazardous Materials Emergency Preparedness	\$ 204,938
Flood Mitigation Assistance – Technical Assistance	\$ 13,003
Pre-disaster Mitigation	\$ 46,786
Geo-Reference Database Project	\$ 71,533
FY 2003 CERT	\$ 63,552
USDA – Iowa Burst Alert	\$ 60,000
FY 2003 SHSGP I	\$ 1,074,700
FY 2003 SHSGP II	\$ 3,515,600
FY 2003 UASI-DGP	\$ 2,000,000
FY 2004 HSGP	\$ 6,003,600
Federal Total:	<u>\$14,224,662</u>

#### Private Funds

Nuclear Power Plant	\$ 847,434
E911 Wireless Communications Program	\$ 200,000
Private Total:	<u>\$1,047,434</u>

#### Disaster Funds

Disaster Management	\$ 535,978
Disaster Total:	<u>\$ 535,978</u>

**Operational Budget Total** 16,931,374

### b. Pass Through Funding

#### Federal Funds

Emergency Management Performance Grant- SLA	\$ 1,170,950
Hazardous Materials Emergency Preparedness	\$ 190,612
CHER-CAP	\$ 9,000
Flood Mitigation Assistance - Planning	\$ 27,129
Flood Mitigation Assistance – Projects	\$ 314,067
Pre-disaster Mitigation	\$ 531,773
Geo-reference Database Project	\$ 73,798
Department of Justice – Terrorism Equipment	\$ 4,117,000
FY 2003 CERT	\$ 190,656
FY 2004 HSGP	\$24,014,400
FY 2002 Supplemental	\$ 750,873
FY 2003 SHSGP I	\$ 4,298,800

FY 2003 SHSGP II

\$14,062,400

Federal Total: \$49,751,458

Private Funds

Nuclear Power Plant – Other Agency

\$ 403,105

E911 Wireless Communications Program

\$9,528,467

Private Total: \$7,536,117

Disaster Funds

Disaster Payments – Federal

\$ 9,453,926

Disaster Payments - State (Executive Council)

\$ 997,695

Unmet Needs – Federal

\$ 1,485,930

Disaster Total: \$ 11,937,550

Pass Through Total: \$ 69,225,125

Total Funding

\$86,156,499

**6. Accomplishments by Functional or Program Area**

- a. **Emergency Management Performance Grant (EMPG) Program:** Each federal fiscal year the Federal Emergency Management Agency (FEMA) issues guidance and invites state participation in the EMPG program. The assistance provided supports activities that contribute to the accomplishment of state emergency management objectives as identified in the Division's strategic plan and through an assessment under the guidelines of the Emergency Management Accreditation Program (EMAP).

A portion of the grant money received by the state may also be used to support the administrative and operating expenses of local emergency management agencies. As such, each year the Division provides the opportunity for each county emergency management agency to participate in the EMPG program. To be eligible to participate in the program, the local emergency management agency is required to employ a coordinator that works an average of 20 hours per week in emergency management. The local agency must also meet minimal requirements in the areas of planning, training, and exercise. For FFY 2004, 73 local emergency management agencies participated in the EMPG program.

For federal fiscal year 2004, FEMA allocated \$2,371,173 in EMPG money to the state. The Division, in turn allocated \$1,229,601 to the 73 participating local emergency management agencies. Local agency requests for federal fiscal year 2004 were in excess of \$6.5 million. This demonstrates a \$4.3 million shortfall in funding to those agencies. Local allocations are based on a formula that takes into consideration the local emergency management coordinators' salaries and benefits.

- b. **Contingent Fund Program:** The contingent fund is a loan program established by Iowa Code to assist local governments with extraordinary emergency response and recovery expenditures. Each fiscal year, the Executive Council has the authority to approve such requests, as processed by the Iowa Emergency

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c. **Management Division** (up to one million dollars). There were no applications from local government for the Division to process.

d. **Presidential Declarations:**

**DR-1518-IA**

Hazard: severe storms, flooding and tornadoes

Incident Period: May 19, 2004 – June 24, 2004

Declared: May 25, 2004 – Individual Assistance (IA) and Public Assistance (PA)

**Counties Declared 5/25/04 for Individual Assistance & Public Assistance**

Bremer, Buchanan, Butler, Cass, Cerro Gordo, Clayton, Delaware, Fayette, Hancock, Humboldt, Jones, Linn, Louisa, Mitchell, and Pocahontas

**Counties Declared June 2004 for Individual Assistance and Public Assistance**

Adair, Allamakee, Audubon, Benton, Black Hawk, Boone, Calhoun, Chickasaw, Clay, Dallas, Dubuque, Floyd, Franklin, Fremont, Grundy, Guthrie, Howard, Jasper, Kossuth, Marshall, Page, Polk, Sac, Shelby, Story, Tama, Webster, Winnebago, Winneshiek, Worth, and Wright

**Counties Declared June 2004 for Individual Assistance Only**

Adams, Buena Vista, Carroll, Cedar, Clinton, Greene, Hardin, Iowa, Jackson, Johnson, Madison, Mills, Montgomery, Palo Alto, Pottawattamie, Poweshiek, and Warren

**Counties Declared June 2004 for Public Assistance Only**

Appanoose, Ida, Lucas, and Taylor

The state disaster recovery operations co-located with FEMA and other federal agencies at a Disaster Field Office (DFO) located at 4412 114<sup>th</sup> Street, Urbandale, Iowa 50322. There were several programs in which federal and state disaster assistance funds were administered. They were:

- **Public Assistance DR#1420** updated estimates to provide \$ 5,590,284.43 in grant funding to local governments and certain state agencies with eligible infrastructure damage resultant from the severe storms and flooding that occurred between June 3 and June 25, 2002. This grant funding is being spent on 411 projects among 70 applicants in seven counties.
- **Public Assistance DR#1518** estimates to provide \$15,000,000.00 in grant funding to local governments and certain state agencies with eligible infrastructure damage resultant from the severe storms, flooding, and tornadoes that occurred between May 19 and June 24, 2004. This grant funding is being spent on an estimated 1,200 projects among 351 applicants in 49 counties.
- **Individual Assistance DR #1518** for homeowners and renters is estimated to reach \$250,294 for damages to homes and essential personal property during this fiscal year. Sixty-Seven counties benefited from this assistance.

- **Disaster Unemployment Assistance** provides employment and re-employment benefits to disaster victims when a loss of income occurs as a result of severe storms, tornadoes and flooding, which affected Iowa in the late spring and summer of 2004 resulted in 75 Iowa counties becoming eligible for Disaster Unemployment Assistance. Nine hundred seventy-nine Iowans were provided benefits totaling \$2,733,781. Typical applicants are self-employed businesses, farmers, and migrant workers.
- **The American Red Cross** In 2004 the 20 American Red Cross Chapters in Iowa assisted 812 Iowa families (2,841 individuals) and provided \$56,845 in disaster assistance.
- **Crisis Counseling** was provided to disaster victims in all of the Presidential Declared counties. The Iowa Recovers program received \$453,987.92 to administer mental health services to affected Iowans.
- **Interfaith Long Term Recovery**
  - **Iowa Interfaith Disaster Recovery Network (IIDRN)** responds to long-term unmet needs by helping victims identify possible resources and responding with financial grants only after all other resources have been exhausted. Usually their first referrals are to their "faith partners."
  - IIDRN assisted residents who received damage due to flooding in northeast Iowa. IIDRN also provided assistance to residents in Humboldt, Pocahontas, Fremont, and Mills Counties.
- **The National Resources Conservation Service** provided funds in the amount of \$65,000 to Mills County in flood recovery financial assistance during 2004. There was an urgent need to remove debris and stabilize eroded stream banks that were threatening the integrity of a bridge on a paved county highway. Damages were not sufficient for a Presidential Declaration, but were significant enough that the NRCS State Conservationist chose to provide assistance through the Emergency Watershed Protection (EWP) Program at the request of the Mills County Board of Supervisors.

**e. Readiness & Response:**

- **Duty Officers** - The Iowa Homeland Security and Emergency Management Division has a cadre of duty officers who are on call 24 hours a day, seven days a week, to respond to requests for assistance, coordination of state resources, and to handle information and issues related to homeland security or human-made disaster events.

**Duty Officer Incident Report Recapitulation - July 1, 2003 through June 30, 2004**

<u>Date of Incident</u>	<u>Type of Incident</u>	<u>County(s)</u>	<u>Location/Summary</u>
6-22-2003 through 7-9-2003	Severe weather and flooding	Boone, Buena Vista, Cherokee, Dallas, Greene, Grundy, Humboldt, Ida, Kossuth, Madison, O'Brien, Polk, Sac, Story, Wayne, Webster	Severe weather pattern over portions of Iowa beginning June 22 and continuing through July 9. Weather elements included hail, thunderstorms, lightning, strong winds, heavy rains, river flooding, and flash flooding. Areas hardest hit include western, central, north central, northeast, and east central portions of Iowa. There were no injuries, no evacuations, no local emergency proclamations, and no requests for state assistance.
7-20-2003	Severe weather	Jackson, Linn	A severe weather system developed in northeast Iowa. The storm entered the northwest portion of Linn County. The storm moved in a NW to SE direction generally along I-380 corridor in Linn County. The storm produced straight-line winds and 2-3 tornado touchdowns. The damage was consistent with an F-2 tornado. Building damage was concentrated in 2 areas: the unincorporated community of Covington and a residential area within Cedar Rapids in the area of the 400 block of Peace Ave., NW. Other areas sustained damage to trees, power lines, and other unsecured property. A Governor's Proclamation of Emergency was issued on 7-22-03; good for 30 calendar days for Linn and Jackson Counties. The DOT supported debris clearance.
7-28-2003	Missing Person	Plymouth	Received call from county coordinator for request in finding a missing elderly man near LeMars. A Governor's Proclamation was issued for a helicopter search – used Civil Air Patrol and National Guard assets. The man was found deceased – he had fallen over a fence.
7-31-2003	Severe Storms	Butler, Cerro Gordo, Chickasaw, Floyd, Franklin, Howard, Palo Alto, Pocahontas, Winneshiek	Beginning late in the evening on July 31 and continuing into the early morning of August 1, 2003, there were severe storms affecting north central Iowa. Multiple severe thunderstorm warnings were issued. Tornado warnings were issued for Butler and Franklin Counties – no actual sightings or tornado touchdowns reported. No injuries or deaths reported. Some hail damage and crop damage reported in Cerro Gordo County.
8-19-2003	SoBig Virus		State agencies were hit rather hard by a mass mailing virus called W32 Sobig. IT staff updated the virus definitions. It was strongly

			recommended each staff person open the Symantec Anti Virus Client and run a manual scan of the hard drive on each computer. Instructed to delete affected e-mails without opening them. A survey was sent to all state agencies to see how this virus had affected their systems.
8-26-2003	Severe Storms	Black Hawk, Boone, Davis, Floyd, Franklin, Hamilton, Hardin, Linn, Muscatine, Story	A severe weather system developed in central Iowa. Shortly before 7:00 p.m., on August 26, 2004, the storm entered Story County. The storm moved in a generally northeasterly direction scattered throughout central and eastern Iowa. The storm produced high winds, small hail, and brief heavy rains according to observed damage. Building damage was concentrated in 2 areas: the city of Story City and areas of southern Hamilton County. Other areas sustained damage to trees, power lines, and other unsecured property. No requests for state assistance.
8-28-2003	Severe Storms	Henry, Jefferson	Severe storms affecting southeast Iowa. Damage to one farm near Lockridge in Jefferson County. No injuries reported.
8-29-2003	Explosion	Woodbury	At approximately 8:50 a.m., August 29, an explosion occurred at the AGP Ag Processing Plant at an industrial park in rural Salix. The explosion may have involved Hexane Gas (Guide 128 Highly Flammable, can produce toxic gases). It was later determined that the explosion was caused by a Hexane Gas leak—only soybeans were burning. The State Emergency Operations Center (SEOC) was activated. Plant employees were evacuated. DNR, DOT, IDPH, DPS, and Governor's Office were informed of the situation. No assistance was requested of these departments. DOT notified. Report of 7 injured personnel (5 critical and 2 treated for potential inhalation of Hexane). Governor's office was briefed. The American Red Cross was on scene and provided meals and water. Human Resources, Employee Assistance Programs, and Critical Incident Stress debriefing issues were addressed by the local on-scene responders.
9-10-2003	Transportation	Woodbury	A truck driver was detained at a weigh station along I-29 declaring that he had explosives on board. He was arrested and taken to the Woodbury County jail.
9-11-2003	Severe Storms	Union	A microburst struck the city of Creston. Damages were contained to the SW part of the city. Damages from winds were to buildings, trees, and light poles. One business building in Creston was partially destroyed. Two other buildings had damage,

			roof damage, and siding. No injuries, no sheltering, and no state assistance needed.
9-15-2003	Terrorism	Polk	A pressurized 50-pound canister of methyl bromide, an odorless chemical used primarily to rid buildings or grain bins of rats or insects, was reported missing from a storage trailer at the Urbandale offices of Presto-X-Company. Officials from the FBI Joint Terrorism Task Force, the Iowa Homeland Security and Emergency Management Division, the Iowa Department of Agriculture and area fire departments worked to find the chemical. On October 16, the canister was found in Ankeny and was full.
10-25-2003	Radiological-Facility	Multi-County	An Unusual Event was reported at the Fort Calhoun Nuclear Power Station. The mechanism that handles the fuel broke; the fuel was in the pool and there were no concerns. No actions were required other than proper notifications as outlined in protocols.
10-27-2003	Rail Accident	Cerro Gordo	Rail accident at intersection of Kill Deer Avenue and County Road B15 in Cerro Gordo County. No state assistance needed. One fatality.
10-29-2003	Terrorism	Polk	Public Safety requested HLSEM activate the Public Address System for the Wallace Building because of a domestic situation in the parking garage west of the Wallace Building.
11-2-2003	Rail Accident	O'Brien	A freight train derailed 1.5 miles north of Sheldon. Notification came from the Union Pacific Railroad. It was undetermined how many freight cars were involved – cars were loaded with soybean oil, diesel, and sulfuric acid. The Sheldon fire, law enforcement, and EMS were dispatched to the scene. Union Pacific reported the only tanker leaking was the one containing soybean oil. DNR was notified via state communications and responded back to the state.
11-12-2003	Informational	Capitol Complex	A suspicious package arrived at the State Ombudsman's office. The letter was sent certified mail but with no return address. HLSEM instructed State Ombudsman's office employee to call Post 16 and make a report.
11-14-2003	HazMat-Facility	Poweshiek	Anhydrous tanker tipped over in a ditch in rural Poweshiek County. The tanker was quickly repositioned to the upright position and shut off. Sheriff and fire department were on scene.
11-16-2003	HazMat Transportation	Woodbury	A truck traveling on Hwy. 20 at mile marker 10 had a single vehicle accident that caused the tanker to spill anhydrous ammonia. Hwy. 20 was closed and traffic rerouted. The



			driver was taken to the local hospital with injuries. The tanker had a small leak from the top of the tank - leak and spill contained.
11-17-2003	HazMat Facility	Woodbury	Tyson Food, Dakota City, Nebraska reported an equipment leak of anhydrous ammonia of 25,000-30,000 lbs. which equals 4,000-5,000 gallons of anhydrous into the building. Woodbury County reported this incident to HLSEM because this is just across the state border from Sioux City. The leak was stopped and the product diluted by adding water - this was pumped out of the building and the building was washed inside.
11-21-2003	Chemical/Biological	Marion	Marion County EMA reported an unknown release at Building 101 at the VA Hospital in Knoxville. A total of 13-16 people showed symptoms (vomiting, dizziness, metallic taste in their mouths, general weakness). 16 injuries. 60-70 people evacuated from building #101. Civil Support Team (CST) sent a small advance team to investigate (2 vehicles with a staff of 7 individuals). Investigation conducted by Des Moines Hazmat. IDPH aware of situation. DNR was notified and on stand by. Guard EOC was activated while CST was on scene. Seven samples were collected from CST and sent to University Hygienic Lab (UHL) in Iowa City to be tested. UHL, HLSEM, Marion County Emergency Management Agency (EMA), and CST on conference call on November 2003. Variety of low-level substances detected, but most likely related to common building materials and furnishings. VA Officials reported that a chemical injected into the steam heat system to keep the lines clean was released by two faulty valves. The Des Moines Hazmat and CST sampling teams did not detect the problem because the system was turned off during the sampling process. An After Action meeting was held in Knoxville on December 3.
11-26-2003	Computer Virus	Polk	State of Iowa Information Technology Enterprise (ITE) employee called HLSEM Duty Officer to advise the Welchia computer virus was detected by ITE's intrusion detection system. The machine carrying the virus was identified as belonging to the Department of Public Defense, Environmental Section - not a HLSEM machine. Security patches were installed. No affect to HLSEM network. Not expected to affect state government. ITE staff presented potential mitigation actions as an informal after action report.

11-29-2003	Rail Accident	Pottawattamie	Rail accident – Union Pacific Rail Line Mile Post 334, Loveland, Iowa. Victim's pickup truck was sitting on the track, when struck by the train. Victim was thrown from his vehicle. One injury. No state assistance requested.
12-01-2003	Fire	Polk	Fire alarm sounded at the Lucas State Office Building. Duty Officer called DPS Post 16 to confirm. PA announcement made to notify all on capitol complex. DAS notified. Governor's office. Fire alarm was cleared and no fire found. PA announcement of an "All clear" and DAS was notified of the "All clear."
12-02-2003	Radioactive Shipment	Statewide	Notified IDPH and IDOT of radioactive shipment two hours out from Iowa border. Shipment reached destination 12-2-03.
12-2-2003	Informational	Appanoose	Suspicious package mailed and delivered to the USDA office in Centerville, Iowa. USDA called the chief of police to report incident. State of Iowa guidelines were followed on "How to Handle Suspected Biological Agents (Anthrax). Determined to be non-credible.
12-5-2003	Critical Infrastructure	Washington	A water pipe burst leading from the water tower in the City of Wellman causing flooding to the water plant building and the draining of the water tower. State assistance requested for transporting water – equipment was needed as they did not have access to/from private sources. The City of Washington agreed to supply water. The National Guard was contacted for available resources – they could provide tankers, tractors, and manpower to assist the city. The City of Wellman had an engineer look at the problem and it was determined they could connect a pipe directly into the mainline so residents could flush toilets. Permanent repairs would be completed on December 8. Determined that state assistance was not needed. Bottled water was secured from Hy-Vee, Casey's and Wal-Mart.
12-10-2003	Informational	Lyon	A military rocket was found under a house trailer in Rock Rapids. The Sheriff's Office notified the State Fire Marshal's Office and the Explosive Ordnance Disposal (EOD) from Ft. McCoy. The Fire Marshal's Office transported the rocket to their office in Spencer. EOD picked up rocket. Not a terrorist threat. Occupant of trailer recently deceased and was retired from the military. Rocket was approximately 20 years old. No state assistance requested.
12-12-2003	Fire	Henry	Fire reported in the Henry County Courthouse in Mt. Pleasant, Iowa. The fire was contained

			to the library. No state assistance requested.
12-15-2003	HazMat-Facility	Hancock	Anhydrous ammonia leak at the Koch Nitrogen facility east of Garner. The plant was taking delivery of product when power failed causing valve failure. A family was evacuated to a local motel. DNR was called by the plant. The spill was contained in 13 minutes – no HazMat team needed.
12-16-2003	Power Failure	Hancock	Due to ice and high winds, power outages were reported in NW Iowa in the counties of Hancock, Humboldt, Pocahontas, and Kossuth. HLSEM staff held a conference call with the county coordinators to establish needs. Other participants on the conference call were National Weather Service, Red Cross, and Iowa Association of Electric Cooperatives. The City of Corwith telephone was on back-up generator and was in need of another generator (received from Emmetsburg).
12-17-2003	Transportation	Polk	A plane reported missing after it took off from Palwaukee Airport, a municipal airport about 18 miles north of Chicago. The plane was bound for Ankeny. HLSEM Duty Officer received a page reporting a need for a mission number from Air Force Rescue Coordination Center to search for the overdue aircraft. Civil Air Patrol in charge of the mission. Aircraft was found in Poweshiek County near Brooklyn. Four fatalities.
12-19-2003	Radiological-Transportation	Pottawattamie	Union Pacific reported an accident when switching cars in the train yard involving a railcar carrying 30 boxes of lower radioactive waste. IDPH Duty Officer reported no health or safety risk. A rail and health representative accessed the accident scene to determine damage. No damage to steel boxes – they remained secure and safe.
12-21-2003	Informational	All Counties	HLSEM Administrator/Homeland Security Advisor was part of an all states conference call regarding the threat advisory. Due to the threat level change, from “Yellow” to “Orange,” the State EOC was activated with limited staff. State Department Directors were invited to join a conference call in response to the transition and to ensure that the proper “protocol” for the transition from Yellow to Orange was adhered to. State Department Directors were also asked to review their protocols for transition to RED in case this would happen. Notifications made via e-mail to state and local officials, homeland security advisors, federal departments and agencies, first responders, information sharing and analysis centers, and

			the intelligence community.
12-23-2003	Transportation	Polk	Civil Air Patrol received an emergency locator beacon alert at the Des Moines Airport. Field team deployed to search for the emergency locator. Locator found at the Des Moines Airport by maintenance at the airport. Locator shut off.
12-23-2003	Epidemic – Animal	State of Washington	USDA diagnosed a positive case of BSE (Mad Cow Disease) in Washington State. Secretary of Agriculture reported the risk to human health from BSE is low. Governor's Office, Department of Agriculture, and State Emergency Management in consultation. State Plan was not implemented. Press release issued by IDALS. A statement was issued by the Governor's Office.
12-29-2003	Informational	Linn	DAEC Security Director asked if there was anything new he should know following Secretary Ridge press conference.
12-29-2003	HazMat-Facility	Harrison	Three anhydrous tanks were missing from the Missouri Valley Farm Service COOP. Contacted Harrison County Emergency Management Agency and Harrison County Sheriff's Office. Asking all to employ all security measures possible to help guard against this type of crime.
12-31-2003	Informational	Appanoose	Bimms & Stevens based in Oskaloosa did some blasting work in a quarry in Centerville. Workers discovered missing materials from their truck, which included dozens of detonators, 30 bags of Ampho-P and box of orange triangle signs. Sheriff filed a report with DPS Intel Bureau and contacted the State Fire Marshal's Office and JTTF.
1-9-2004	Informational	N/A – HLSEM	DHS notified HLSEM Duty Officer of a DHS conference call to be held on January 9. DO validated the conference call time and phone number. DO informed HLSEM Administrator.
1-16-2004	Informational	Webster	Webster County EMA reported to HLSEM an attempt to steal a tanker truck of fuel in Fort Dodge.
1-25-2004	Missing Person	Chickasaw	54-year old male missing. Temperature in the area 10 degrees. Local sheriff's office staff conducted a search within a 1-mile radius of the home. Chickasaw County EMA requested the assistance of Iowa Search and Rescue of three team dogs. Also requested a Civil Air Patrol (CAP) mission. Helicopter, CAP, canine units, and approximately 300 volunteers searched for the man. Bremer County assisted Chickasaw County in the Incident Command Center. On January 29, at 3:00 p.m., CAP reported that the body was found less than a mile from his home. The

			individual had climbed over a fence and fallen into a pond. One fatality.
1-26-2004	Rail Accident	Hancock	Vehicle collided with a train in Garner, Iowa. No injuries. Union Pacific notified the DOT and local authorities.
1-28-2004	Fire	Cherokee	Fire at lumber company in the town of Marcus (population 1,200). Firefighters were on scene all night and called back to the scene the next morning. No sheltering was needed.
2-2-2004	Critical Infrastructure	Franklin	Break in the main water line in City of Hansell. Private contractor contacted to repair the break. There was no water tower with stored water for the potential of fire suppression. No state resources requested.
2-8-2004	Rail Accident	Story	Train-vehicle accident at the 9 <sup>th</sup> and Northwest intersection in Ames. Vehicle was unable to stop due to icy conditions. No injuries. Union Pacific Safety Department was notified of accident.
2-13-2004	Rail Accident	Franklin	Two grain cars jumped the track at the Bradford Grain Elevator siding yard due to a handbrake failure.
2-15-2004	Rail Accident	Dubuque	Derailment at about Milepost 60 (north of Dubuque, 1 mile north of Finley Landing). Iowa Chicago and Eastern Railroad, Environmental and HazMat aware of situation. Seventeen cars on the ground and 6-8 cars in the Mississippi River. Cars included urea, empty ammonia cars, and grain hoppers. Plastic pallets on the ground, coiled steel and urea on the ground. According to EPA and the railroad, urea not a hazardous material. Railroad contacted DNR.
2-15-2004	Rail Accident	Pottawattamie	Very minor train-auto incident in the Council Bluffs rail yard. Train was traveling less than 10 mph. No injuries.
2-16-2004	Rail Accident	Linn	Union Pacific Railroad reported one wheel of a car fell off a track in Lisbon, Iowa.
2-16-2004	Chemical/Biological	Boone	White powder found at a mail processing center (CDS) on Boone's south side. Fire Department on scene. Public Health (local and state) aware as is the hospital. Coordination turned over to the HLSEM Action Officer.
2-17-2004	Rail Accident	Greene	Falcon Avenue near Scranton in Greene County. Vehicle collided with a moving train. Female victim with leg injury. Investigation conducted by Greene County Sheriff's Office.
2-22-2004	Natural Gas Incident	Taylor	One hundred feet of high-pressure natural gas distribution line located on the East Nodaway River, south of Prescott, was washed out. The washout caused disruption of services in the towns of Bedford, Lenox, and Clearfield. The nursing home residents were "blanketed"

			for the evening. Clearfield School cancelled classes. Iowa Pipeline on site. Gas line repaired same day.
2-28-2004	Pipeline Incident	Jasper	Report from homeowner claiming sewage was washing out of a sewage pipe in the ground into his yard. The facility belongs to the Newton Correctional Facility. There was concern that the sewage was running into a tributary of the Skunk River and may result in pollution. There was a conference call with DNR/ DOC, Facility Business Manager, Facility Warden, Operations Manager, and HLSEM Duty Officer. DNR went to the field and conducted tests. Pipeline was repaired. Site inspection showed that the sewage flow was greatly reduced by the facility. Sewage did not reach Skunk River.
3-2-2004	Chemical/Bio-logical	Polk	Des Moines HazMat responded to a "powder incident" at Communications Data Services in Des Moines. Powder was described as brown, very small amount described as less than ¼ teaspoon. Employee involved in the incident was deconned on site according to CDS protocol. Four other CDS staff isolated. Air handling system was shut down ASAP per CDS protocols. HazMat made first entry. Des Moines Police Department on site. Polk County EMA notified. Two members of CST on site for technical assistance. Threat determined to be NON CREDIBLE. Type of State Assistance needed: Non emergency declaration assistance; UHL testing at Wallace State Office Building; CST on-site – technical assistance requested by Des Moines HazMat.
3-2-2004	Chemical/Bio-logical	Polk	Suspicious powder at VA Hospital in Des Moines. Substance tested at UHL. Preliminary results suggested the substance was negative for sugar and salt.
3-3-2004	Chemical/Bio-logical	Polk	White powder found by security guard in Capitol Complex tunnel between Capitol Building and Lucas Building. Described as about 2 tablespoons and located beneath one of the heat vents. State Patrol Officers investigated. Lucas Building and Capitol air handlers were shut down. Des Moines HazMat did a sample collection. Department Directors paged and asked to be on a conference call. State Radio arranged for an airplane to transport sample to UHL in Iowa City. HazMat team followed up collection by sanitizing the collection area in the tunnel with bleach. DPS officers locked and sealed the entry doors to the tunnel with plastic. HLSEM staff made an announcement over

			the PA system. Results of testing were negative. All parties notified of results.
3-7-2004	Search and Rescue	Appanoose	An emergency beacon signal was being activated. Civil Air Patrol began search assisted by the Appanoose and Davis County Sheriff's Departments. The transmitter was found in a building that leads from a grass strip. Mission closed.
3-7-2004	Natural Gas Incident	Page	A natural gas pipe leak was reported inside the yard of the Clarinda Correctional Facility. Alliant Energy called to shut the gas off to the facility. This left the facility without heat and hot water until the repair could be made on Monday. (Temperatures inside the Facility remained in the mid 60's throughout the night.) Blankets were obtained from the Mental Health Institute to be used by the inmates for the night. DOC representative notified the Governor's Office. Media Release sent by DOC.
3-11-2004	Rail Accident	Story	Union Pacific Railroad reported a car-train accident at the Clinton sub-division on 8 <sup>th</sup> Street in Nevada, Iowa. One fatality.
3-11-2004	HazMat Facility	Polk	White powder discovered in the restroom at Sam's Club in Windsor Heights. Employees in area isolated. Powder double bagged and sent to UHL for testing. No credible threat. Des Moines HazMat team and Windsor Heights Police and Fire on scene. Lab report indicated baby powder or corn starch.
3-11-2004	HazMat Facility	Polk	General Services called the HLSEM Duty Officer to report a pile of shiny crystal powder between the Hoover and Lucas Building near the Iowa State Mural. Post 16 notified to walk the tunnel. Notified the following and asked them to report to the Hoover Building: Post 16, General Services, DNR, IDPH, Polk County Coordinator, DAS, and some HLSEM staff. IDPH collected substance. Determined to be finely ground glass. Not a credible threat. CST called for technical assistance. No further action.
3-14-2004	Transportation	Woodbury	Report of vehicle striking a train in Sioux City. When police arrived at the scene, no individuals were located at the scene.
3-14-2004	Transportation	Tama	Report of a train striking an abandoned vehicle about two miles east of Tama at the O Avenue crossing. No derailment, injuries, or hazardous materials.
3-18-2004	HazMat Facility	Poweshiek	Grinnell College Security Director called Grinnell Fire Department to report a dangerous chemical (½ pound of chemical ammonium perchlorate) that needed to be removed from a science lab.

3-21-2004	Rail Accident	Wayne	Southbound train loaded with grain derailed – 15 cars dumped at mile marker 361 – Sewal, Iowa. The rail line closed. DOT notified.
3-23-2004	HazMat Facility	Polk	Notifications made of hazardous substances in laboratory in Wallace Building. The bomb squad properly disposed of the chemicals at 8:20 p.m. the same night.
3-25-2004	Rail Accident	Carroll	Union Pacific Railroad notified HLSEM Duty Officer of an eastbound train derailment of 18 cars loaded with coal east of Arcadia at mile marker 262.75 in the Boone subdivision. Contracted crews cleaned up spill. DNR notified.
3-25-2004	Propane Incident	Kossuth	Lightning struck a vent pipe connected to a 10,000-gallon propane tank for the hatchery business in the city of Bancroft. Residents within a ½ mile radius of the tank were evacuated to shelter locations. The downtown was closed due to the risk of fire that could sweep through this area. No injuries. No state assistance needed.
3-25-2004	Pipeline Incident	Dallas	Major explosion reported in Dallas County – location at 130 <sup>th</sup> Avenue and Bittersweet Road – in middle of an open area near Woodward. A natural gas pipeline ruptured. No evacuation required. The fire was extinguished when crews closed a valve and let the gas burn out. No damage to a nearby electric transmission line. No injuries.
3-25-2004	HazMat Transportation	Cedar	IDOT and DNR reported a non-event of two barrels located in the south ditch at mile marker 253.7, I-80 east. The barrels were a result of a clean up done by Senical Environmental Services out of Davenport. State Fire Marshal's office notified.
3-26-2004	Epidemic – Human	Johnson	There were three confirmed cases of measles in Iowa. Iowa Department of Public Health asked for Hotline Assistance, if needed, due to the measles confirmed cases in Johnson County. A notice was sent out to hospitals, local public health, and HAN distribution list advising that people who may have been exposed should take precautions and receive vaccination. Guidelines distributed through the media.
3-27-2004	Informational	Multi-County	National Weather Service issued a "Flash Flood Watch" for the state of Iowa to include the north central and south central parts of the state. HLSEM Duty Officer contacted the Corps of Engineers for availability of sandbags and pumps – ready to assist, if needed. Local flooding was minimal in the Des Moines River basin.
3-27-2004	Informational	Ringgold	State Radio reported a Thunderstorm Warning for North Ringgold and Union



			Counties. Situation was monitored via the NWS website.
3-28-2004	Informational	Clinton	Flood Warning near DeWitt. River levels monitored for several days.
3-29-2004	HazMat Transportation	Greene	Union Pacific Railroad notified Iowa DOT of a 250-gallon drum of flammable material had fallen off a train. Location was mile marker 224.65 near Grand Junction. The Grand Junction Police were contacted. Situation had been taken care of and IDOT informed HLSEM.
3-30-2004	Informational	Cedar	Sheriff stopped a truck driver on Hwy. 38 S. The driver stated that he had shot seven troopers and that the President should be shot. The driver also stated that his constitutional rights were being violated. . . Sheriff sent a Teletype to All Points-Iowa (APIA), DOT, and FBI. HLSEM Duty Officer contacted IDOT and The Iowa Motor Truck Association.
4-9-2004	Chemical/Biological	Humboldt	A letter was opened at the USDA office in Humboldt. An employee opened a letter and found a "respirator" type mask and a white powder. The letter was postmarked from Fenton, Iowa, but had no return address. Hospital personnel checked out the employee. Letter and mask were bagged and the police chief transported to University Hygienic Lab (UHL). UHL found no chemical or biological agents.
4-9-2004	Informational	All Counties	FBI reported that intelligence out of Iraq indicated there is and will be strong resistance with the possibility of retaliation in the U.S. Nothing specific in the U.S. or Iowa.
4-12-2004	Chemical/Biological	Sac	A mail tub sent from the Des Moines post office to the Sac City post office was being emptied when postal employees discovered a white granular substance in the bottom of the tub. Sac County Emergency Management Coordinator asked for FBI protocols relating to suspected substances. HLSEM Duty Officer provided protocols.
4-13-2004	Rail Accident	Linn	Stolen pickup truck collided with a train at Cedar Rapids Milepost 77.98 of the Clinton Subdivision. The driver fled and was not found. No injuries, no deaths, no HazMat, and no reported damage to the train.
4-13-2004	Critical Infrastructure	Cherokee	Qwest experienced an outage in Cherokee County. Calls were rerouted during the outage. Cause was a fuse panel problem.
4-14-2004	Bomb Threat	Cass	Bomb threat at Griswold Middle and High School. A note was found on the bathroom wall and a suspicious, unattended bag located under a bench in front of the school. The fire department, State Patrol, Sheriff, and Fire

			Marshal on the scene. Bag was x-rayed and a bomb dog was on standby. No state resources requested.
4-16-2004	Severe Thunderstorm Warning	Multi-County	Several counties included in severe thunderstorm warnings and watches. Duty Officer monitored weather throughout the evening.
4-16-2004	Informational	Cass	Theft of chemicals at Wickman Chemicals in Atlantic, IA. JTTF and DCI investigated.
4-17-2004	Tornado Warning	Multi-County	Tornado warning for Chickasaw, Floyd, Mitchell, and Worth Counties. Weather monitored by Duty Officer.
4-17-2004	Critical Infrastructure	Wright	Public Safety Answering Point (PSAP) equipment was down. Calls transferred to Humboldt PSAP while repairs were being made.
4-18-2004	Weather Notification	Multi-County	Tornado watch for 37 counties. Weather monitored by Duty Officer.
4-20-2004	Severe Thunderstorm Warning	Multi-County	Duty Officer monitored weather. Thunderstorm and tornado activity.
4-23-2004	Transportation	Davis	The Civil Air Patrol detected an emergency location transmitter alert signal over Davis County. No planes reported as down or missing. The team was not able to locate the transmitter, as the signal was very weak.
4-28-2004	Dam Failure	Dallas	Low head dam at the Island City Park on the northeast side of Adel was seeping from the earth plug where the hydroelectric access was years ago. According to the Corps of Engineers, the concrete low head dam is 60-70 feet long and 8-10 feet high. If the dam were to breach, there should be no loss of life in residential areas and minimal property damage with most of the water ending up in the park. Little downstream impact if the dam breached or failed. DNR stated no downstream infrastructure, such as roads would be impacted.
4-28-2004	Wind	All Counties	Duty Officer monitored weather and damage reports. Only minor damage reported in Union County. No state assistance requested.
4-29-2004	Informational	Carroll	Solid Waste Plant in Carroll County requested prisoner assistance in cleaning up the facility. Garbage was scattered around the facility due to high winds, which occurred on April 28. Since there was not a Governor's Proclamation, there would be no state reimbursement. DOC worked this issue directly with the plant.
4-29-2004	Rail Accident	Polk	Diesel spill at 2300 Market Street in Des Moines. A rail car was unloading at a fueling facility when the hose broke spilling approximately 100 gallons of diesel fuel. Approximately 50 gallons were contained

			immediately and of the remaining 50 gallons, 25 gallons were contained prior to ground absorption and 25 gallons were absorbed into the ground. Hydroclean on site. Incident reported to DNR, DOT, Polk County EMA Coordinator, and HLSEM Readiness & Response Bureau Chief.
5-7-2004	Severe Thunderstorm Warning	Multi-County	Thunderstorm warnings in Benton, Linn, Jackson, and Clinton Counties. Duty Officer monitored the weather.
5-8-2004	Severe Thunderstorm Warning	Multi-County	Duty Officer monitored the weather.
5-9-2004	Flood	Allamakee	Two secondary roads and multiple private drives in Lansing had asphalt or concrete moved/removed by floodwaters. Many roads in town of Lansing were covered by mud and debris. Requested state DOT assets to help in mud/debris clearance. Some homes affected – four with shifted foundations or affected basement walls. Twelve residences and three businesses affected by the washout on Shaw Street. Damage to 90% of the terraces in the county. 100% crop loss reported. Red Cross delivered 100 clean up kits to the county and they were distributed by the Boy Scouts. On May 10, a Governor's Proclamation was issued to help with clean up issues in Allamakee County.
5-11-2004	Power Failure	Webster	Contractor was moving transformers on Iowa Central Community College (ICCC). ICCC needs a generator for 3 days. Webster County EMA did not have a generator. Generator is a federal (Army Reserve) asset. For federal asset, Governor's Proclamation needed. No emergency (risk to health or safety) existed, therefore no need for Governor's Proclamation. Provided ICCC with contact information for Cummins Power Generation.
5-11-2004	HazMat Facility	Hardin	Diesel fuel spill in School Creek, ran through Meadow Hills Golf Course located outside of Iowa Falls in NE Hardin County. Resources from McDowell, Iowa Falls, Eldora, Hardin County, and DNR responded. Four absorbent dams built in fuel spill and absorbed diesel. Larger dam to stop School Creek flow built 1/8 mile downstream of spill. Source of spill was from a business called Farmland Foods. No other state assistance requested.
5-15-2004	Search and Rescue	Johnson	Satellite reported an electronic locator transmitter (ELT) signal near Iowa City. Ground crew and air crew in area – no reported flights overdue. Emergency signal located near Mt. Pleasant. Plane landed and

			pilot neglected to turn off the signal.
5-15-2004	Severe Thunderstorm Warning	Pottawattamie	Duty Officer monitored storm system, which moved through the state beginning at approximately 4:15 p.m. Several counties reported damage.
5-20-2004	Severe Thunderstorm Warning	Mahaska	Duty Officer monitored storm system. Severe winds, heavy rain, and hail reported in several communities.
6-2-2004	Rail Accident	Woodbury	Pickup truck was abandoned on the tracks and was hit by a train. There were no injuries and no fatalities. Location: Sioux City Subdivision, Solon, RR Milepost 54.5, DOT #191279K.
6-2-2004	Rail Accident	Woodbury	4-car derailment (upright position) in rail yard caused by switch operation. No HazMat, no leaks. Location: 3106 HWY 75, North Sioux City, Iowa – RR Milepost 74.79 – Sioux City Subdivision. Union Pacific Railroad.
6-2-2004	Rail Accident	Linn	3-car derailment – cars were upright and empty. No HazMat or release involved. Location: Near Cedar Rapids, Iowa – Edgewood Road – RR Milepost 86.3.
6-3-2004	Critical Infrastructure	Polk	A 48" water main broke, due to a construction problem within the Fleur Drive construction zone just outside the main water treatment plant. Loss of pressure threatened the ability of the water system to serve the city. Local hospitals had a back-up water supply. Emergency fire plan was activated and back-up fire departments were on stand-by. System was sectionalized and water pressure climbed back to normal. Back to normal water usage immediately.
6-5-2004	Contaminated Water	Worth	HLSEM contacted by the Mayor of Joice, Iowa. Drinking water wells were contaminated with floodwater and pooling agriculture run-off. Samples submitted for testing by the Worth County Sanitarian tested positive for fecal coliform bacteria well above levels determined safe for consumption. Citizens advised to not drink the water and boil for use. Mayor requested state support to locate alternative sources of potable water and bleach for shocking wells. Notified Iowa Department of Public Health (IDPH), requesting boil order and information on procedures for shocking the wells. Also requested FAX of lab results from University Hygienic Lab (UHL). Lab results confirm situation. Additional test kits could be requested from UHL. Temporary water needs and bleach needs were met. HLSEM Duty Officer on stand by for further requests.
6-8-2004	Weather Notification	Palo Alto	Severe thunderstorm and flash flood warnings in Palo Alto and contiguous counties. No

			reported damages. Some streets flooded in town of Winnebago.
6-9-2004	Chemical/Biological	Wright	IDPH contacted HLSEM Duty Officer to detail a suspicious powder incident that had been dismissed as a non-credible threat. Ag Processing Inc. (API) staff discovered a dirty beaker wrapped in a towel included in a shipment from a trusted supplier. API worked with local law enforcement to investigate the shipment. It was determined that a mistake had been made during packaging. Parties concluded that the contaminated item posed no threat. IDPH advised API to submit the beaker to UHL for testing.
6-10-2004	Tornado	Scott	Unconfirmed radio reports of funnel clouds in Scott County. No official watches or warnings issued for Iowa. Some tree limbs down and some shingles removed near Bettendorf High School.
6-11-2004	Tornado	Multi-County	The afternoon/evening of June 11, starting just before 4:00 p.m., multiple severe thunderstorm warnings and tornado warnings began to be reported. Thirty-one counties in north central Iowa were placed under a tornado watch until 11:00 p.m. Some damage reported in Clay, Howard, Mitchell, O'Brien, Palo Alto, Webster, and Hamilton Counties. No injuries and no fatalities.
6-11-2004	Weather Notification	Sac	State Radio reported a thunderstorm warning for Sac County. No related damages or injuries.
6-11-2004	Transportation	Plymouth	Union Pacific Railroad reported that a truck had been bumped slightly in the rear end by a train locomotive outside of Le Mars, Iowa, in Plymouth County. No injuries. No state assistance needed.
6-13-2004	Informational	Buchanan	An older building in downtown Independence collapsed. The building housed the Masonic Temple and an antique shop. No injuries. Three cars crushed. Four buildings in the vicinity were cordoned off and no one was allowed in until further notice. Contractors and engineers surveyed the area to determine the cause. DNR called for potential environmental hazards (asbestos, lead paint, etc.) No state assistance requested.
6-16-2004	Flood	Fayette	County Coordinator called to ask if DOT could be asked to clear a drainage ditch that was silted in and prevented water from reaching the culverts. A report of 5" of rain in several hours and water was backing up on roadways because of the poor drainage in the area. Duty Officer contacted State DOT representative. DOT representative contacted

			District 5 officials to check out the situation.
6-16-2004	HazMat-Transportation	Wapello	A Ruan fleet tanker truck had an accident with another car on Highway 34 East, outside of Ottumwa. This caused the tanker to spill about ½ its tank (2,500 gallons) of sulfuric acid into the Sugar Creek. Some dead carp and catfish observed at site of spill. Wapello County Sheriff, Ottumwa Fire and HazMat, DNR Field Office 6 were activated. Two injuries reported. DNR was only state assistance requested. Cargill truckload of liquid lime was added to Sugar Creek at site of spill to level out the pH balance. Remaining sulfuric acid in tanker was contained. City water was not affected in nearby towns of Ottumwa and Keokuk.
6-16-2004	Severe Weather	Multi-County	Thunderstorms passed through the upper ½ to 2/3 of the state of Iowa. Flash flood watch. Tornado warnings. Severe thunderstorm warning. No injuries. Some agricultural damage. Minor flooding over county roads. Some tree limbs down. One home in Fayette County had a basement wall crack and push in due to water runoff. No state assistance requested.
6-19-2004	Air Accident	Dubuque	Civil Air Patrol asked to assist in locating an electronic locator transmitter (ELT) near Dubuque. Assets from Cedar Rapids deployed. Shortly after being activated, the ELT was shut off.
6-20-2004	Rail Accident	Polk	Union Pacific Railroad reported two empty cars derailed at milepost 75.5. No injuries, no fatalities, and no hazmat involved.
6-23-2004	Chemical/Biological	Guthrie	A powder incident in Guthrie County. This incident was handled at the local level. No assistance needed. UHL reported the sample appeared a little like silica and had an electromagnetic charge. Trace amount of orthophosphate.
6-27-2004	Rail Accident	Pottawattamie	Union Pacific (UP) reported a rail incident in the Council Bluffs rail yard of a one-car derailment leaking diesel fuel. UP called DNR. This was a reefer car loaded with potatoes. No injuries. No fatalities.
6-28-2004	Safeguard Notification	All Counties	Duty officer was notified that scheduled radiological shipment entered the state from Illinois and passed through Iowa. No escort needed. DOT reported when the shipment left Iowa.
6-28-2004	Radiological-Facility	Clinton	Illinois reported a 4.5 earthquake located eight miles NW of Ottawa, Illinois, which is straight east of Davenport. No damages reported in Illinois or Iowa. Quad Cities Nuclear Power Station reported an onsite condition/unusual event. No release. No

- **Emergency Management Assistance Compact**  
For the period July 1, 2003 through June 30, 2004 Iowa was instrumental in providing assistance to other disaster-impacted states through the Emergency Management Assistance Compact (EMAC). In September of 2003 Iowa sent one representative to the State of Delaware, and two representatives to the State of Maryland to assist in the administration of public assistance programs following tropical storms and Hurricane Isabel. This national oversight function enhanced the capabilities of resource management to states involved with the approaching hurricane as it related to interstate assistance activities. During this period Iowa served as the Lead State Representative for states that comprise FEMA Region VII. Iowa also provided staff to serve on the EMAC Executive Task Force providing expertise and guidance to the chair of the Operations Sub-Committee of the Response and Recovery Committee for the National Emergency Management Association. Iowa was further selected to perform as lead trainer in the first FEMA-sponsored in-residence EMAC training course conducted at the Emergency Management Institute in Emmitsburg, Maryland.

- **Iowa Mutual Aid Compact**  
For the period July 1, 2003 through June 30, 2004 the Division worked with local government partners to encourage their participation in the Iowa Mutual Aid Compact (IMAC), a voluntary intrastate mutual aid program signed into law on April 22, 2002 by the Governor. Partnerships were built and the framework for the program was modeled after the highly successful EMAC interstate compact. Resolutions were developed by legal liaisons from the Iowa League of Cities, and the Iowa State Association of Counties (ISAC). Executive briefs were developed and delivered to elected officials. Executive briefings were also conducted at ISAC legislative workshops throughout the state. Plans are being made to develop a Web server to assist in fulfillment of electronic requests during a declared disaster or in an exercise as outlined in the Code of Iowa 29C.22. At the conclusion of this time period there were 165 cities and 37 counties committed as signatories to the compact.

- f **Communications:** During this reporting period the following communications activities were active within the Division:

#### **Classified Communications Capabilities**

In preparation for the Middle East tensions that eventually materialized into armed conflict during the March - April 2003 timeframe, the federal Office of Homeland Security made available to the State of Iowa two Video Teleconferencing (VTC) systems that have the capability to be operated in either a "secure" or "non-secure" mode.

To employ the VTC in the "top secret" mode of transmission requires a specially prepared room known as a "secure room." This room, located at the State Emergency Operations Center (SEOC) has the necessary physical security and classified storage and document destruction capabilities to safeguard top secret

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classified documents. HLSEM received grant monies from the Department of Homeland Security to make the necessary physical modifications at the Joint Forces Headquarters at Camp Dodge to establish a certified secure room.

The SEOC secure room has the capability for the transmission of classified video, data, fax, and voice transmissions, and was certified in May 2004. The SEOC location is currently operational for up to the "Secret" mode.

### **Communications Interoperability**

Emergencies often involve responders from multiple agencies and sometimes from neighboring jurisdictions. In order to effectively and safely do their jobs, responders must be able to communicate. To address this challenge, in May of 2004 Governor Vilsack convened the Communications Interoperability Task Force. The Task Force studied the status of Iowa's public safety and first responder telecommunications systems, made recommendations on the direction the state should take, and developed a plan to implement those recommendations. The Task Force was chaired by HLSEM Administrator David Miller and was comprised of public and private telecommunications system owners and operators. The Task Force delivered recommendations to the Governor in October 2004 for an interoperable communications solution for the state.

Also in SFY 2004, HLSEM began work to establish a pilot network to improve communications between responders at the scene and to establish connections between scene personnel and those located in the local and state emergency operations centers. The demonstration project provided for increased communication during emergencies and also for exercises and training sessions.

### **Video from the Scene**

During this reporting period there were discussions with various technical personnel from Iowa Public Television, the Iowa Communications Network, and various city and county communications persons, with respect to construction of a mobile communications vehicle that would have the capability to transmit full-motion video using the Iowa Communications Network infrastructure. This mobile facility would provide an interactive video link from the SEOC to the scene of a disaster, crisis, threat or serious incident. Consideration is also being given to equipping the vehicle with a limited data and voice capability to support county EOCs in the event that all communications services to the facilities are lost.

HLSEM is engaged with technical personnel to further explore the costs and design parameters of such a mobile facility. A formal recommendation is anticipated during the summer of 2006.

### **Wireless Technology Trials**

HLSEM has been actively engaged with the Iowa Communications Network to test the reliability of the emerging wireless digital transport systems. An obstacle



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to the deployment of connections to various alert and notification systems has been the recurring costs of the "last mile" connection between the Iowa Communications Network and the HLSEM endpoint. Motorola Canopy Wireless Equipment is being planned for installation in the seventeen counties that form Iowa Homeland Security District 5 to form an intranet that will allow video, data, and voice to be exchanged. Completion is estimated for Fall of 2006.

The Emergency Alert System received an enhancement when HLSEM provided funding to connect thirteen of its locations via the Iowa Communications Network to the SEOC. These connections can be linked together to allow a clear digital signal that can be re-broadcast to each of the stations. Once received at the stations the messages can be broadcast at a much higher level of quality to assist in protection of life and property. Expected completion of this project is Spring of 2006.

#### **State Emergency Operations Center Upgrade**

During SFY 2004 several upgrades were made to the State Emergency Operations Center, located in the Joint Forces Headquarters at Camp Dodge. Upgrades were made to improve the audio-visual system, and increase security through installation of a video security system.

#### **RACES Network**

Amateur radio operators are important communications partners during disasters. Two more Radio Amateur Civil Emergency Service (RACES) repeater systems were implemented in 2004, providing for improved communications capabilities. Lamoni and Bedford brought the total of RACES repeaters on-line to 10. Each repeater site can cover up a radius of 30 miles or more depending on the terrain and the antenna height at the receiving station.

**NOAA Weather Radio Expansion Project:** From the period July 1, 2003 through June 30, 2004, the NOAA Weather Radio Expansion project continued to move toward completion. Completion of the project will provide Iowans the capability to receive National Weather Service weather warnings, watches, forecasts and other hazard information 24-hours-a-day via NOAA Weather Radio. Three new transmitters were installed at the following sites; Iowa Falls, Denison, and Ringsted, Iowa. Installation of these transmitters brings the total number of new transmitters in Iowa to 20. Completion of the project's 23 transmitters is scheduled for December 2005. A total of 47,591 NOAA Weather Radio receivers were distributed throughout Iowa during this reporting period.

#### **g. Training.**

First responder training in Iowa continued to emphasize Incident Command Training and Terrorism Awareness. The implementation of the National Incident Management System (NIMS) required emergency workers to take Incident Command Training and NIMS Awareness Training. In FFY 2004 over 3,000 state employees took incident command training. HLSEM provided this training through contracts with the Fire Service Training Bureau, Iowa Central Community College and the Iowa Law Enforcement Academy.

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HLSEM coordinates its training activities with several other agencies such as Iowa Law Enforcement Academy, Fire Service Training Bureau, Iowa Central Community College, Iowa Department of Public Health, Midwest College of Public Health Preparedness and through the Educational and Training Advisory Committee (EdTrAC). The EdTrAC committee is made up training representatives from

- University of Iowa College of Public Health, Institute for Public Health Practice
- Southwestern Community College
- Iowa Association of Emergency Management Coordinators
- Iowa Department of Public Health, Bureau of EMS
- Iowa Department of Public Health
- Iowa Homeland Security & Emergency Management Division
- Iowa Medical Society
- University Hygienic Laboratory
- Iowa Police Executive Forum
- Iowa Emergency Medical Services Association
- Fire Service Training Bureau
- 71st Civil Support Team
- Iowa Hospital Association
- Iowa Attorney General's Office
- Northern District of Iowa, US Attorney's Office
- Iowa Law Enforcement Academy
- Iowa Department of Public Safety
- Iowa Sheriffs Association

This group serves as advisors for first responder training in Iowa and coordinates it's efforts.

- h. Iowa HAZMAT Grant Program:** Of all the hazards present in Iowa, hazardous materials are unseen dangers that present unique threats and response needs. Iowa supports both hazardous materials planning and training through funds received from the U.S. Department of Transportation's Hazardous Materials Emergency Preparedness Program (HMEP). The total for both training and planning in federal funds was \$204,938. That was matched with state and local in-kind contributions of \$51,235 for a total of \$256,173.

These funds were used to support local community groups called Local Emergency Planning Committees. Both public and private stakeholders are members of these committees.

During the year a total of 154 classes were offered and 3,578 Iowans were trained. Federal dollars for training amounted to \$121,916, far less than the amount requested by counties participating in the program.

Breakdown of courses for  
Hazard Mitigation Emergency Program (HMEP)

Course	# of classes	trained
Awareness	12	228
Operations	48	986
Operations Refresher	64	1325
Technician	1	13
Incident Command	4	72
Clandestine Drug Lab	4	116
Decon Training	3	75
Confined Space	2	67
HAZWOPER Tech Refresh	1	8
Hazmat Symposium	1	447
Hazmat for First Responders	6	100
Pumper Operations	1	17
Propane Emergencies	4	119
Command School - IC	1	2
Tank Car Specialist (out-of-state)	1	2
Highway Emergency Response Specialist (out-of-state)	1	1
	154	3578

**i. Exercises:**

During SFY 2004 HLSEM Exercise and Evaluation Bureau staff, along with additional Division personnel and Iowa Department of Corrections personnel, attended a meeting on new federal homeland security exercise evaluation methodology. The goal is to merge this new methodology with current methodology, resulting in a more comprehensive approach to evaluating exercises of all types. This merging of evaluation methodologies will enable HLSEM to more accurately identify the root cause of some of the gaps and weaknesses identified in the exercise process, and more effectively assist with improvements. Exercise and Evaluation Bureau staff rolled out the newly revised evaluation methodology to the county emergency management agencies.

In 2003 the Exercise and Evaluation Bureau began the design and development of a Three-Year Exercise Program that will extend through 2006. This program is enabling state and local jurisdictions to participate in multi-county exercises that are serving as a training ground for responding to large disasters that require the sharing of resources and expertise of neighboring jurisdictions.

The first year of the program consisted of six tabletop exercises; the second year featured six functional exercises in each District; and the third year will culminate in 2006 with a statewide functional exercise with multiple incidents in different areas of the state.

The State Agency Exercise Group (SAEG) was put into place to ensure coordination among State agencies in the design and development of each agency's exercises and to ensure, whenever possible, the objectives of multiple agencies are met while integrating exercises. It is hoped this integrated approach will result in fewer total exercises overall, alleviate stress and lessen the burden on all agencies with regard to personnel for exercise support.

HLSEM and the Dept. of Corrections jointly developed a cyber-threat based tabletop exercise for Iowa's 10 large correctional institutions. Eleven sites and over 100 personnel participated simultaneously by conference call in identifying, categorizing and problem solving a widespread computer attack on Dept. of Corrections facilities.

In cooperation with the Iowa Department of Agriculture and Land Stewardship and the Iowa Department of Natural Resources, HLSEM helped develop the Agroville Foreign Animal Disease Exercise. Agroville educates responders, local public health agencies, veterinarians and agricultural producers on infectious animal disease response through six one-day training sessions. Training sessions were held in March 2004, with additional sessions scheduled for 2005.

The Amber Waves Interdependencies Exercise brought together 200 public and private-sector leaders to jointly problem-solve a scenario that mixed a terrorist attack and a tornado that collapsed the Iowa electrical grid. As the electrical grid collapsed, a series of other serious cascading events followed, with cell phones and landline phones failing, followed by the loss of water treatment plants and the dramatic slowing of commerce in Iowa. This was an unprecedented collaborative opportunity for senior leadership in the public and private sector.

Following is a list of exercises that occurred during SFY 2004:

Jurisdiction	Exercise Type	Date	Type of Hazard	Off.	Participants
Allamakee	Tabletop	6/9/05	Technological	3	13
Appanoose	Actual Occurrence	7/20/04	Technological	4	26
Benton	Full-scale	10/20/04	Technological	1	41
Benton	Functional	3/31/05	Natural	2	5
Black Hawk	Tabletop	8/14/04	National Security/Terrorism	4	28
Black Hawk	Full-scale	10/13/04	National Security/Terrorism	1	
Black Hawk	Tabletop	1/19/05	National Security/Terrorism	2	14
Boone	Full-scale	10/16/04	Technological	1	27

Boone	Actual	11/2/04	National Security/Terrorism	1	51
Boone	Full-Scale	2/8/05	Technological	2	19
Boone	Functional	4/12/05	National Security/Terrorism	3	12
Bremer	Tabletop	1/15/05	National Security/Terrorism	2	40
Bremer	Functional	5/24/05	National Security/Terrorism	3	30
Buena Vista	Full-scale	12/11/04	National Security/Terrorism	1	133
Buena Vista	Actual	1/22/05	National Security/Terrorism	2	66
Buena Vista	Tabletop	2/10/05	National Security/Terrorism	2	73
Buena Vista	Tabletop	5/26/05	National Security/Terrorism	3	40
Buena Vista	Full-scale	5/27/05	National Security/Terrorism	3	535
Buena Vista	Functional	6/22/05	National Security/Terrorism	3	9
Buena Vista	Actual	6/30/05	Technological	3	60
Butler	Tabletop	1/15/05	National Security/Terrorism	2	19
Butler	Tabletop	9/23/04	National Security Terrorism	4	21
Butler	Tabletop	1/15/05	National Security/Terrorism	2	19
Butler	Functional	5/24/05	National Security/Terrorism	3	13
Calhoun	Tabletop	1/18/05	National Security/Terrorism	2	4
Carroll	Actual	5/25/05	National Security/Terrorism	3	28
Cerro Gordo	Full-scale	9/21/04	Explosion	4	210
Cerro Gordo	Tabletop	2/16/05	Technological	2	12
Cerro Gordo	Functional	5/4/05	Natural	3	24
Cerro Gordo	Functional	5/24/05	National Security/Terrorism	3	12
Cherokee	Full-scale	7/31/04	National Security/Terrorism	4	82
Chickasaw	Functional	5/24/05	National Security/Terrorism	3	22
Clay	Functional	6/22/05	National Security/Terrorism	3	17
Clayton	Tabletop	9/22/04	National Security/Terrorism	4	34
Clayton	Full-scale	4/9/05	National Security/Terrorism	3	60
Clinton	Full-scale	7/21/04	National Security/Terrorism	4	22
Clinton	Functional	3/30/05	Natural	2	371
Crawford	Full-scale	6/13/05	Technological	3	51

Dallas	Functional	4/12/05	National Security/Terrorism	3	12
Decatur	Tabletop	3/9/05	National Security/Terrorism	2	48
Des Moines	Functional	3/31/05	Natural	2	5327
Des Moines	Tabletop	4/5/05	Technological	3	10
Des Moines	Functional	5/16/05	Natural	3	5327
Dickinson	Local	10/23/04	Technological	1	74
Dickinson	Functional	6/22/05	National Security/Terrorism	3	10
Dubuque	Tabletop	3/22/05	National Security/Terrorism	2	40
Dubuque	Tabletop	3/23/05	National Security/Terrorism	2	36
Dubuque	Full-scale	4/26/05	National Security/Terrorism	3	517
Emmet	Tabletop	1/26/05	Technological	2	44
Emmet	Drill	3/30/05	Natural	2	108
Emmet	Full-scale	4/9/05	Technological	3	104
Emmet	Functional	5/24/05	National Security/Terrorism	3	18
Fayette	Randalia Incident	3/3/05	National Security/Terrorism	2	51
Floyd	Functional	5/24/05	National Security/Terrorism	3	13
Floyd	Full-scale	6/11/05	National Security/Terrorism	3	94
Franklin	Tabletop	1/24/05	National Security/Terrorism	2	21
Franklin	Functional	5/24/05	National Security/Terrorism	3	12
Greene	Full-scale	3/10/05	National Security/Terrorism	2	129
Grundy	Functional	4/12/05	National Security/Terrorism	3	10
Hamilton	Tabletop	1/18/05	National Security/Terrorism	1	6
Hamilton	Functional	4/12/05	National Security/Terrorism	3	11
Hancock	Functional	5/24/05	National Security/Terrorism	3	16
Hardin	Full-scale	12/11/04	National Security/Terrorism	1	22
Hardin	Tabletop	2/24/05	National Security/Terrorism	2	16
Harrison	Actual	11/10/04	Natural	1	47
Henry	Tabletop	19/6/04	National Security/Terrorism	4	24
Henry	Tabletop	3/18/05	National Security/Terrorism	2	14

Howard	Functional	5/25/05	National Security/Terrorism	3	9
Ida	Functional	6/22/05	National Security/Terrorism	3	7
Jasper	Full-scale	12/2/04	National Security/Terrorism	1	133
Jasper	Actual	4/12/05	National Security/Terrorism	3	16
Jasper	Functional	4/12/05	National Security/Terrorism	3	29
Jefferson	Actual	1/13/05		2	76
Johnson	Tabletop	11/30/04		1	17
Johnson	Tabletop	11/30/04	National Security/Terrorism	1	17
Kossuth	Functional	5/24/05	National Security/Terrorism	3	16
Lee	Full-scale	10/25/04	National Security/Terrorism	1	96
Lee	Full-scale	10/25/04	National Security/Terrorism	1	34
Lee	Full-scale	10/26/04	National Security/Terrorism	1	153
Linn	Full-scale	8/4/04	National Security/Terrorism	4	150
Linn	Full-scale	8/4/04	National Security/Terrorism	4	75
Linn	Full-scale	8/4/04	National Security/Terrorism	4	50
Linn	Full-scale	8/11/04	Technological	4	145
Linn	Tabletop	8/26/04	Technological	4	13
Linn	Full-scale	8/15/04	Technological	4	215
Linn	Functional	9/27/04	Technological	4	30
Linn	Tabletop	2/16/05	National Security/Terrorism	2	120
Linn	Full-scale	5/21/05	Natural	3	283
Linn	Full-scale	6/22/05	Technological	3	50
Linn	Full-scale	6/25/05	Technological	3	41
Lyon	Full-scale	10/9/04	National Security/Terrorism	1	112
Lyon	Tabletop	2/28/05	National Security/Terrorism	2	51
Lyon	Functional	6/22/05	National Security/Terrorism	3	8
Madison	Drill	1/17/05	National Security/Terrorism	2	46
Marshall	Drill	10/2/04	National Security/Terrorism	1	11
Marshall	Functional	4/12/05	National Security/Terrorism	3	16
Marshall	Functional	4/25/05	National Security/Terrorism	3	32

Mitchell	Functional	5/24/05	National Security/Terrorism	3	11
Monona	Full-scale	9/18/04	National Security Terrorism	4	93
Monona	Tabletop	10/20/04	Technological	1	30
Monroe	Full-scale	5/7/05	National Security/Terrorism	3	84
Montgomery	Full-scale	8/21/04	National Security/Terrorism	4	125
Montgomery	Tabletop	3/11/05	National Security/Terrorism	2	30
O'Brien	Full-scale	10/9/04	National Security/Terrorism	1	77
O'Brien	Tabletop	3/31/05	National Security/Terrorism	2	55
O'Brien	Functional	3/31/05	Natural	2	416
O'Brien	Full-scale	9/30/04	National Security Terrorism	4	77
Osceola	Tabletop	9/30/04	National Security/Terrorism	4	16
Osceola	Full-scale	10/9/04	National Security/Terrorism	1	77
Palo Alto	Functional	6/22/05	National Security/Terrorism	3	15
Plymouth	Actual	10/27/04	Natural	1	24
Plymouth	Tabletop	11/11/04	National Security/Terrorism	1	25
Plymouth	Tabletop	3/29/05	National Security/Terrorism	2	88
Plymouth	Functional	6/22/05	National Security/Terrorism	3	34
Pottawattamie	Tabletop	8/10/04	Chemical	4	77
Pottawattamie	Full-scale	9/22/04	Natural	4	263
Poweshiek	Full-scale	9/17/04	National Security Terrorism	4	50
Poweshiek	Functional	4/12/05	National Security/Terrorism	3	18
Ringgold	Actual Event	9/14/04	Natural	4	361
Ringgold	Tabletop	3/22/05	National Security/Terrorism	2	14
Scott	Tabletop	7/28/04	Natural	4	13
Shelby	Full-scale	8/03/04	National Security/Terrorism	4	6706
Shelby	Full-scale	10/20/04	National Security/Terrorism	1	2119
Shelby	Functional	2/12/05	Natural	2	56
Shelby	Functional	3/31/05	Natural	2	13226
Sioux	Functional	8/28/04	Technological	4	104
Sioux	Tabletop	3/30/05	National Security/Terrorism	2	97
Sioux	Functional	6/22/05	National Security/Terrorism	3	9



Story	Actual Occurrence	8/27/04	Natural	4	54
Story	Actual Occurrence	10/26/04	Natural	1	54
Story	Tabletop	1/18/05	National Security/Terrorism	2	121
Story	Functional	4/12/05	National Security/Terrorism	3	76
Story	Full-scale	5/31/05	National Security/Terrorism	3	52
Union	Functional	8/03/04	National Security/Terrorism	4	6
Union	Functional	2/16/05	National Security/Terrorism	2	81
Union	Functional	3/31/05	Natural	2	151
Wapello	Tabletop	10/20/04	National Security/Terrorism	1	15
Warren	Actual Occurrence	10/2/04	National Security/Terrorism	1	28
Warren	Actual Occurrence	10/4/04	National Security/Terrorism	1	48
Warren	Full-scale	10/15/04	National Security/Terrorism	1	496
Warren	Tabletop	1/18/05	National Security/Terrorism	2	134
Warren	Functional	4/12/05	National Security/Terrorism	3	11
Webster	Functional	10/29/04	National Security/Terrorism	1	27
Webster	Functional	10/29/04	National Security/Terrorism	1	27
Webster	Functional	4/12/05	National Security/Terrorism	3	9
Webster	Tabletop	4/28/05	National Security/Terrorism	2	22
Winnebago	Functional	5/24/05	National Security/Terrorism	3	16
Winneshiek	Functional	5/24/05	National Security/Terrorism	3	22
Woodbury	Full-scale	9/30/04	National Security/Terrorism	3	238
Woodbury	Full-scale	9/30/04	National Security Terrorism	4	298
Woodbury	Functional	5/30/05	Natural	3	17365
Worth	Functional	5/24/05	National Security/Terrorism	3	11
Wright	Functional	5/24/05	National Security/Terrorism	3	14

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**j. Planning:**

**Emergency Operations:** Improving emergency planning for mitigation, response and recovery continued to be a prime focus of the Homeland Security and Emergency Management Division. Seven Homeland Security and Emergency Management Division planners have been assigned to assist local emergency management coordinators. Through personal visits and other contacts the planners have been assisting the counties in the development and review of emergency plans.

During the year, guidance was provided to counties to help them improve all three sections of their plans. In the summer of 2003, the state administrative code was amended by the Division to reflect a desired focus on comprehensive emergency planning. In addition, reaching compliance was one of the eligibility requirements for counties to receive federal homeland security funds.

During the year there was continued priority placed on assisting counties in their planning activities. Counties fall into two major categories:

- Compliant - meaning they have approved plans that meet standards.
- Non-Compliant - which are counties without approved plans.

At the end of the fiscal year compliant counties reached a record high of 97, with only two remaining non-compliant. For a county to be considered compliant relative to comprehensive emergency planning, the response, mitigation, and recovery portions of the county multi-hazard plan must all be compliant.

**Response Planning: County Response Planning:** By the end of the fiscal year, 97 counties submitted and received approval on their Part A of the Comprehensive Emergency Operations Plan. Response plans have a review requirement of 20 percent of the annexes, beyond the hazardous materials annex, which has an annual review requirement of its own. Technical assistance continues to be delivered on as-requested basis.

**Recovery Planning: County Recovery Planning:** At the end of the fiscal year, 98 counties submitted and received approval on their Part B of the Comprehensive Emergency Operations Plan. Mitigation plans, once adopted and approved, are compliant for five years unless there is a Presidential Disaster declared for the jurisdiction. Technical assistance continues to be delivered on an as-requested basis.

**Critical Asset Protection Planning (CAPP):** HLSEM developed and facilitated the Amber Waves Tabletop Exercise in which participants were presented with a statewide multi-source disaster scenario, ranging from tornadoes in western Iowa to a bridge collapse in Clinton and rumored Foot-and-Mouth Disease infections at the Iowa State Fair. As the exercise unfolded, facilitators solicited the participants for input on how they would react to the ever-changing situation. With representation from diverse groups such as local law enforcement, state government agencies, utilities and private businesses (rail, shipping, banking, health care, insurance, information technology, etc.), the exercise discussion

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provided insight as to what are some of the stronger relationships. Expert evaluators provided analysis.

- An Action Plan will be prepared using the results from the exercise. It will provide guidance for training, and outline a path to reach goals between the public and private partners.

**Recovery Planning: County Recovery Planning:** As of the end of the fiscal year, 97 counties submitted and received approval on their Part C of the Comprehensive Emergency Operations Plan. Recovery plans, once adopted and approved, are compliant for five years unless there is a Presidential Disaster declared for the jurisdiction. Technical assistance continues to be delivered on an as-requested basis.

- k. **Hazard Mitigation:** Mitigation activities continued to escalate in Iowa during the state fiscal year 2004. Along with the implementation of new programs, Iowa had new appropriations related to a federal disaster declaration for flooding during May of this year. Communities rely on hazard mitigation funding to perform projects to avoid future disaster impacts as well as contributing to post-disaster long-term recovery efforts.

At the end of state fiscal year 2004, over 3,000 active projects were identified totaling more than \$500 million that remained unfunded. The total of unfunded projects includes over \$7 million in new projects to acquire flood-damaged structures damaged during the May 2004 flooding in northeast and north-central Iowa.

Typical types of hazard mitigation projects that are funded by federal mitigation programs include; flood property acquisitions/relocations /elevations, flood protection to critical public facilities, weather radio warning systems, tornado shelters, and local hazard mitigation planning.

- **Hazard Mitigation Grant Program (HMGP)**  
**Safe Room Initiative (Community Tornado Shelters)**  
The Safe Room Initiative through HLSEM is designed to construct community, public, and residential safe rooms for severe weather protection. Utilizing specific design criteria, there were two community shelters completed in the City of Duncombe (to serve 400 citizens) and the City of Ventura (to serve 500 citizens). The City of Clear Lake VFW community shelter was a third major project of this type and was in the application design phase during the state fiscal year. The City of Clear Lake VFW community shelter is designed to shelter 700 citizens.
- **Other HMGP Project Initiatives**  
**Hazard Mitigation Grant Program (2004 Flood Declaration) Disaster 1518**  
As a result of the 2004 federal disaster declaration, HLSEM processed more than 60 applications with six applications approved by FEMA to acquire flood-damaged property. The total amount of the award equals \$2,031,900.

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These projects are cost shared 75 percent federal funds, 10 percent state funds and 15 percent local share commitment.

- **State Hazard Mitigation Plan**  
Iowa's State Hazard Mitigation Plan was completed and submitted for approval to comply with the requirements of the Disaster Mitigation Act of 2000 (DMA 2000). The completion and approval of this plan ensures that Iowa remains eligible for all federal disaster assistance afforded under the Stafford Act. Iowa's plan is an inter-agency plan that integrates local and state planning efforts through the efforts of Iowa's State Hazard Mitigation Team (SHMT). The Team completed a three-year effort to develop a statewide hazard analysis and risk assessment looking at all natural and human-made hazards that may affect the State. This information was then used to develop statewide hazard mitigation goals, objectives, and measures implemented through state and local jurisdictions to address priority hazards.
- **Flood Mitigation Assistance (FMA) Program**  
**Technical Assistance Grants:**  
Technical Assistance funds were awarded for the state fiscal year 2004 in the amount of \$14,820. This grant has a 25 percent state match requirement.
- **FMA Planning Initiative**  
Flood Mitigation Assistance (FMA) Program funds were awarded for state fiscal year 2004 in the amount of \$13,900 for local planning. This grant has a 25 percent local match requirement.
- **FMA Project Initiative**  
FMA project funds 2004 were available to eligible cities and counties for mitigation activities for repetitive loss projects insured by the National Flood Insurance Program (NFIP). Technical Assistance funds were awarded in the amount of \$133,380. This grant has a 25 percent local match requirement.
- **Pre-Disaster Mitigation (PDM) Program**  
**Pre-Disaster Mitigation Competitive (PDM-C) Grant 2003.**  
Twenty-four approved federal applications were processed through HLSEM.
- **Mitigation Planning: Multi-Hazard Mitigation Plan:**  
**Local Hazard Mitigation Planning**  
Twenty Local Hazard Mitigation Plans in compliance with the Disaster Mitigation Act of 2000 (DMA 2000) were developed and approved by FEMA during the state fiscal year. Meeting this requirement makes these communities eligible for federal mitigation grant funds provided through FEMA and HLSEM. This brings the total of Iowa communities that have developed a local mitigation plan to more than 500 since the start of this initiative in 1997.

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**l. Public Affairs:** During SFY 2004, HLSEM staff were involved in the following public affairs activities:

- Data and voice communications systems remain at a high degree of reliability for activation of the State Emergency Operations Center (SEOC) located at the Iowa Joint Forces Headquarters Armory. In addition to routine testing, system reliability is also monitored and evaluated during regular operative utilization.
- The Division unveiled a new Web site in an effort to educate the public on state homeland security initiatives and family and community emergency preparedness.
- The Division issued press releases on homeland security activities and initiatives, homeland security funding, and state disaster response.
- The Division produced and distributed 6 newsletters to county emergency management coordinators and first responders.
- The Division produced a display with a focus on individual emergency preparedness for the Iowa State Fair and distributed several educational brochures on the Division, homeland security, and individual emergency preparedness.

**m. E911 Program:** During FY 2002, the E911 program in Iowa expanded the Enhanced 911 service in the state for both wire-line phone and wireless communications.

Current status for wireline phones:

- All 99 Iowa counties have approved E911 service plans.
- 97 counties have passed a local referendum providing for the collection of an E911 surcharge.
- 73 counties collect surcharge at a rate of \$1.00 per month, per access line.
- 23 counties collect surcharge at a rate of less than \$1.00 per month, per access line.
- 1 county collected surcharge at a rate greater than \$1.00 per month, per access line.
- 2 counties collect no surcharge.
- 99 counties have Enhanced 911 Service.

For wireless phone:

- A statewide surcharge of \$0.50 per phone in the state was implemented on January 1, 1999.
- A five-year, \$11 million contract was awarded to Qwest under which they will provide the state with a dedicated network to deliver wireless 911 calls.
- The local Public Safety Answering Points (PSAPs) have been upgraded so they are ready to handle the calls. The wireless surcharge completely funded these upgrades in the amount of \$5,051,010.78.

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- As of June 30, 2002, all 99 counties have all wireless service providers providing Phase 1 (call back number and location of the tower that received the call) service.
  - The development of an Implementation Plan for Phase 2 service (actual caller location) is complete. Implementation is scheduled to begin in the first half of FY 2005.

**n. Radiological Emergency Preparedness (REP) Program:** The Commercial Nuclear Facility industry's regulatory program mandates the "protection of the public health and safety of the citizenry" in the event of a serious incident at any of the four commercial nuclear power stations in and adjacent to the State of Iowa. This is accomplished through the development, implementation and maintenance of plans and procedures to preclude the exposure of the public to, and preclude the entry into the food chain of, harmful radionuclides.

- **Activities (generic & reactor - specific to this program are as outlined)**
- **The Genoa Boiling Water Reactor** is located near Genoa, Wisconsin, and is owned and operated by Dairyland Power Cooperative. This particular reactor went into a decommissioning shutdown on April 30, 1987. The operating license has been amended to "possess but not operate" status. At this time, the reactor has ceased to operate and is in a cold shutdown status. They have been given permission by the Nuclear Regulatory Commission to cease the publication of their off-site emergency action brochure and the Emergency Planning Zone (EPZ) has now been re-defined as the site boundary, that is, an area radius of about 200 yards with a security fence around it. The utility still maintains off-site notification procedures to Iowa, Minnesota and Illinois. They are storing spent reactor fuel on the premises.
- **Cooper Nuclear Station** is located near Brownsville, Nebraska. Its impact on Iowa is limited to five Iowa counties (Fremont, Page, Taylor, Montgomery, and Mills), which are within this particular station's Ingestion Pathway Zone. Further description of activities for this particular station will follow under a section entitled "Accomplishments."
- **Fort Calhoun Nuclear Station** is located near Fort Calhoun, Nebraska, and impacts Iowa with its Plume Exposure Pathway (approximately 3,800 persons within Harrison and Pottawattamie Counties) and with its Ingestion Pathway Zone of 10 Iowa counties (Cass, Crawford, Fremont, Harrison, Mills, Montgomery, Monona, Pottawattamie, Shelby, and Woodbury). Further description of activities for this particular station will follow under a section entitled "Accomplishments."
- **Quad Cities Station**, Units One and Two, are located near Cordova, Illinois. It is owned and operated by Exelon Corporation. Mid American Energy utilizes a share of the energy generated by this station. The Plume Exposure Pathway affects approximately 44,000 Iowa residents residing within Clinton and Scott Counties, with the majority residing in Clinton County. The Plume Exposure Pathway encompasses the entire city limits of Clinton and in Scott

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County includes the entire city of LeClaire. The ingestion pathway portion includes seven Iowa counties (Scott, Clinton, Jackson, Dubuque, Jones, Cedar, and Muscatine). Further description of activities for this particular station will follow under a section entitled "Accomplishments".

- **Duane Arnold Energy Center** operated by Nuclear Management Corporation near Palo, Iowa, is the sole commercial nuclear facility within Iowa. The Plume Exposure pathway impacts approximately 160,000 residents/transients within Linn and Benton Counties. The majority of the population resides in Linn County. The Plume Exposure Pathway takes in the entire corporate city limits of Cedar Rapids to include adjoining suburbs. Further description of activities for this particular station will follow under a section entitled "Accomplishments."

#### **ACCOMPLISHMENTS BY STATION:**

- **Cooper Nuclear Station:**
  - Participated in review and dissemination of the Emergency Information Brochure for Cooper Nuclear Station.
  - Reviewed and updated the Cooper Nuclear Station site-specific section of the Iowa State Radiological Emergency Response Plan.
  - Attended quarterly meetings with Nebraska, Kansas, Missouri, and Iowa to discuss radiological emergency program issues.
  - Participated in quality assurance audit.
- **Fort Calhoun Nuclear Station:**
  - Participated in the formulation of the Public Emergency Information Materials along with the State of Nebraska and the Omaha Public Power District. The materials were distributed to approximately 3,800 recipients in Iowa to include residents within an approximate 10-mile radius from the Nuclear Station, including the city of Missouri Valley, Iowa, as well as all state executive agencies, Iowa National Guard and the Iowa Governor's Office.
  - Participated in training of 200 state, local and volunteer emergency workers throughout the period.
  - Provided training and planning for off-site medical drills with Harrison and Pottawattamie Counties.
  - Participated in annual media information distribution with Nebraska, and Omaha-Council Bluffs print and broadcast media outlets.
  - Developed budgets for six local and volunteer groups. (Funded by Omaha Public Power District)
  - Maintained calibration and leak testing and quarterly testing of self-reading emergency worker dosimetry, off-site.
  - Annual update of the Fort Calhoun emergency plans and procedures for state and local governments and all volunteer groups.
  - Participated in the Fort Calhoun Quality Assurance Audit, off-site.
  - Attended numerous OPPD-sponsored planning sessions with Nebraska, Iowa county and city government agencies, and volunteer groups.
  - Participated in four quarterly drills with OPPD.

- Made numerous visits to Crawford, Harrison, and Pottawattamie Counties to assist respective county emergency managers.
- Attended quarterly meetings with the OPPD, Nebraska Emergency Management and county emergency management coordinators regarding preparedness of the plant.
- Submitted annual certification letter to FEMA.
- **Quad Cities Station, Units One and Two:**
  - Iowa and Illinois prepared and distributed, along with Exelon and Scott and Clinton Counties, selected information on emergency planning and response along with a media guide to print and broadcast media outlets on the Iowa side of the Quad Cities EPZ.
  - Participated in the update of the annual Public Information Brochure along with Clinton and Scott Counties, the State of Illinois, and Exelon.
  - Conducted the annual training of approximately 600 local emergency workers within Clinton County and approximately 300 emergency workers within Scott County.
  - Participated in the full-scale training session and the evaluated exercise for one medical group in Scott County. The drill was successful and the report has been distributed to the appropriate parties.
  - The Clinton County and Scott County Radiological Response Plans and the associated Standard Operating Procedures for Clinton and Scott Counties were updated. Maps and replacement pages were distributed to 335 plan holders in federal and state governments and in Clinton and Scott Counties.
  - Conducted training for approximately 20 State emergency workers at the Forward Command Post (FCP) who would have an emergency response role.
  - Participated in annual Exelon-sponsored recognition day, along with the State of Illinois, and Scott and Clinton Counties.
  - Participated in the annual off-site Quality Assurance Audit.
  - Distributed approximately 200 Public Information Brochures to selected state agency recipients to include volunteer groups, Iowa National Guard, and Governor's Office. Also, the brochures were mailed to all residences and businesses within the Emergency Planning Zone.
  - Letters of Agreement with various response organizations in Clinton County were reviewed and renewed.
- **Duane Arnold Energy Center (DAEC):**
  - Monitored the conduct of off-site emergency worker training in Linn and Benton Counties (risk) and Johnson, Buchanan, Marshall, and Scott Counties (host). The number trained was approximately 2,500 and included county and municipal employees, elected and appointed officials, volunteer groups, members of the educational sector, two separate ambulance groups and responders from two hospitals, one in Cedar Rapids and one in Iowa City.
  - Observed the training for an evaluated Medical Services One drill. And attended the evaluated drill. Utilized Area Ambulance Service and University of Iowa Hospitals and Clinics.



- Participated in the formulation of information designed to discuss the DAEC Plume EPZ and emergency response actions for insert into area telephone books. This includes an Emergency Action Plan Pamphlet for Visitors and Guests distributed to parks and recreation areas within the Plume EPZ. Also reviewed the script for the DAEC Emergency INFO Line, entitled "In Touch".
- Participated in monthly meetings with the Nuclear Management Company, which took over operation of the plant, and Linn and Benton Counties to discuss issues related to the REP program. Participated in quarterly meetings with those already mentioned and the host counties - Marshall, Johnson, Buchanan and Scott.
- Planned for and participated in three full-scale drills designed to test dose assessment, field monitoring teams and coordination, communications, and the interface between the Nuclear Management Company, Linn and Benton Counties, and the State.
- Participated in two meetings with IDPH, the utility, and Linn and Benton Counties relative to changes within the Emergency Action Level classification system.
- Planned and participated in forward operations training for the Iowa State Patrol, Iowa National Guard, Iowa Department of Transportation and Iowa Department of Natural Resources related to the Forward Command Post in support of the DAEC.
- Provided briefing on Emergency Worker Apparatus to District #11 Iowa State Patrol and explanation of emergency response role to a security event at the DAEC.

#### **OTHER HIGHLIGHTS:**

- Prepared and received approval from four utilities for the State of Iowa's budget for the REP program.
- Annual review of the State of Iowa Radiological Emergency Response Plan, the generic section and the DAEC site specific section; as well as the site-specific sections for Quad Cities, Fort Calhoun, and Cooper Nuclear Station.
- Staff attended the annual REP conference.
- Standard Operating Procedures were revised for SEOC responders as a result of the after action report from the Quad Cities Alert of April 15, 2003.
- Continue to monitor several high- and low-level shipments of radioactive materials via highway through Iowa, some requiring an escort by the Iowa Department of Transportation. Participated in several meetings of the Iowa Radiological Emergency Response Steering Committee along with members of the Iowa Department of Public Health's Radiation Bureau, Iowa State University Department of Environmental Health and Safety and the University of Iowa Hygienic Laboratory. These meetings were held to identify training, equipment and planning needs to address the movement of radiological materials, specifically spent nuclear fuel shipments, across Iowa.
- Initiated training for Iowa DOT personnel that may become involved in an off-site response to an incident at both the Duane Arnold Energy Center and the Quad Cities Nuclear Station.

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- Continued to work with and coordinate the procedures that the Iowa Homeland Security and Emergency Management Division and the Iowa DOT utilize to guide the shipments of high-level radioactive materials through Iowa.
  - Prepared and conveyed the generic section of the calendar year 2003 annual letter of certificate to FEMA Region VII. This conveyance also included site-specific letters for Quad Cities, the DAEC, and the Fort Calhoun Nuclear Station. Letters were conveyed in January of 2004.
  - Secured an extension of expired KI for our federal, state, local, and volunteer emergency workers.
  - Planned, coordinated and participated with the state EOC training sessions offered to all state executive agencies, the Iowa National Guard, and others on a selected basis. One session was delivered with the REP as the specific subject.
  - During this period continued to attend and participate with FEMA Region VII sponsored REP meetings in Kansas City.
  - Partnered with the utilities operating the plants and secured the REP budget.
  - ◆ **Radiological Maintenance Facility:**
    - Annual calibration was accomplished for all radiation detection instruments as referenced in the Iowa Emergency Plan, Section B, Nuclear Power Plant Accident/Incident. Shop personnel also participated in all scheduled REP drills, rehearsals, and FEMA evaluated events.
    - Conducted and/or assisted in training sessions off-site for REP emergency workers at the state, military, local and volunteer levels.
    - Serviced and calibrated radiological instrument kits used by Radiological HazMat Teams. We continue to support the refresher training of these teams, either directly, or assisted by the Iowa Department of Public Health, Bureau of Radiological Health.

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## ANNEX A

### ADJUTANTS GENERAL OF IOWA 1851-2005

1. Daniel S. Lee, Lee County, appointed April 3, 1851
2. George W. McCleary, Louisa County, appointed May 16, 1855
3. Elijah Sells, Muscatine County, appointed January 15, 1857
4. Jesse Bowen, Johnson County, appointed January 18, 1858
5. Nathaniel B. Baker, Clinton County, appointed July 25, 1861 (served until September 13, 1876, date of his death)
6. John H. Looby, Clarke County, appointed October 1, 1876
7. Noble Warwick, Lee County, appointed September 1, 1878
8. William L. Alexander, Lucas County, appointed September 1, 1887
9. Bryon A. Beason, Marshall County, appointed October 9, 1889
10. George Greene, Linn County, appointed May 1, 1890
11. John R. Prime, Polk County, appointed February 1, 1894
12. Henry H. Wright, Appanoose County, appointed February 1, 1896
13. Melvin H. Byers, Mills County, appointed February 1, 1899
14. William H. Thrift, Dubuque County, appointed February 1, 1905
15. Guy E. Logan, Montgomery County, appointed February 1, 1909 (resigned July 1, 1918, to accept commission in United States Army during World War I)
16. Louis C. Lasher, Scott County, appointed September 1, 1918 (Federally recognized as Brigadier General, AGD, January 1, 1922)
17. Winfred H. Bailey, O'Brien County, appointed July 4, 1927 (Federally recognized as Brigadier General, AGD, July 7, 1927; resigned January 15, 1932)
18. Charles H. Grahl, Polk County, appointed January 16, 1932 (Federally recognized as Brigadier General, AGD, July 7, 1927; resigned to accept Active Federal Service, September 18, 1950)
19. Fred C. Tandy, Polk County, appointed September 19, 1950 (Federally recognized as Major General, ANG, January 24, 1955)
20. Junior F. Miller, Polk County, appointed December 16, 1961 (Federally recognized as Major General, AGD, February 20, 1962)
21. Joseph G. May, Polk County, appointed September 1, 1969 (Federally recognized as Major General, AGD, December 11, 1969)
22. Junior H. Burkhead, Boone County, appointed January 4, 1978 (Brigadier General - Iowa; Federally recognized as Colonel, AGD, August 16, 1974)
23. Roger W. Gilbert, Polk County, appointed March 23, 1979 (Federally recognized as Major General, ANG, August 3, 1979)
24. Warren G. Lawson, Polk County, appointed May 1, 1985 (Federally recognized as Major General, ARNG, July 16, 1985)
25. Ron Dardis, Woodbury County, appointed June 20, 1999 (Federally recognized as Major General, ANG, March 30, 2000)

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## ANNEX B

### ASSISTANT AND DEPUTY ADJUTANTS GENERAL OF IOWA 1861-2005

In many of the administrations of Adjutant Generals, there was no title "Assistant Adjutant General," but the next ranking man on staff probably carried out the duties of the Assistant Adjutant General. In those cases, we have inserted the name and title of the second ranking man.

1861	Colonel John C. Culbertson
1862	Colonel Philo E. Hall
1863	Colonel John C. Culbertson
1864	Colonel F.H. Impey
1865	Colonel Edward E. Bassett
1866-1876	No staff position of any kind; the Adjutant General carried out the duties of all members of the staff
1877	Colonel Albert W. Swalm, Assistant Inspector General
1878-1879	Brigadier General A.R. Dewey, Inspector General
1880-1881	W. H. Thrift, Inspector General
1881-1883	Brigadier General Horace G. Wolf, Inspector General
1886-1889	Brigadier General R.S. Benson, Inspector General
1889-1890	Brigadier General Henry H. Rood, Inspector General
1890-1892	Brigadier General E.E. Hasner, Inspector General
1883	Lieutenant Colonel M.W. McIvor, Assistant Adjutant General
1884-1899	Brigadier General (later Colonel) James Rush Lincoln, Inspector General
1900-1902	Colonel Henry H. Rood, Quartermaster General
1902-1905	Colonel John C. Loper, Quartermaster General
1905-1909	Colonel Guy E. Logan, Assistant Adjutant General
1909-1922	Major Edwin E. Lucas, Assistant Adjutant General
1923-1928	Lieutenant Colonel Knud Boberg, Assistant Adjutant General
1929-1932	Colonel Charles H. Grahl, Assistant Adjutant General
1933-1948	Colonel Ralph A. Lancaster, Assistant Adjutant General
1949-1950	Colonel Fred C. Tandy, Assistant Adjutant General
1951-1964	Colonel Donald B. Johnson, Assistant Adjutant General
1965-1968	Brigadier General Joseph G. May, Assistant Adjutant General
1969-1978	Brigadier General Ronald R. Woodin, Deputy Adjutant General
1978-1978	Colonel Frederick C. Oelrich, Deputy Adjutant General
1979-1985	Brigadier General Warren G. Lawson, Deputy Adjutant General
1985-1989	Brigadier General Neal R. Christensen, Deputy Adjutant General
1989-1995	Brigadier General Harold M. Thompson, Deputy Adjutant General
1995-1998	Brigadier General Roger C. Schultz, Deputy Adjutant General
1998-1998	Brigadier General John A. Tymeson, Acting Deputy Adjutant General
1998-1999	Brigadier General Ron Dardis, Deputy Adjutant General
1999-2001	Brigadier General John A. Tymeson, Deputy Adjutant General, Army
2000-2004	Brigadier General Joseph E. Lucas, Deputy Adjutant General, Air
2001-Present	Brigadier General Mark E. Zirkelbach, Deputy Adjutant General, Army
2004-Present	Brigadier General Douglas M. Pierce, Deputy Adjutant General, Air

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## ANNEX C

### IOWA NATIONAL GUARD INSTALLATIONS

Armory	Location	Telephone
Algona	1511 North POW Camp Road	515/295-3710
Audubon	601 Southside Avenue	712/563-2731
Boone	700 Snedden Drive	515/432-3108
Burlington	2500 Summer Street	319/754-8605
Carroll	1712 LeClark Road	712/792-1545
Cedar Rapids	10400 18th Street SW	319/363-4511
Centerville	22800 Dewey Road	641/856-2346
Chariton	1415 Lucas	641/774-4317
Charles City	2003 Clark Street	641/228-4551
Clinton	1200 13th Avenue North	563/242-9135
Corning	1925 210th Street	515/322-4410
Council Bluffs	2415 East Kanesville Boulevard	712/322-1168
Davenport	3615 Brady Street	563/391-6157
Davenport	9650 Harrison Street	563/391-8344
Denison	12 North 35th Street	712/263-2240
Des Moines	3100 McKinley Avenue	515/334-2806
Dubuque	1035 Radford Road	563/588-9603
Eagle Grove	216 South Park Street	515/448-3596
Estherville	1704 3rd Avenue South	712/362-3225
Fairfield	1501 West Stone Avenue	641/472-6101
Fort Dodge	1659 Nelson Avenue	515/573-3851
Iowa City	925 South Dubuque Street	319/688-0233
Iowa Falls	217 Georgetown Road	641/648-2631
Johnston (Camp Dodge)	7105 Northwest 70 <sup>th</sup> Avenue	515/252-4211
Keokuk	170 Boulevard Road	319/524-1325
Knoxville	1015 North Lincoln	641/828-8988
LeMars	1050 Lincoln Street NE	712/546-4908
Mapleton	305 Sioux Avenue	712/882-2145
Marshalltown	9th & Summit	641/753-9421
Mason City	1160 19th Street SW	641/423-9311
Mount Pleasant	1010 South Walnut	319/986-5842
Muscatine	1421 Park Avenue	563/263-2611
Newton	1030 West 2nd Street South	641/792-5544
Oelwein	201 10th Street SE	319/283-3088
Oskaloosa	2260 Highway 63	641/673-5223
Ottumwa	2858 North Court Road	641/684-3347
Perry	2930 Willis Avenue	515/465-4153
Red Oak	2001 G Avenue	712/623-2344
Sheldon	920 Western Avenue	712/324-2494
Shenandoah	601 West Ferguson Road	712/246-1913
Sioux City	3200 2nd Mech Drive	712/252-4347
Spencer	11 East 23rd Street	712/262-3904
Storm Lake	1601 Park Street	712/732-4431

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Washington  
Waterloo  
Waterloo

501 Highway 1 South  
2245 West Big Rock Road  
3106 Airport Boulevard

319/653-2271  
319/233-0901  
319/233-7169

### **Air Guard Facilities**

132d Fighter Wing  
Des Moines International Airport  
3100 McKinley Avenue  
Des Moines, Iowa 50321-2799  
515/256-8210

185th Fighter Wing  
2920 Headquarters Avenue  
Sioux City, Iowa 51111-1300  
712/233-0501

133d Test Squadron  
Fort Dodge Municipal Airport  
1649 Nelson Avenue  
Fort Dodge, Iowa 50501-9613  
515/574-3241

Headquarters Iowa Air National Guard  
7105 Northwest 70<sup>th</sup> Avenue  
Johnston, Iowa 50131-1824  
515/252-4296

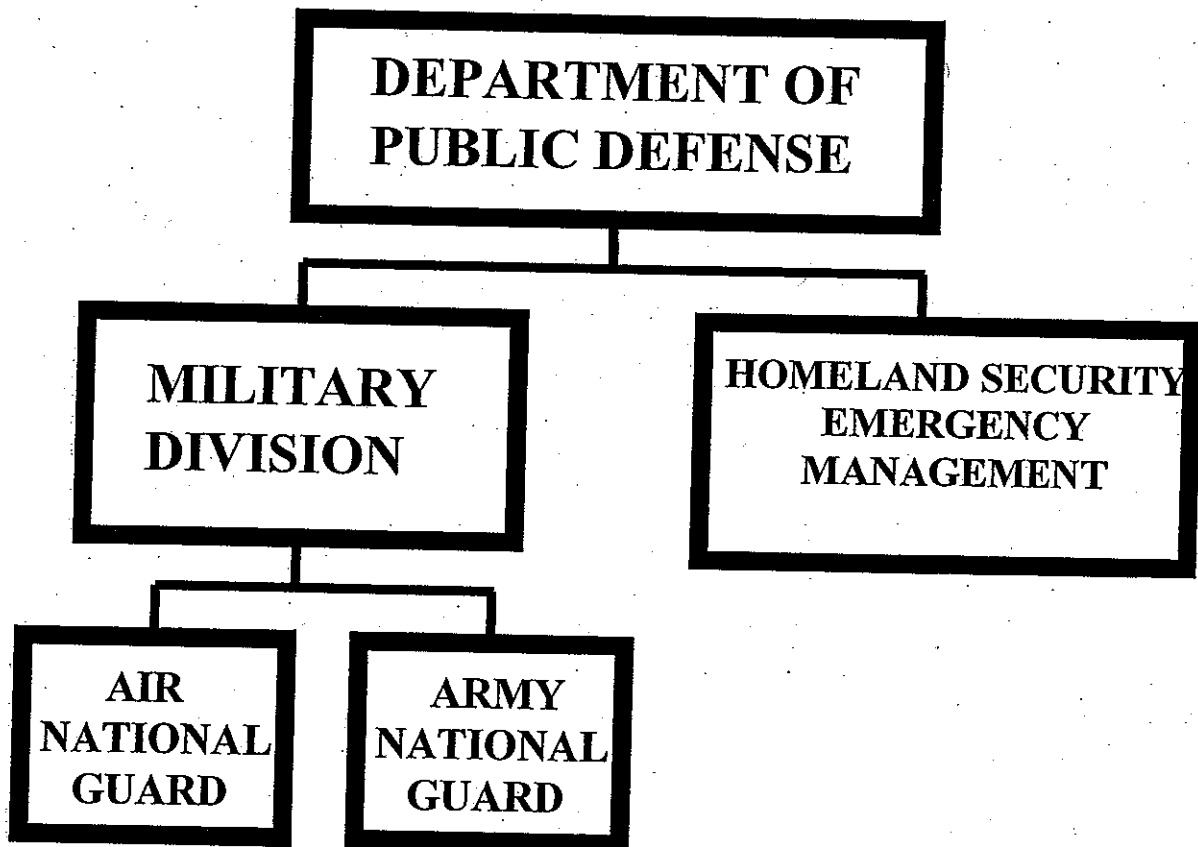


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**ANNEX D**

**Organization of the Iowa Department of Public Defense  
As of June 30, 2003**

The Iowa Department of Public Defense includes the Iowa National Guard Military Division and the Emergency Management Division. The Adjutant General serves as both the director of the department and as the head of the National Guard.



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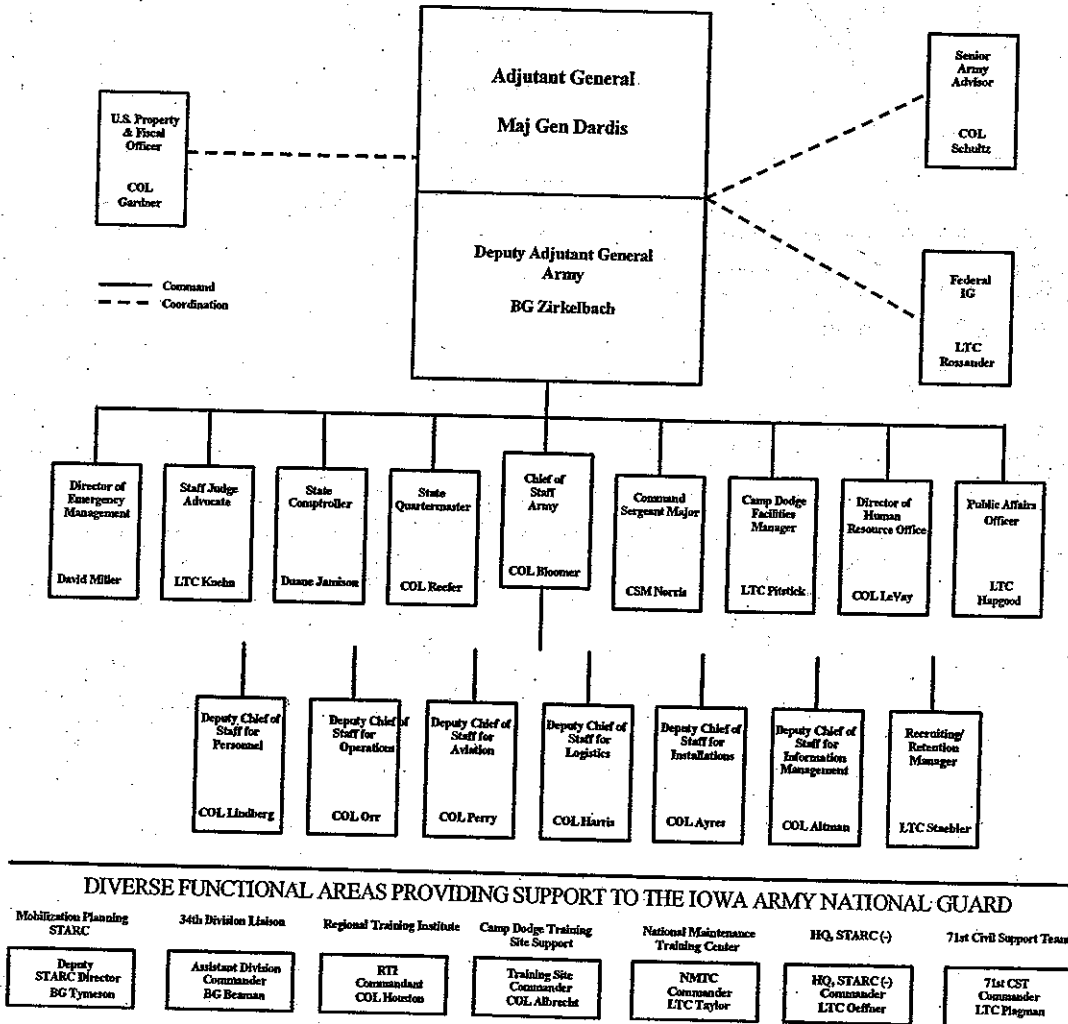
## ANNEX E

### ADJUTANT GENERAL STAFF ORGANIZATION

The Iowa Army and Air National Guard staff organizations are similar, but function independently in their direction of their training, operations, and support tasking of their units. They often work together to plan and conduct joint training exercises. The Air National Guard often provides soldier and equipment loading and transportation support for air movements to and front training locations.

The primary staff functions of both the Iowa Army and Air National Guard organizations are located at Camp Dodge.

#### Iowa Army National Guard - As of June 30, 2005



**Iowa Air National Guard - As of June 30, 2005**

