



IOWA NATIONAL GUARD HEADQUARTERS
Office of the Adjutant General

November 30, 2025

Governor Kim Reynolds
State of Iowa
State Capitol Building
Des Moines, Iowa 50319

Governor Reynolds:

It is my pleasure to submit this State Fiscal Year 2025 Annual Report for the Iowa Department of Public Defense summarizing our department's major activities and objectives over this past year. In compliance with Chapter 29A.12 of the Code of Iowa, this report provides a comprehensive detailing of our transactions and expenses and further serves as a permanent historical reference.

More than a motto, "Always Ready" requires decisive planning and sustained readiness levels. Both are paramount to the National Guard's ability to respond to natural disasters, domestic emergencies, and mobilization orders in support of America's defense strategy as the combat reserve.

State policy makers are pivotal to our mission sets, workforce recruitment & retention goals, and capital infrastructure investments. Your support, and that of the Iowa Legislature and the people of Iowa, reinforces the commitment to uphold our state-military partnership and standard for excellence.

On behalf of the 9,000 Iowans who proudly wear the uniform and uphold the oath to both the Constitution of Iowa and the United States, this report reflects the deep pride for our work and honor to protect our great state and provide for the common defense. We are ready for anything, anywhere, and anytime our state and nation calls.

Respectfully,

A handwritten signature in black ink that reads "Stephen E. Osborn".

Stephen E. Osborn
Major General, Iowa National Guard
The Adjutant General of Iowa

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Iowa Department of Public Defense

Annual Report

Fiscal Year 2025

The Iowa Department of Public Defense (DPD) derives strategic and operational guidance from two key documents: the Iowa National Guard Strategic Plan 2030 (March 12, 2024) and Campaign Plan VOLGA II (April 15, 2024). Annually refined, the Strategic Plan 2030 describes the Organizational Mission, Vision, and Strategic Approach while the Campaign Plan VOLGA II (CAMPLAN VOLGA II) operationalizes the Strategic Plan 2030.

Steering the organization through leadership transitions and changes in the environment, the Strategic Plan 2030 (STRATPLAN 2030) incorporates the National Military Strategy, National Guard Vision, and guidance from both the Governor of Iowa and the Adjutant General (TAG) of Iowa. It also identifies threats and competitors, as well as codifies organizational strategic goals.

Iowa National Guard Mission—Our Purpose

We will remain OPERATIONALLY RELEVANT and ALWAYS READY to deploy, operate, and succeed as part of the TOTAL JOINT FORCE at every mission-across multiple domains-in the homeland and abroad.

Iowa National Guard Vision—Our Future End State

The Iowa National Guard (2030) is the MOST TRUSTED ORGANIZATION IN IOWA through our professionalism, character, INVESTMENT IN PEOPLE, and transparency. We are prepared to MOBILIZE, DEPLOY, AND WIN in all environments by ensuring our people are trained and cared for, resources are properly managed, and LEADERS ARE DEVELOPED. We are INTEGRATED WITH OUR COMMUNITIES through consistent communication and strong partnerships ensuring that the Iowa National Guard provides VALUE AND OPPORTUNITY for all Iowans. We are “Always Ready” – together strengthening the future of Iowa.

STRATPLAN 2030 nests organizational activities under four interrelated lines of effort (LOE) that incorporate both Army and Air National Guard: 1) Lead and Care for People; 2) Readiness; 3) Transformation and Modernization; and 4) Communication and Engagements

CAMPLAN VOLGA II delivers the actions and activities we take as an organization to bring about our desired future state. Lines of Action (LOA) are aligned to support each LOE, and LOAs organize the actions taken to achieve the LOE into a logical sequence. Each LOA consists of objectives that deliver operational success.

To assess the progress to our desired future state, CAMPLAN VOLGA II implements a cyclic assessment program to monitor enterprise-level performance. Each quarter, the Adjutant General and Senior Leaders receive a briefing on overall progress. This assessment program is the feedback mechanism that drives continual improvement of business practices, prioritization of effort and resources, and deliberate care and development of our most valuable resource—our people. In

turn, this ensures the Governor a ready and relevant response capability from the Iowa National Guard.

The DPD Strategic Plans and Policy directorate coordinates and submits data to the Iowa Department of Management (DOM) monthly based on key performance indicators found within CAMPLAN VOLGA II.

DPD has a wide array of key customers due to our three distinct missions (federal, state, and community), along with the wide span of commands and jurisdictions in which we operate. Our customers include, but are not limited to:

- *External customers:* War trace entities – War-fighting combatant commanders, United States Forces Command (FORSCOM), and the NGB.
- *State of Iowa:* The Governor and citizens of the state, all state agencies, and law enforcement agencies.
- *Communities:* Local governments and law enforcement agencies, schools, and emergency services agencies.
- *DOD and Departments of the Army and Air Force entities:* U.S. Army Transformation and Training Command (T2COM), Combat Training Centers, 1st United States Army, United States Northern Command (NORTHCOM), Army North (ARNORTH), Air Combat Command, and military organizations and units of all services.
- *Other federal entities:* Department of Homeland Security, Federal Emergency Management Agency, and law enforcement agencies.
- *Civilians:* Businesses, not-for-profit entities, media, service organizations, and individuals.
- *Military service members:* Active and retired. Current members and veterans receive installation support (i.e., wellness center, identification cards, Records Center, Department of Veterans Affairs, Iowa Law Enforcement Academy, Post Exchange, and Iowa Gold Star Museum).

The driving force behind Iowa National Guard operations and associated functions is the *end strength of the force*. The majority of our budget activity supports manpower and salaries in our fulltime force and units.

STATE APPROPRIATIONS

Iowa Department of Public Defense - Justice Systems Appropriations

For state fiscal year 2025, the legislature approved \$7.2 million in annual General Fund state appropriations to provide for agency administration, personnel, operations & maintenance, and equipment which are essential to make limited federal funds stretch farther. State investment serves as leverage to secure federal funds allowing the Guard to draw down federal funds at a ratio of \$41 federal for every \$1 of state in a typical year. Approximately 98.0% of the total funding received by the Guard is provided by the federal government, with 2.0% derived from state funds. (Please see Appendix A for a state budgetary accounting of income and expenses.)

Iowa National Guard Service Scholarship – Education Appropriations

During the 2025 state legislative session, overwhelming bipartisan support resulted in new program flexibilities that modernized the Iowa National Guard Service Scholarship (INGSS) Program - a vital enlistment incentive. INGSS is jointly administered by the Iowa Department of

Education (Bureau of Iowa College Aid) and DPD and funded at \$6.6 million annually by way of education appropriations.

With newly enacted legislation (House File 117), INGSS was updated to allow service members to apply state tuition assistance (INGSS) awards toward short-term, professional credentials and certificate programs in high-demand fields, as directed by the Adjutant General. Now, our soldiers and airmen can pursue courses and careers that keep pace in an ever-evolving world of advanced technology and skilled trades.

Additionally, Iowa's recruitment efforts became more competitive by requiring applicants to first apply for Federal Tuition Assistance to become eligible for state tuition assistance (House File 118). This pre-application requirement ultimately increases the number of state awards available to attract more of the best and brightest to join our ranks.

At the direction of the Adjutant General, for the first time, service members will be able to enroll in summer courses using INGSS beginning with the 2026 summer academic session. This new flexibility will expand available academic options and allow our service men and women to graduate faster. The Adjutant General also ordered that the existing STEM Master's program also be offered to Soldiers and Airmen using remaining unencumbered INGSS funds.

Critical Infrastructure Investment – Rebuild Iowa Infrastructure Fund

Infrastructure designed, built, operated, and maintained by the Iowa National Guard must adhere to exacting military standards and quality ratings. Infrastructure not only secures existing missions, but positions Iowa to absorb more force structure. IANG's facilities support personnel, training and shelters equipment and other high-value assets. The infrastructure in the IANG network ranges from Army Aviation Support Facilities to Air National Guard runways to firing ranges and armories. Annually, the Joint Transportation, Infrastructure and Capitals Appropriations Committee provides a steady investment of \$4.75 million from the Rebuild Iowa Infrastructure Fund (RIIF) that enabled the direct draw-down of \$7.8 million in federal funds this past year. Federal military construction (MILCON) funds flowing to Iowa are influenced by annual MILCON appropriations levels and new starts in other states requiring a 75/25 match. Last year, repair funds were heavily utilized nationally, which requires a 50/50 match.

Incentives for Recruitment, Retention, Accessions

Through the generosity and enduring support of Governor Reynolds, the Iowa National Guard was able to stand up a new enlistment incentive program – The Iowa Referral Incentive Program. Funds permitting, Iowa National Guard retirees and service members are incentivized for referring civilians to our recruiters who complete the enlistment process. This effective recruitment tool has resulted in referrals leading to 183 total enlistments (Iowa Army, 158 and Air National Guard, 25) with more anticipated. Valuable tools such as these will keep our workforce pipeline primed for the future and meet authorizations set by Congress in the annual National Defense Authorization Act (NDAA).

The Referral Incentive Program is producing solid gains in recruiting for Iowa, and our hope is to work with the state legislature to make this incentive program extend beyond the temporary pilot stage.

PERSONNEL

Various education incentive programs support our recruiting and retention programs. The DoD Office of People Analytics Joint Advertising, Market Research & Studies (JAMRS) New Recruit Survey published findings from 2017 to present show Education Benefits remain the number one benefit applicants join the military. This corresponds closely with our state's bi-annual Educational Needs Assessment findings. As noted earlier, the state-funded Iowa National Guard Service Scholarship (INGSS) is critical to our readiness and recruiting programs and provides Iowa with a competitive edge over bordering states and other service components in recruiting and retaining our best prospects for a future-ready Iowa. In FY 2025, INGSS provided an average scholarship of \$6,140 to 844 qualifying service members during Academic Year 24-25.

Our end-of-the-year strength figure is critical to out-year budgets, organizational structure, and our ability to perform our missions. The opportunities derived from our ability to maintain our unit strength enhances our training program activities results in a better-trained and more capable force. It dramatically increases the investment that we are able to make in our Soldiers and Airmen. Additional training opportunities enhance their self-worth and abilities. Our Iowa Guard Service Members are using their military training education to perform their assignments, improve and progress in their civilian endeavors, and to make Iowa a better place to live and work. A well-resourced full-strength organization is a "combat multiplier" for Iowa's economy and quality of life.

Consequently, well-trained units, Soldiers, and Airmen require much less time to respond to national emergencies and state disasters. The Iowa National Guard is a recognized national leader in our ability to mobilize units with very little additional training or preparation because our robust unit training programs produce combat-ready units available in an extremely short time with little additional training or administrative preparation.

Our citizen-soldiers receive training and education far beyond the technical and combat skills they require to be successful on the modern battlefield. They learn about teamwork, leadership, cooperation, and working with others for the good of the common cause. A very important by-product of Iowa National Guard membership is this skill set that is so vitally important in our communities. Our Iowa National Guardsmen and women are involved in their communities. They use the skills and knowledge that they acquired in the Iowa National Guard training to be leaders in their communities and to make Iowa a better place to live, get an education, and raise a family.

Accordingly, we strive to achieve our strength maintenance objectives. Our efforts are much more effective in support of our Nation and state when we achieve of our authorized strength. ***Strategic Objective Results*** closely parallel our ***core functional areas***.

The Iowa Department of Public Defense Strategic Objectives and results are the following:

Maintain authorized officer and enlisted Soldier and Airmen strength

In 2025, the Army Guard ended the fiscal year at 100% assigned strength, 98% Duty Military Occupation Specialty (MOS) qualified and 79% deployable. The Air Guard ended at 99.1% assigned strength and 92.8% qualified and 91.0% deployable. In total, the Iowa National Guard maintained 99.48% assigned strength against our authorized strength. The deployable numbers

exclude the Soldiers pending discharge, pending completion of initial entry training or in an officer producing program. We are extremely proud of being able to maintain strength in our current environment and while units were being tested in support of State and Federal missions.

Maintain active unit participation and support of the national and local Employers Support of the Guard and Reserve (ESGR) program

Air and Army units combined, the Iowa National Guard hosted 23 ESGR events geared toward employers or educators this year. This includes 9 pre-deployment Town Halls. Cuts in ESGR funding, and the general split of COI events from Senior Leader Visits, resulted in fewer “Boss Lift” outreach events. If adding National Guard unit briefings, the total number of events increases to 67. In addition, a national Secretary of Defense Freedom Award was presented to Graham Construction of Des Moines, in a ceremony at Terrace Hill Governor’s Mansion.

Maintain a program that provides pre-mobilization, during-mobilization, and post-mobilization briefings that facilitate entry into federal active duty and reintegration back to the civilian environment after release from active duty

In accordance with PL 110-181 Section 582, the Iowa National Guard conducts Yellow Ribbon programming that provides every deploying Soldier, and their family, with information and services in preparation for pre- and post-deployment transition periods. In 2025, the Yellow Ribbon Reintegration Program conducted eight pre- and post-deployment events. These events supported over 3,270 Service Members, family members, and Soldier-designated individuals. During all Yellow Ribbon Reintegration Program events, attendees received training, support, and information about available resources in accordance with national guidelines and topics specifically chosen by unit leadership to address the needs of assigned personnel.

Assist the successful reintegration into employment or continued higher education for members upon release from active duty

Upon the return from Title 10 Active-Duty service, Soldiers and Airmen take part in reintegration programming activities like the Yellow Ribbon Reintegration Program. This program brings together resources and programs such as: Employer Support of the Guard and Reserve (ESGR), Transition Assistance, and Educational Programs. These programs are available for Soldiers and Airmen during pre- and post- deployment Yellow Ribbon events.

National Guard service members report Civilian Employment Information (CEI) in order to help identify employment/education needs prior to beginning a Title 10 mobilization. This information is used to identify service members in need of employment upon return from mobilization to connect them with services post mobilization. Additionally, service members are informed and encouraged to review educational opportunities that they may be able to utilize while on an Active-Duty status.

The Iowa National Guard Family programs office is collaborating with external programs like Home Base Iowa, Iowa Workforce Development, and the Employer Support of the Guard and Reserve through the continuous conduct of Joining Community Forces events. Joining Community Forces connects the Iowa National Guard with employers, community partners, resources, and other state programs that support the reintegration and network of Iowa National Guard Service Members.

Provide member and dependent mobilization processing. This includes briefings, issuing identification cards, entering military sponsor and dependents into the medical assistance program, and providing required powers of attorney and other legal assistance.

All of our Soldiers and Airmen and their families receive this assistance as part of their mobilization and demobilization processing. Many of these items are annual requirements during member mobilization readiness reviews.

Administer the Iowa National Guard Service Scholarship for all qualified Army and Air members. Fiscal Year 2001 (no units/members mobilized) is used as the benchmark and when 15% of our assigned strength availed them of the education assistance program.

In 2025, Iowa National Guard awarded \$6,321,151 to 960 qualified Service Members of the Iowa Army and Air National Guard and certified \$5,182,166 to 844 awards with an average pay out per recipient of \$3,070 per semester (\$6,140 for year). With 844 members paid out of combined Army (6,889) and Air Guard (1,909) end strength of 8,798 represents 10.4 % utilization against our 10% performance target. This data is based on Iowa Department of Education closed academic year 2024-25 as of OCT 2025.

DIRECTORATE OF OPERATIONS, PLANS, AND TRAINING OF THE IOWA ARMY NATIONAL GUARD

Mission

The Directorate of Operations, Plans, and Training supports the Adjutant General's vision by planning, developing, and executing campaigns, exercises, and programs that resource, train, and sustain unit readiness to provide ready forces for state and federal missions and mobilizations.

Organizational Overview

Executive Team: Directs Structural Readiness activities, equips divisions, and coordinates at the enterprise level to ensure the Iowa Army National Guard (IAARNG) is organized, led, manned, equipped, and trained to provide options for state and federal military response requirements.

Mobilization Division: Within the near-mid-long-range horizon; coordinates, resources, & validates Organizational Readiness to provide ready forces for planned or emergent military response requirements.

Training Division: Within the near to mid-range horizon; plans, synchronizes actions and prioritizes resources (funding, quotas, ammunition) against training and operations to generate readiness within Unit Life Cycles (ULC).

Plans and Policy Division: Within the mid-to long-range horizon; coordinates enterprise planning efforts to produce resilient plans and policies that align operational activities, mitigate risk, and preserve options to achieve IAARNG's strategic goals.

Protection Branch: Within the near and mid-range horizons; plans, directs, and assesses all aspects of the Protection and Security programs to safeguard the Soldiers, infrastructure, and assets of the IAARNG to mitigate future risk to missions and the force.

Highlights

In Training Year 2025 (TY25), the Directorate of Operations, Plans, and Training improved both structural and organizational readiness in the IAARNG as the Office of Primary Responsibility (OPR) for Readiness within TAG's Vision and Imperatives. The lines of action contributing to Readiness centered around the following functions: Organizing processes for efficiency; Leader and Soldier Development; Unit Training Management; Mobilization Life Cycle Management; and Resource Stewardship through the planning, programming, budgeting, and executing process (PPBE).

Organized to Generate Readiness: Structural Readiness to posture the IAARNG for the future operational environment was improved through optimizing our internal organization, governance processes, and resourcing cycles. These activities also emphasized leveraging technology to flatten information exchange, improve knowledge management, and capture standard operating procedures. To extend the planning horizons for the operational force, State Readiness Guidance (SRG) Training Years 28-30 was published to nest operational plans under TAG's vision by arranging unit missions, training, and activities in time and space. SRG 28-30 focuses the organization's readiness activities on Transformation, Operations, Readiness, and Partnerships. This structural change has improved the IAARNG's ability to identify risk, anticipate requirements, and align resources better. We also completed Phase II OPERATION BLACKHAWK (JRTC 25-08) of CAMPAIGN BACKBONE and began Phase III OPERATION WILDCAT (2/34 IBCT Contiguous Mobilization).

Leader and Soldier Development: Leader development remains the decisive factor in training success and mission accomplishment, forming the foundation of high-performing, cohesive teams. Throughout TY25, the IAARNG prioritized a multi-faceted approach to cultivate leaders of character and competence – professionals who are agile, adaptive, and prepared to lead formations in the complexities of Large-Scale Combat Operations. This commitment is not simply about preparing for potential conflict; it's about building the resilient and capable force needed to respond to any challenge, both domestically and abroad.

The IAARNG G3 Directorate took the lead in refining leader development and training processes to enhance formalized validation and inform future strength requirements. Key initiatives included collaboration with Officer and Warrant Officer Strength Managers to shape future career pathways, and partnering with the 185th Regional Training Institute to deliver impactful training at the annual Company Commander/First Sergeant Pre-Command Course. Furthermore, resources were dedicated to battalion-level strength summits, leader validations, unit training management seminars, and training for full-time unit staff – all designed to empower our leaders at every echelon.

Alongside leader development, individual Soldier growth was a significant focus. In TY25, over 2,100 Army school quotas were executed, encompassing Military Occupational Specialty training, functional expertise development, and professional advancement opportunities for Officers, Warrant Officers, and Non-Commissioned Officers. Utilizing the Quarterly Readiness Integration Program and unit Order of Merit lists, Directorates and Major Subordinate Commands strategically aligned resources to meet mission demands and prioritize Soldier development. These efforts yielded impressive results, consistently ranking the IAARNG among the top 15 states for Duty Military Occupational Specialty Qualification (85%), Officer Education System completion

(67%), and Non-Commissioned Officer Education School attainment (65%), representing a \$6.7 million investment in our Soldiers' future.

Unit Training Management: Execution of Unit Training Management (UTM) in TY25 demonstrates a robust and effective system for linking commanders' intent to tangible readiness gains. UTM served as the foundational process for aligning resources and prioritizing training efforts across Unit Life Cycles (ULC), culminating in successful Annual Training (AT) events for 42 IAARNG units. The 18-month planning horizon, encompassing Unit Training Plans (UTP), briefs (UTB), In-Progress Reviews (IPR), and Commander's Unit Status Reports (CUSR), highlights a proactive and disciplined approach to resource management and training execution – particularly vital given current fiscal constraints. This systematic approach ensured units progressed towards collective proficiency, leveraging diverse training locations ranging from home station armories to international training centers.

As the capstone event of TY25, the 2/34 Infantry Brigade Combat Team's Joint Readiness Training Center (JRTC) 25-08 rotation, exemplifies the effectiveness of IAARNG's UTM process. This rotation provided a multi-domain training environment, enhancing the brigade's readiness for potential mobilization and complex combat scenarios. The participation of 17 state partners, 3 national partners, and both COMPO 1 & 3 partners underscores the IAARNG's commitment to interoperability and joint force integration. The high participation rate – 2,873 of 3,483 Soldiers – indicates strong unit commitment and adequate logistical support, despite the demanding nature of the JRTC rotation.

The \$26.5 million investment in collective training demonstrates a significant commitment to readiness. Beyond the JRTC rotation, the IAARNG successfully integrated support from a flight maintenance company assisting the 160th SOAR, highlighting the Guard's ability to contribute specialized capabilities to national-level missions. The IAARNG's UTM process, as evidenced by TY25's accomplishments, is a critical enabler for maintaining a trained and ready force capable of responding to a wide range of contingencies, both domestically and abroad.

Mobilization Life Cycle Management: The IAARNG conducted deliberate planning and preparation to posture units for mobilization and deployment in support of Combatant Commanders' requirements. During TY 25, the Mobilization Readiness Division resourced and facilitated two-unit mobilizations, three-unit demobilizations, and fifty-six individual Soldier mobilizations under Title 10 Federal Active-Duty status. Additionally, there were two mobilizations under Title 32 State Active-Duty status. The total expenditure for the IAARNG mobilization portfolio grossed over \$8.9 million.

Mobilized Units (Title 10)

- 2nd Infantry Brigade Combat Team, Operation Inherent Resolve (CENTCOM)
- Det. 6 Bravo 2-641 Aviation Regiment (OSACOM), Operation Spartan Shield (Kuwait)

Mobilized Units (Title 32)

- 109th Medical Battalion Medics, 60th Presidential Inauguration (PI60) (Washington D.C.) IAARNG Soldiers, U.S. Immigration and Customs Enforcement Mission (Iowa).

Demobilized Units

- Det 1. Charlie & Det. 3 Delta 2-211th Aviation, Operation Joint Guardian (Kosovo)
- HHC, 1034th Combat Sustainment Support Battalion, Southwest Border Mission
- 186th Military Police Company (-), Operation Joint Guardian (Kosovo).

Individual Mobilizations

- Eight Soldiers were individually mobilized during 2025 in support of contingency operations Outside Continental United States (OCONUS).
- Forty-eight Soldiers were individually mobilized during 2025 in support of contingency operations within Continental United States (CONUS).

Contingency Response Forces

- A/1347 Division Sustainment Support Battalion (DSSB) served in enhanced readiness to be prepared to provide forces for national chemical, biological, or radioactive emergencies (C2CRE).
- 2168 Transportation Company (TC) served in enhanced readiness to be prepared to provide transportation, coordination, and logistical capabilities in the event of a natural disaster or conflict (CRF).
- 185th Combat Sustainment Support Battalion (CSSB) served in enhanced readiness to be prepared to provide administrative and logistical capabilities in the event of a large-scale conflict (MSF).

In accordance with the Total Army, IAARNG units are formally evaluated in four readiness areas each quarter. The readiness rating for these areas is aggregated into a comprehensive readiness rating based on the following: Personnel; Equipment on hand; Equipment readiness; Training readiness. The Commander's Unit Status Report provides an objective, snapshot in time of a unit's ability to perform its wartime mission.

Non-Deployed Units

Maintain units' readiness within their five-year Unit Life Cycles (ULC), which aligns with the US Army Regionally Aligned Readiness and Modernization Model (ReARMM). Units without an assigned Federal Mission during their Mission Phase are objectively assessed to varying degrees of readiness within their ULCs, which dictates their priority for resources to perform some, but not all, tasks for their wartime mission based on organizational design. These units are available for State Active Duty (SAD).

The IAARNG objective is for 70% of all units to meet their ReARMM objectives. We achieved this goal with 25 of 27 units (93%) meeting their prescribed readiness standards in TY 25.

Deployed Units

Maintain units' readiness within their five-year Unit Life Cycles (ULC), which aligns with the US Army Regionally Aligned Readiness and Modernization Model (ReARMM). Units with an assigned Federal Mission Order or serving on Federal Active Duty during their Mission Phase are objectively assessed and resourced to perform all their tasks for their wartime mission based on organizational design. These units are not available for State Active Duty (SAD).

During TY 25, the IAARNG conducted two missions on Federal Active Duty and two missions on State Active Duty to support requirements both within the Continental United States and globally. The IAARNG also redeployed three units back to the state. These missions included:

- **The 2nd Infantry Brigade Combat Team (2/34 IBCT).** Deployed over 1,700 personnel to Central Command (CENTCOM). This includes Soldiers from Higher Headquarters Company (HHC) 2/34 IBCT, 1-113 Cavalry Battalion, 1-133 Infantry Battalion, 1-168 Infantry Battalion, 1-194 Field Artillery Battalion, 224 Brigade Engineer Battalion, and the 334 Brigade Support Battalion. The 2/34 IBCT is currently supporting Operation Inherent Resolve (OIR) by providing peacekeeping and security to U.S. bases across CENTCOM.
- **The Det. 6 Bravo 2-641 Aviation Regiment (OSACOM).** Deployed 5 personnel to Kuwait. These Soldiers are currently supporting Operation Spartan Shield (OSS) by providing aviation support, refueling, and maintenance support in Kuwait.
- **Medics from the 109th Medical Battalion (MMB).** Deployed over 40 personnel to provide 24-hour sick-call services and medical support in Washington, D.C. for the 60th Presidential Inauguration (PI60) 13-24 January 2025. These Soldiers treated illnesses and injuries of Joint Task Force-District of Columbia (JTF-DC) during the National Special Security Event (NSSE). Through providing support to Defense Support to Civil Authorities (DSCA) and assisting Federal and District agencies, a secure and safe inauguration occurred with a peaceful transition of Presidential powers.
- **Soldiers across IAARNG Major Subordinate Commands (MSCs).** Deployed 20 personnel to aid the Department of Homeland Security (DHS) in support of U.S. Immigration Customs and Enforcement (ICE) agency. The Soldiers are currently providing logistical and administrative support to Civil Authorities within Iowa to better enable law enforcement functions and enhance ICE's mission.
- **Elements from C/2-211 and D/2-211 Aviation Detachments.** Deployed 33 personnel to Camp Bondsteel, Kosovo and demobilized October of 2024. Charlie & Delta 2-211th Aviation provided aerial medical evacuation (MEDEVAC), refueling, and maintenance support for the NATO mission in Kosovo as part of the ongoing multinational NATO peacekeeping mission, which provides security and stability for all citizens throughout Kosovo and the Balkans.
- **HHC/1034th Combat Sustainment Support Battalion.** Deployed 50 personnel in support of the Southwest Border Mission to Alpine, California and demobilized October-November of 2024. This company supported federal agencies and provided mission command to subordinate units, who provided transportation and sustainment support along the U.S. Southwest Border.
- **The 186th Military Police Company.** Deployed 20 personnel to Camp Bondsteel, Kosovo and demobilized October of 2024. This company provided force protection and law enforcement on Camp Bondsteel, Kosovo as part of the ongoing multinational NATO

peacekeeping mission, which provides security and stability for all citizens throughout Kosovo and the Balkans.

IOWA COUNTERDRUG TASK FORCE

Overview

The Iowa National Guard began providing Counterdrug support to Iowa law enforcement agencies (LEA) in 1989. Until late 1992, the majority of this support was summertime Army National Guard helicopter reconnaissance to search for outdoor-cultivated marijuana grows. In 1992, the Iowa National Guard created the Counterdrug Task Force and expanded its operations to include Supply Interdiction and Demand Reduction. In 2003, the Task Force entered the Counterdrug training arena by establishing the Midwest Counterdrug Training Center (MCTC), now one of five Counterdrug schools in the nation. Today, the Iowa Counterdrug Task Force (IACDTF) continues to provide world class assistance to our partners in law enforcement, prevention, treatment, and the military in support of national and state drug control strategies.

During Fiscal Year 2025 (FY25), Iowa’s Counterdrug Task Force employed 17 full-time and 3 part-time Soldiers and Airmen. Similarly, the Midwest Counterdrug Training Center as a separate entity, under the IACDTF umbrella, employed 13 Soldiers and Airmen. The IACDTF receives congressional funds through the Department of Defense. The Adjutant General, the State Attorney General, the Governor, and the Secretary of Defense all approve and certify the IACDTF to conduct support missions.

FY25 Missions

Program Management/Administration	Coordination/Liaison
Investigative Case & Analytical Support	Communication Support
Illicit Narcotics Detection Support	Aerial Observation
Training for Law Enforcement & Military Personnel	Leadership Development
Coalition Development Training & Course Design	Drug Demand Reduction

Analytical and Aerial Observation Support to Supply Interdiction

The IACDTF provided 9 Criminal Analysts to federal, state, and local drug task forces in support of supply interdiction efforts throughout the state of Iowa. Personnel and logistical resources assisted LEAs in reducing Iowa’s drug threat. During FY25, the supply interdiction effort conducted 9 year-long missions, with each mission supporting multiple cases throughout the year. These missions resulted in 1,040 cases supported; 2,193 hours of mobile phone forensics; and 2,853 intelligence products produced such as association matrices, flow charts, and link analysis for LEAs. The support resulted in 612 arrests; 2,457 pounds of drugs seized; 262 firearms seized; and over \$1.02 million in cash and assets seized. The force multiplier of analytical support to LEAs directly resulted in multiple federal indictments, including the arrest of a Regional Priority Organization Target (RPOT). The seizures and arrests played a significant role in ensuring safer streets and communities of Iowa and the surrounding states.

The IACDTF Operations Section provided administrative control for the LUH-72 (Lakota) aircraft and crews out of Waterloo and Davenport, Iowa. In FY25, the LUH-72 provided occasional aerial

observation of LEA requests in Iowa and Wisconsin. The LUH-72 crews executed 1 mission, flying 13 hours for the Douglas County (Wisconsin) Sheriff's Office. This request was in support of a marijuana detection and eradication the sheriff's office was executing in rural Wisconsin. Additionally, aviation support was requested, approved, and on stand-by in support of the JCMDTF (Marshalltown, Iowa). The task force was tracking a suspect's movements; however, the suspect remained out of state during the time period, so aviation assets were not utilized.

Midwest Counterdrug Training Center (MCTC)

In FY25, the Midwest Counterdrug Training Center (MCTC) facilitated 418 training events that included 389 residents, mobile, and distance learning iterations of which 46 were certificate producing courses and an additional 128 non-certificate producing training events with a unique drug nexus. MCTC curriculum focused on drug trafficking detection, disruption, interdiction, organized transnational crime, criminal analysis, narcoterrorism, homeland security, threat finance networks, officer and community safety, and drug abuse prevention. In FY25, MCTC taught 13,993 students comprised of 87% law enforcement, 3% community-based organizations, and 10% U.S. military professionals. MCTC prioritized its tuition-free trafficking and prevention courses to rural, local and state agencies. It conducted 188 courses on-site at Camp Dodge and trained 5,102 Iowa students from agencies across the state. MCTC also facilitated 192 mobile courses in 35 states and conducted 9 distance learning courses. Additional highlights include Mobile Training Team (MTT) of Tactical Medicine instruction to Law Enforcement Officers (LEO) in Sandy, UT, and Englewood, CO. This multi-location event was the culmination of planning and preparation beginning in May to directly support training within the Rocky Mountain High Intensity Drug Trafficking Area (HIDTA). These two training events resulted in 46 LEOs trained in classrooms and practical instruction on lifesaving techniques as well as expanded interest of the Rocky Mountain HIDTA in MCTC offered training. MCTC supported numerous conferences including the Midwest HIDTA, the Colorado Drug Investigators Association, and the Iowa Small Agency Development & Recruitment Conference.

The MCTC courses were structured to maximize student interaction, networking, and collaboration. The training was enhanced by access to a wide range of military tactical training facilities located at the Camp Dodge Joint Maneuver Training Center. Each course offered by MCTC purposely met the objectives defined in the Deputy Assistant SECDEF for Counter-Narcotics and Stabilization Policy (DASD CN&SP) and Office of National Drug Control Policy's (ONDCP) National Drug Control Strategies. Many of the courses directly focused on the detection and monitoring of illicit drugs into the United States and national security threats posed by drug trafficking, transnational organized crime, and threat finance networks. In FY25 MCTC supported military Combatant Commanders training objectives by providing courses in network targeting, Criminal Analysis, medical care under fire, and Drug Demand Reduction.

Drug Demand Reduction Outreach (DDRO)

Drug Demand Reduction Outreach (DDRO) staff provides training and support in leadership, organizational analysis, planning, decision-making, and interagency collaboration while advancing community led efforts to develop, implement, and evaluate prevention strategies for government agencies and community organizations. The DDRO Civil Operations Specialists

(CivOps) partner with state level agencies such as the Iowa Office of Drug Control Policy (ODCP), the Iowa Department of Health and Human Services (HHS), Partnerships in Prevention Science Institute (PPSI), the Partnership for Healthy Iowa, the Alliance of Coalitions for Change (AC4C), and nine Iowa county coalitions. In collaboration with MCTC, CivOps provided instructors and administrative support for 4 DDRO Phase I and one Phase II course. DDRO also joined the Iowa National Guard Joint Prevention Executive Council in order to help analyze data, identify threats, and generate prevention strategies in the state’s effort to reduce the negative impact of substance and illicit drug abuse within the formation. The prevention section developed a new standard operating procedure and 5-year plan in order to further develop its prevention effectiveness. This training and development included 6 separate training events and 4 conference support events.

Funding and Metrics

The target goal in FY25 for federal funding to support these programs was \$6.2M. The IACDTF received a total of \$7.2M in FY25 (\$6.50M in FY20, \$6.67M in FY21, \$6.75M in FY22, and \$6.5M in FY23, 7.5M in FY24). The national Counterdrug Program maintained funding levels in FY25 due to diligent education efforts provided to congressional appropriations committee members. Congress took note of almost 20 years of stagnating funding levels and passed an appropriations act to provide \$305M for the National Guard Counterdrug Program and \$30M for the National Guard Counterdrug Schools. The IACDTF endeavors to increase their ability to hire and employ National Guardsmen to work with government partners, coalitions, LEAs and other stakeholders in addition to providing the best training possible to LEAs, prevention professionals, and community leaders throughout the country. The tables below highlight specific activities, events conducted, and significant accomplishments of the IACDTF.

Criminal Analysts	
Cases Supported	1,040
Hours of Mobile Forensics	2193
Resulting Arrests	612
Pounds of Drugs Seized	2,457
Currency Seized	\$1.02M
Firearms Seized	262
Aerial Observation	
Drug Mission Hours Flown	13
Missions Executed	1
Number of Agencies Supported	1
Midwest Counterdrug Training Center	
Training Events	418
Students Trained	13,993
Iowa Students	5,102
Iowa Agencies	431
States and Territories Supported	35
Drug Demand Reduction Outreach	
Agency & Coalitions Supported	9

State Organization/Agency Supported	3
Prevention Courses	14
Prevention Training Hours	825

ARMY NATIONAL GUARD SUSTAINMENT TRAINING CENTER

Overview

The Army National Guard Sustainment Training Center (STC), formerly known as National Maintenance Training Center (NMTC), began operations in June 1991 and is located on Camp Dodge in Johnston, Iowa. It is the only facility of its kind designed to train Field Maintenance Companies, Forward Support Companies, Distribution Companies, Medical Companies, and elements of Support Battalions throughout the Army. The mission of the STC is to provide sustainment training and organizational evaluations for the Army National Guard (ARNG) to increase operational readiness for the Combatant Commander. Field maintenance, multi-functional logistics, and medical training is focused at the section, platoon, and company level collective training using current doctrine, logistics enabler systems, and some of the latest generation of equipment that support the current Army structure. The STC also provides individual technical maintenance instruction to Federal Technicians.

Concept

STC's concept is to coach, teach, train, mentor, and provide the Combatant Commander with trained Sustainment Soldiers and units capable of sustaining combat power across the depth of the operational area. The STC is a federally funded training facility affiliated with the National Guard Bureau (NGB) that offers a collective training environment for ARNG sustainment units that has a significant positive impact on the overall readiness of the Total Army's sustainment force capability. According to trends from the Combat Training Center, the STC offered essential training and preparation for overseas contingency operations. In FY25, the STC trained 38 sustainment companies over 11 rotations and provided 2,145 Soldiers with the knowledge and skills to conduct their individual job in support of Company's mission.

Facilities

STC occupies approximately four acres and houses 320,000 square feet. The Field Maintenance collective training operations are in five buildings that include over 140,000 square feet. Each of these facilities is equipped with the tools, test equipment, parts, modern components, and end items required for collective training operations. The ARNG has ten active tactical Supply Support Activities, one of which is located at the STC with over 50,000 square feet, that supports repair parts supply for the STC training Department of Defense activities.

Staff

STC has 24 full-time Iowa Title 32 Active Guard-Reserve (AGR) and 13 Title 10 AGR. The Center also employs 4 Federal Technicians, 8 Federal Title 5 Department of the Army Civilians (DAC), 24 Active Duty for Operational Support (ADOS) Officer/Soldiers and 24 Contractors. STC conducts an annual validation program to train cadre and staff on the latest sustainment doctrine

in preparation for the upcoming year. Additionally, instructors complete the Army Common Faculty Development - Instructor Course at Iowa's Regional Training Institute.

Technician Training Programs

Individual training programs that the STC supported in 2025 included the Tactical Water Purification System (TWPS) 1500 Gallon, RTCH maintenance course, a series of M1 Abrams Tank Maintenance Courses, the M2A3 Bradley Maintenance Course, the M-88A1 & A2 Vehicle Recovery Track Maintenance Course, Test-Measurement-Diagnostic-Equipment (TMDE) Calibration Course, and a series of Systems Maintenance wheeled courses that teach Federal Technicians on light, medium, and heavy vehicles. The STC conducted 94 courses training a total of 638 Federal Technicians in fiscal year 2025.

New Programs

In FY24, the Sustainment Training Center was realigned under the Warrior Training Center Brigade, based at Fort Moore, Georgia. The Sustainment Training Center has dedicated significant effort to providing analysis to the WTC on developing new courses to be offered at the STC, including the Unit Movement Officer course and HAZMAT Certification. The STC will continue to develop these initiatives in FY25 and develop new plans for integrating into unit readiness for the CTX, CTC, and mobilizations.

Future Strategy

The STC will conduct "training rebalance" to provide adequate collective training to the ARNG sustainment community that is Large Scale Combat Operations (LSCO)-focused, austere, and based on CTC lessons learned. Providing a longer culminating collective training event that stresses the UITs' sustainment and force protection capabilities. Integration of Small Unmanned Aircraft System (sUAS) threats and night-time operations. Partnering with the Midwest Training Center (MTC) on Camp Dodge to develop Battalion headquarters training specific to Brigade Support Battalions (BSB) and Light Support Battalions (LSB) units in TY2 of the units' ReARMM schedule. The end state of the partnership is for headquarters staff to work in conjunction with their down-trace units while attending training at STC.

IOWA MILITARY MUSEUM

The Iowa Gold Star Military Museum located at Camp Dodge collects, preserves, and portrays Iowa's rich military heritage. Our museum is the only Iowa military museum recognized by the US Army Center of Military History, and we are required to meet the center's high standards of display, administration, and security. The museum's rotating exhibits depict the actions of Iowans during all periods of war and peace since our early days as a territory. An extensive Iowa State Patrol display is also located at the museum.

The Iowa Gold Star Military Museum continues to be a popular and well-visited destination for groups of all ages. The number of visitors continued to trend upward with 16,356 registered visitors during federal FY 2025.

The annual Memorial Day observance was attended by over 1800 visitors, and over 450 visited a living history exhibit based on the Vietnam War era. Over 30 community engagements and outreach events were hosted during this time. Noteworthy, this was the second year of the Curator in the Park outreach program in concert with the City of Des Moines Park and Recreation Department which extended museum programming to over 200 youth participants in five summer sessions. Additionally, the number of organized schools, summer camp groups and group tours increased, and two commercial group tour companies added the museum to their itinerary.

The modernization of the storage systems for artifacts and an updated weapons exhibit to include the public display of crew-served anti-tank weapons that were in the artifact storage are current works in progress. Additionally, the museum acquired two military vehicles from a private donor: a 1945 1/4-ton Willys-Overland MB Jeep valued at \$47,000 and a 1943 GMC CCKW353 Cargo Truck valued at \$30,000. Both vehicles will be used for parades and community events.

CONSTRUCTION AND FACILITIES MANAGEMENT

The man-day utilization of Camp Dodge is a critical measure of the installation's activity level, determining the size and manning of its full-time support force and influencing funding for upgrades and modernization projects. Our target goal is to achieve a 350,000-man-day utilization to ensure operational efficiency, appropriate support force manning, and increased funding for enhancements. To reach this goal, we should promote increased use of the camp, optimize scheduling, and regularly review and adjust utilization data. By achieving this target, Camp Dodge will be better positioned to support the readiness and effectiveness of our military forces.

In federal FY 2025, Camp Dodge received \$9 million in facility investment projects, significantly bolstering its infrastructure and supporting over 371,000 man-days of military training and law enforcement activities. These investments have modernized the camp's facilities and training ranges, enabling users to prepare effectively for both domestic and overseas missions while remaining close to home. Key infrastructure improvements include repairs to Maintenance Drive, renovation of the Camp Dodge fuel point, and completion of a warehouse (W51) for the Department of Public Works locksmith and communications technician.

To enhance quality of life for our service members, the following projects were initiated: multi-year renovation of a 540-bed barracks (S55), a baseball field added to the sports complex, JFHQ bathroom upgrades, and partial renovation of S70 for the Iowa Medical Readiness Detachment to improve medical screening and services. To enhance our training facilities, groundbreakings took place on the JNN lab, in addition to S29 and a Rough Terrain Drivers Course in the northern training areas. Following UTES consolidation at S34, CFMO provided S38 as a hard stand maintenance facility for transient units.

These enhancements support the year-round readiness of military forces, ensuring that they are well-prepared to support Iowa citizens and overseas deployments. Camp Dodge's sustainable infrastructure has positioned it as the second most utilized of the 18 Mission Training Complex – Light (MTC-L) Training Centers and the seventh of 101 training bases nationwide. This ranking underscores the camp's importance and effectiveness in providing top-tier training facilities for the military. The investments made at Camp Dodge in FY 2025 have not only improved the facilities but also strengthened the training capabilities, making it a premier location for military and law

enforcement activities. These efforts reflect our commitment to the readiness and effectiveness of our military forces. As Camp Dodge continues to evolve, it remains a critical asset in preparing soldiers for the challenges they may face, both at home and abroad.

Sustainable Infrastructure also means developing interagency/community facilities that foster community partnerships and efficiently use resources

This year, IANG/DPD has coalesced a partnership with several other state of Iowa agencies for the construction of an interagency training center on Camp Dodge. Construction of the first facility on the interagency site, a Fire and Safety Training (FAST) center, was completed using all state funds in 2025. The Iowa legislature provided an additional \$15M for the next phase of construction on the site, which will include a large paved "skills pad" for training various law enforcement, emergency response and military vehicle operators. Construction of the skills pad is expected to commence in spring of 2026.

Our community partner in the Army Readiness and Environmental Protection Integration (REPI) (formerly Army Compatible Use Buffer/ACUB) program has moved forward with design of a wetland on a parcel of land adjacent to Camp Dodge previously acquired with Army REPI funding. This wetland restoration is intended to protect firing ranges and maneuver training areas from flood events, enhance the local environment and provide recreational opportunities for the public. Construction of the project is expected to commence next year, using 100% partner funding.

The organization continues to exceed equipment on hand (EOH) and equipment readiness (ER) standards. The goal for equipment-on-hand is 90%, and due to the rapid modernization of equipment, the Iowa Army National Guard is near objective levels in 88% of units. The goal for equipment readiness is 95%, and FY 2025 successfully came to a close at 99.2%. This achievement is due to the continued dedication of our force in the maintenance and supply communities. Their efforts to equip and maintain our equipment for state and federal missions provide an operationally relevant force that is always ready.

In May, the construction of the West Des Moines Army National Guard readiness center was completed. This facility was constructed on land provided by the City of West Des Moines, and in exchange for the use of city land, the Iowa National Guard grants the city the use of the facility rent free. The partnership also extends to the West Des Moines Fire Department which operates a training facility adjacent to the readiness center, can take advantage of the readiness center classrooms, assembly hall, and other spaces when available.

Maintaining high-quality facilities is a priority to ensure optimal readiness for stationed units and effective training of our service members. This continuous improvement process is responsive to unit transitions and shifting demographic factors.

Major facility projects awarded in federal FY 2025 include a new hangar at the Ankeny Airport for the OSACOM Detachment (\$2,437,516), renovation of the Iowa City Riverside Armory (\$3,890,993 total cost, with \$2,458,920 federal and \$1,432,073 state funding), and replacement of the Sioux City Vehicle Maintenance Shop (\$14.3 million). Future projects include replacement of

the Waterloo Vehicle Maintenance Shop (\$10.6 million, begins 2026) and potential construction of an Electrical Microgrid for Camp Dodge (\$253,000 in design funding, begins 2027).

Projects are funded through a variety of sources, ranging from 100% federal funding to combinations of federal and state funds. New construction of Readiness Centers typically receives 75% federal and 25% state funding, while Maintenance and Sustainment activities are commonly funded at a 50% federal/50% state split.

In 2025, Camp Dodge served approximately 371,291 users, including personnel from all branches of the Department of Defense, federal and local law enforcement, and civilian organizations. Consistently ranked among the top 10 busiest National Guard installations nationwide, this high volume of utilization generates a significant positive economic impact for the local community.

This funding contributes to Iowa's economy by providing employment opportunities within the building trades for our projects. This economic activity generates jobs for Iowans and, consequently, increases tax revenue to support vital state programs.

In 2025, the Iowa National Guard's procurement of goods and services using Federal funds continued to significantly exceed the targeted 8:1 Federal-to-State investment ratio. Our actual performance for 2025 was nearly 10:1.

UNITED STATES PROPERTY AND FISCAL OFFICE

Establishment

Congress established the position of the United States Property and Fiscal Officer (USPFO) in the National Defense Act of 1916, as expressed in 32USC§708. This states that each Property and Fiscal Officer shall: "Receipt and account for all funds and property of the United States in the possession of the National Guard for which he is Property and Fiscal Officer." "Make returns and reports concerning the funds and that property, as required by the Secretary concerned."

Description

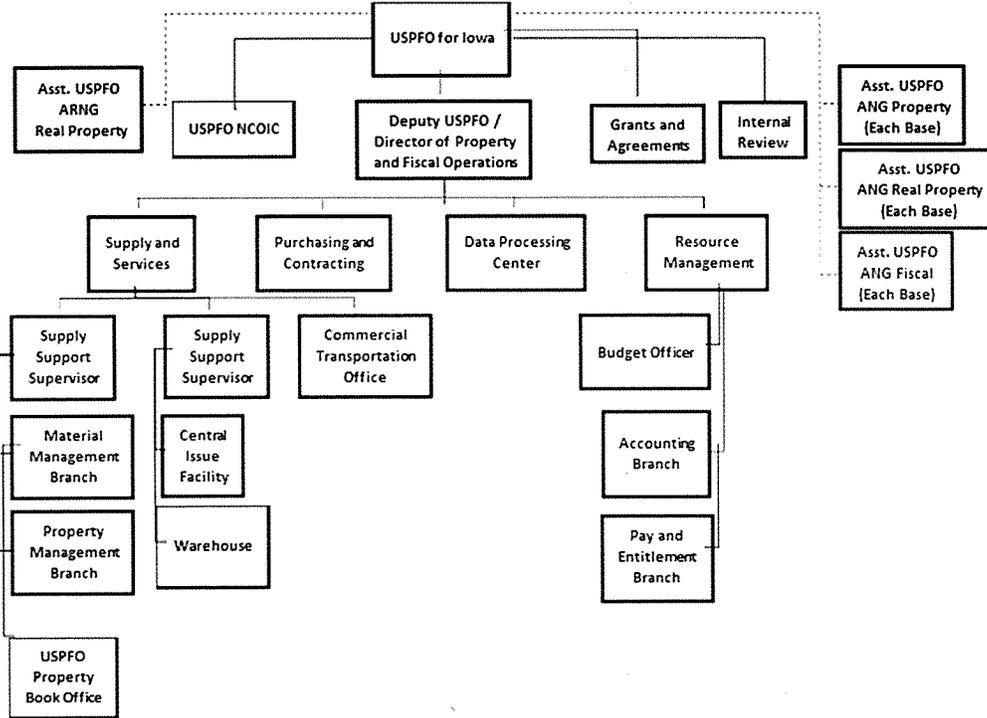
The USPFO is a commissioned officer of the Army or Air National Guard of the United States on extended federal active duty assigned to the National Guard Bureau (NGB), with duty station assignment as USPFO for Iowa. The USPFO is responsible directly to the Chief, NGB to advise and assist The Adjutant General in support of his mission, programs, and priorities while conforming with applicable statutes and regulations.

The USPFO is fulfilling this statutory responsibility by way of the following:

- Performs oversight of the federal contracting process for construction, supplies and services supported by federal appropriated funds.
- Issues the documents required for authorized transportation of federal property and personnel of the Iowa National Guard.
- Maintains an active internal review (auditor) program to concentrate on areas of statutory responsibility and concern as well as to assist management in administering, safeguarding and monitoring the utilization of federal resources.

- Maintains a Data Processing Center to supervise and administer all locally maintained federal databases of record in support of the USPFO's Federal requirements to account for and make reports on federal funds and property.

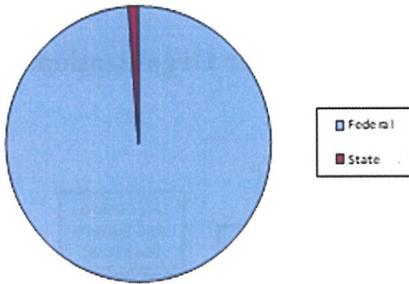
Office of the United States Property and Fiscal Officer Organization.



Federal and State Funding Fiscal Year 2025

During federal FY 2025, the Iowa National Guard (combined Army & Air) was supported by 98.5% (\$547,000,728) federal funds and 1.5% (\$8,011,221) State funds for a total of \$555,011,949. The following charts reflect the federal funding, the Iowa National Guard 2025 federal funding breakout, a federal funding summary, and a historical review of military design and construction funding. Federal funding includes pay and allowances while mobilized and deployed. It does not include other federal benefits that Guard members received from other agencies, such as G.I. Bill benefits. State funds do not include the Iowa National Guard Educational Assistance Program funding.

Fiscal Year 2025 Federal Funds Breakout



State Funding

\$8,011,221

1.5%

Federal Funding

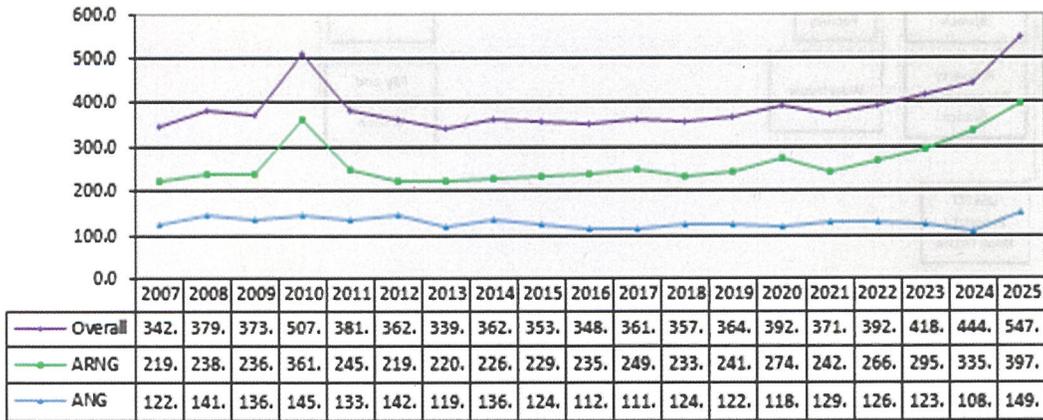
\$547,000,728

98.5%

Fiscal Year 2025 Total Funding (Total: \$555,011,949)

Federal Funding Summary

Millions of Dollars



FY 2007-2025 (NOTE: FY 14 and prior to include FY 25 include mobilization pay estimates)

Military Design and Construction History

FY	ARNG	ANG	Overall	% Change ARNG	% Change ANG	% Change Overall
1998	\$ 4,630,617.00	\$ 2,161,484.00	\$ 6,792,101.00	755.62%	-46.45%	48.38%
1999	\$ 3,393,449.00	\$ 14,514,681.00	\$ 17,908,130.00	-26.72%	571.51%	163.66%
2000	\$ 3,942,276.00	\$ 3,899,311.00	\$ 7,841,587.00	16.17%	-73.14%	-56.21%
2001	\$ 4,728,971.00	\$ 5,052,448.00	\$ 9,781,419.00	19.96%	29.57%	24.74%
2002	\$ 6,764,855.00	\$ 25,847,600.00	\$ 32,612,455.00	43.05%	411.59%	233.41%
2003	\$ 3,794,250.00	\$ 20,389,900.00	\$ 24,184,150.00	-43.91%	-21.11%	-25.84%
2004	\$ 6,770,100.00	\$ 6,455,989.00	\$ 13,226,089.00	78.43%	-68.34%	-45.31%
2005	\$ 4,103,101.00	\$ 1,657,166.00	\$ 5,760,267.00	-39.39%	-74.33%	-56.45%
2006	\$ 36,414,976.00	\$ 319,900.00	\$ 36,734,876.00	787.50%	-80.70%	537.73%
2007	\$ 13,129,900.00	\$ 175,967.00	\$ 13,305,867.00	-63.94%	-44.99%	-63.78%
2008	\$ 13,915,686.00	\$ 1,679,914.00	\$ 15,595,600.00	5.98%	854.68%	17.21%
2009	\$ 9,780,924.00	\$ 13,884,440.00	\$ 23,665,364.00	-29.71%	726.50%	51.74%
2010	\$ 85,282,055.00	\$ 17,617,181.00	\$ 102,899,236.00	771.92%	26.88%	334.81%
2011	\$ 26,651,839.00	\$ 320,195.00	\$ 26,972,034.00	-68.75%	-98.18%	-73.79%
2012	0.00	0.00	0.00	-100.00%	-100.00%	-100.00%
2013	\$ 2,517,858.00	\$ 1,544,895.00	\$ 4,062,753.00	NA	NA	NA
2014	\$ 111,732.00	\$ 541,642.00	\$ 653,374.00	-95.56%	-64.94%	-83.92%
2015	\$ 709,568.00	\$ 8,437,957.00	\$ 9,147,525.00	535.06%	1457.85%	1300.04%
2016	\$ 1,769,019.00	\$ 6,652,336.00	\$ 8,421,355.00	149.31%	-21.16%	-7.94%
2017	\$ 22,119,310.00	\$ 11,753,484.00	\$ 33,872,794.00	1150.37%	76.68%	302.22%
2018	\$ 4,856,967.00	\$ 27,108,340.00	\$ 31,965,307.00	-78.04%	130.64%	-5.63%
2019	\$ 209,912.00	\$ 13,750,583.00	\$ 13,960,495.00	-95.68%	-49.28%	-56.33%
2020	0.00	0.00	0.00	-100.00%	-100.00%	-100.00%
2021	\$ 932,239.00	0.00	\$ 932,239.00	NA	NA	NA
2022	\$ 52,958.00	0.00	\$ 52,958.00	-94.32%	NA	-94.32%
2023	\$ 17,945,912.00	0.00	\$ 17,945,912.00	33787.07%	NA	33787.07%
2024	\$ 2,440,456.92	\$ 12,255,836.86	\$ 14,696,293.78	-86.40%	NA	-18.11%
2025	\$ 14,183,032.50	\$ 1,170,199.00	\$ 15,353,231.50	481.16%	-90.45%	4.47%

The effective and efficient distribution of supplies and services directly impacts a commander’s training programs and combat readiness. The IA ARNG continues to focus on processing excess federal equipment since it represents shortages and diminished readiness in other units in the total force structure.

Ultimately, it costs resources to store, secure, and maintain. The NGB target goal for excess property on hand is 1.00%, and FY 2025 ended close to the target with 1.42% excess. The overage is largely attributed to the Army Transformation Initiative (ATI 1.0) and unit conversion efforts which took place during the training year.

The effective and efficient execution of federal funds directly impacts a commander’s training programs and combat readiness. IA ARNG continues to focus on appropriate expenditure of federal funds as it represents fiscal stewardship to the U.S. taxpayer. The NGB target goal for federal funds execution is 99.5% obligated by the end of the fiscal year (September 30). This goal was achieved by leveraging effective and efficient funds management, as well as a high degree of fiscal oversight resulting in an overall execution rate of 99.96% as reported at the end of September 2025.

INFORMATION MANAGEMENT

The G6 directorate operates as a Network Enterprise Center (NEC) for the Iowa Army National Guard, consisting of 47 full-time employees supporting a robust enterprise environment that provides and maintains Command, Control, Communications, Computers, Cyber, and Information Management (C5IM).

Network Convergence and Consolidation

This past year marked a significant step forward in advancing the Army's Unified Network Plan (AUNP) and supporting organizational Network initiatives. By emphasizing the importance of network convergence, Risk Management Framework (RMF), cloud migration, and data analytics, we aimed to strengthen and enhance mission command capabilities and achieve cost savings across our network enterprise environment. The transition to the Army Unified Directory Services (AUDS) provided global efficiencies and improved mobility for mission command and forward operations - all while achieving a 99.9 percent network and service uptime.

Joint Cyber Operations

In FY25, the Defensive Cyberspace Operations - Element (DCO-E) team collaborated with over 800 service members from all military branches, Kosovo Security Forces - Cyber Defense Unit (CDU) and Communication Information Management (CIS) Company and multiple state and federal agencies during Cyber Shield 2025. This event was held at the State Military Reservation (SMR), Virginia Beach, Virginia. This annual exercise once again stood as the largest joint cyber exercise in the United States. The team's mission was to respond to a simulated cyber-attack on a municipal water company that supplied cooling water for nuclear reactors. The team used Cyber standing operation procedures (SOPs) to track down hackers on the network, recommend remediation steps to network administrators, and restore this critical infrastructure for the nuclear facility. Cyber Shield offered the DCO-E team and our state partners valuable opportunities to strengthen their cyber skills through a range of training and certification programs focused on locating, countering, and defending against live adversaries, represented by an extensive red team contingent. It also provided the Iowa Army National Guard Judge Advocate General (JAG) with hands-on experience in managing cyber engagement activities.

State Partnership Training and Support

In January, members of the Iowa Air and Army National Guard visited Kosovo to participate in a planning and development conference, laying the foundation for selecting an industry stand to guide cybersecurity and information management practices for Kosovo Security Forces and Ministry of Defense as they integrate into a unified network environment. In September, members of the Iowa Army National Guard Signal and Cyber communities traveled to Kosovo to conduct an enterprise security assessment and provide training for tactical communication operators on new radio systems, including antenna theory courses and practical exercises to reinforce the training.

INSPECTOR GENERAL

Mission and Functions

The Inspector General (IG) reports to the Adjutant General on various matters including:

- Conditions affecting personnel, unit readiness, mission performance, discipline, command climate, morale, esprit de corps, resource utilization and the state of efficiency of the Iowa National Guard.
- Implementation of IG functions (teaching/training, assistance, inspections, and investigations) within the State and inform the Adjutant General of any issues and concerns.
- Inspections directed by the Secretaries of the Army and Air Force, the Chiefs of Staff of Army and Air Force, the Adjutant General, or the Inspectors General for the Army and Air Force, or as prescribed by law, instruction, or regulation.
- Accomplishment of command objectives; policy instruction, procedures, systems, and processes to help inspected activities; and improvement of operational efficiencies.
- Impartial status report to the Adjutant General on the operational and administrative effectiveness of the command.
- Dissemination of information, innovative ideas, and lessons learned as the result of inspections and changes in procedures.

Assistance to Commanders, Soldiers, Airmen, Family members, civilian employees, retirees, and others who seek help with problems related to the Army and Air Force. During the course of conducting inspections, consider management controls in the examination of systemic issues and make appropriate recommendations to the Adjutant General.

IG Accomplishments

Inspections

In 2025, the Inspector General's Office made great strides in the assistance, teaching, and training functions which included: 49-unit site visits and morale assessments with over 4,000 service members. This initiative supported the Lines of Effort regarding people, readiness, and retention and proved extremely valuable to state efforts as morale also includes matters beyond the unit itself and that apply to the Army as an institution.

Inspector General Action Requests (IGARs)

The IG received and acted upon 394 requests for assistance to resolve real and perceived issues from military, civilian, retiree, and family members of the Army and Air Force. The case load grew in 2025 at 194 versus 151 in 2024. IG Office participation at Yellow Ribbon events, JRTC at Fort Polk, LA, and building awareness among service members at Soldier Readiness Processing deployment events all factor into IG's increased caseload. All complaints were either acted upon directly by the IG office or referred to the appropriate agency and monitored by the IG until final resolution. Of the Requests for Assistance, 200 were generalized questions that did not need action by other agencies or units. The Iowa IG Office does not close cases until resolution has been reached; this policy ensures issue resolution, visibility, and timeliness.

Teaching and Training

Every IG case provides an opportunity to explain regulations or instruction and help with communication and common understandings. The IG office conducted quarterly updates to the Adjutant General on issues and trends. The IG Office also conducts training for the Pre-Company Command and 1SG Course, as well as providing a block of instruction to the Equal Opportunity Course. The IG provided 7 Command Level briefings to senior leaders entering Command positions.

Investigations and Inquiries

Four Investigative Inquiries were completed, as well as two Whistleblower Reprisal (WBR) complaints. The WBR complaints were submitted to DODIG with dismissal recommendation.

Professional Development

As a service to the Joint Force, the IG Office continuously undergoes professional development to improve our team. One Inspectors General completed the Army Basic Inspector General Training Course, but due to travel bans for civilians, the training courses were delivered online. Each IG team member must have 60 CPE's within a 2-year time frame. The Iowa IG Office remains diligent in watching daily trends across the DoD and using relevant information to inform our forces. This office also conducts internal After-Action Report's on cases as well as ensuring that we are supporting service members to the best of our abilities.

STATE PARTNERSHIP PROGRAM

The Iowa National Guard is paired with the Republic of Kosovo and the Kosovo Security Force (KSF) as part of the National Guard's (IANG) State Partnership Program (SPP). Through this program, military-to-military engagements are conducted in support of US defense security cooperation goals and has historically leveraged multi-sector relationships spanning military, government, economic and civic spheres.

The Iowa National Guard Lines of Effort (LOE) are:

- Maneuver
- Cyber and Information Systems (CIS)
- Military Medical Capabilities
- Sustainment
- Leader Development

KSF A Company (A CO), 1st Infantry Regiment was attached to 2/34 Infantry Brigade Combat Team (IBCT) during Joint Readiness Training Center (JRTC) rotation 25-08 at Fort Polk, Louisiana in May and June 2025. KSF A CO and its enablers trained deployment tasks, to include personnel and medical readiness, equipment inventory and packing, and transportation outside of its territorial boundaries. This comprehensive expeditionary event was the culmination of KSF's infantry training with its IANG partner, 1-133 Infantry Battalion (1-133 IN BN). 1-133 IN BN leadership observed KSF 1st Regiment's platoon validation in Kosovo prior to attending JRTC in

May. KSF enablers included observer/controllers and a white cell that supported KSF A CO and 2/34 IBCT units at Fort Polk during JRTC 25-08.

IANG and KSF cyber defense training in FY25 was focused on updating physical communications architecture, vulnerability assessments, and network security policies. The KSF cyber team participated in the exercise Cyber Shield alongside the IANG cyber team in June. Cyber Shield is a multi-national exercise conducted with partner nations and their State Partner National Guard service members. Croatia will host the Combined Adriatic Cyber Exercise 26 (CACE 26). IANG and KSF will participate in CACE 26 with red and blue teams.

IANG medics trained with KSF medical teams on NATO Role 1 Tactical Combat Casualty Care (TC3). These tactical level medical training events focused on patient care on the battlefield, patient triage, and medical evacuation from point of injury to a Role I medical facility. KSF medics updated their tactical medicine standing operating procedures (SOP) prior to validating them during Defender Europe 2025 (DE 25) in June. IANG medical experts trained with and evaluated KSF medics on TC3 in a tactical environment during DE 25.

The IANG G4 Deputy Director for Logistics visited KSF's vehicle maintenance facility in Gjakova, Kosovo in August. The purpose of this visit was to assess Kosovo's progress toward building a regional maintenance asset for ground vehicles, unmanned aerial vehicles, weapons, and equipment. KSF and IANG conducted several personnel operations staff exchanges to discuss deployment readiness and casualty assistance. The personnel operations staff were critical to deployment preparation for JRTC and OIR.

KSF and IANG have participated in each other's Best Warrior competitions for the past six years. These competitions are aimed at improving interoperability and building enduring relationships between IANG and KSF soldiers. The KSF Training and Doctrine Command conducted its first Sergeant Major's Academy (SMA) in Kosovo. Two IANG Sergeants Major co-instructed some of the academy's modules. The IANG Command Senior Enlisted Leader (CSEL) and US European Command (USEUCOM) CSEL observed the KSF SMA and mentored academy graduates.

IANG Adjutant General requested that a KSF Infantry Platoon co-mobilize with 2/34 IBCT to the US Central Command (USCENTCOM) theater of operations supporting OIR in FY25. IANG staff attempted this through the Department of the Army G3 International Affairs Division to identify the tasks and approval process through the appropriate combatant commands, NGB, and State Department. Due to political constraints within the Republic of Kosovo government, the Infantry Platoon was unable to mobilize to the USCENTCOM theater. However, with the steps identified, the IANG intends to co-mobilize a logistics element with the 734th Regional Support Group to the USEUCOM theater of operations.

Kosovo and US representatives signed a Communications Interoperability and Security Memorandum of Agreement (CISMOA), which allows both countries to securely share classified information. This agreement is imperative to future collaboration of the two countries operating secure lines of communication using communications security (COMSEC) in radios and information networks.

AIR NATIONAL GUARD

Organization

The Iowa Air National Guard (IAANG) provides the necessary funds and facilities to accomplish the required training of assigned units required by their assigned missions. IAANG has three geographically separate organizations:

- Headquarters, Iowa Air National Guard, Camp Dodge
- 132d Wing, Des Moines
- 185th Air Refueling Wing, Sioux City

Each Air National Guard (ANG) location has a full-time contingent to support its programs. Property, funding, and real property responsibilities are delegated by the United States Property and Fiscal Officer for Iowa, who has appropriate assistants at the Des Moines and Sioux City locations. These representatives perform the necessary functions of the office in support of the Air National Guard program.

Missions

IAANG's federal mission is to provide trained and equipped units immediately available for mobilization in time of a national emergency. Each unit functions independently under the direction of the Adjutant General and the Headquarters, Iowa Air National Guard. The state mission is to provide units that are organized, equipped, and trained to function efficiently at authorized strength in the protection of life and property and the preservation of peace, order, and public safety under competent orders of State authorities.

At IAANG Headquarters, senior leadership staff report to the Adjutant General by providing ANG information, staff analysis, issue resolution, and action recommendations. The Headquarters also provides guidance in controlling and supervising Air National Guard units within the state, including employment of Air National Guard units for state missions and preparation for their mobilization assignment.

132d Wing – Des Moines

Each operational unit has wartime missions assigned by the United States Air Force. The mission of the 132d Wing is to train, deploy, execute, and sustain operations in missions supporting the nation, state, and community. Located in Des Moines, the 132d Wing is composed of the Intelligence, Surveillance and Reconnaissance Group (ISRG), Operations Group (OG), Mission Support Group (MSG), and Medical Group (MDG).

The 132d Intelligence, Surveillance and Reconnaissance Group includes the 132d Intelligence Support Squadron, 232d Intelligence Squadron and 233d Intelligence Squadron. The ISRG maintains a mission-ready force available to support Air Force 24/7 targeting capabilities by providing worldwide Air Operations Centers with accurate targeting intelligence through analyzing geospatial imagery to identify target functions and vulnerabilities, to then match appropriate weapons to meet the commander's specific objectives.

The 132d Operations Group includes the 124th Attack Squadron, 132d Operations Support Squadron, 133d Combat Training Squadron, 168th Cyber Operations Squadron, and the 132d combat Training Squadron.

- The 124th Attack and 132d Operational Support Squadrons provide a 24/7/365 combat capability, flying MQ-9 aircraft supporting the needs of Combatant Commanders in worldwide areas of responsibility.
- The 133d Combat Training Squadron trains, tests, and certifies total force cyber, electronic, and information warfighters and capabilities by providing realistic and relevant simulated cyberspace environments, events, and exercises.
- The 168th Cyber Operations Squadron ensures cyber preparedness and incident response for state and national level threats.
- The 132d Combat Training Squadron provides persistent Distributed Mission Operations capability and expertise in support of realistic, relevant training opportunities to warfighters in a networked environment.

The 132d Mission Support Group is comprised of approximately 300 personnel across five squadrons to include: Security Forces, Civil Engineering, Force Support, Communications, and Logistics Readiness. “More than Support” is the group’s motto highlighting its ability to not only provide in-garrison Agile Combat Support to the 132d Wing, but also develop well-trained and equipped warriors for contingency operations for our State, Nation, and Combatant Commanders worldwide. The Group offers a unique variety of domestic response capabilities which include Disaster Response Mobile Kitchen, Fatality Search & Recovery Team, Mobile Emergency Operations Center, Urban Search & Rescue, Unclassified-Processing, Assessment and Dissemination, and Civil Engineering Debris Clearance.

The 132d Medical Group is mission-focused and ready to provide support to the 132d Wing’s state and federal missions to include expeditionary combat support. Ultimately, Medhawks ensure that the 132d Wing’s warfighters are medically ready to deploy anytime, anywhere.

185 Air Refueling Wing – Sioux City

The 185th Air Refueling Wing's mission is to provide an air-to-air refueling capability and is attached to Air Mobility Command for training, inspections and tasking. Located in Sioux City, Iowa, the wing is assigned to the KC-135 Stratotanker and is equipped with eight aircraft. The 185 ARW is composed of the Operations Group (OG), Maintenance Group (MXG), Mission Support Group (MSG) and the Medical Group (MDG).

The 185th Operations Group includes the 174th Air Refueling Squadron and 185th Operations Support Squadron which provide fully trained air crew to complete refueling missions worldwide 24/7. The 270th Contingency Response Squadron was established this year following the divestment and inactivation of the 133d Test Squadron in Fort Dodge, Iowa. The Contingency Response Squadron will be responsible for rapid response deployment of CONUS and OCONUS missions for re-establishing and securing an airbase following a natural disaster.

The 185th Maintenance Group includes the 185th Aircraft Maintenance Squadron, 185th Maintenance Squadron, and 185th Maintenance Operations Flight. These squadrons provide technical expertise to maintain and deploy both personnel and aircraft to support Combatant Commanders. Additionally, they support Air Mobility Command by providing crews for 24/7 worldwide missions.

The 185th Mission Support Group includes Security Forces, Civil Engineering, Force Support, Communications, Contracting and Logistics Readiness Squadrons. The Mission Support Group consists of approximately 400 Airmen and maintains domestic operations capabilities to include the Civil Engineering debris clearance package and Security Forces Civil Disturbance package.

The 185th Medical Group provides medical support to the wing to ensure all Airmen are medically prepared to execute the mission. The medical group consists of providers including flight doctors, optometrists, dentists, physician assistants, and nurse practitioners. The group also has immunizations, laboratories, public health, bioenvironmental, and administration. The Medical Group has also been tasked with the Critical Care Air Transport Team (CCATT) which provides another avenue to get Airmen into the operational fight.

Iowa Air National Guard Strength (as of 01 Oct 2025)			
	Authorized	Assigned	Percent Strength
132 WG Officers	198	182	91.9%
JFHQ Officers	17	20	117%
185 ARW Officers	127	128	100%
132 WG Enlisted	788	776	98.5%
JFHQ Enlisted	30	34	113%
185 ARW Enlisted	767	769	100%
Total	1,927	1,909	99.1%

Iowa Air National Guard Flying Program – Fiscal Year 2025		
Unit	Type Aircraft	Flying Hours Completed
132d Wing	MQ-9	5951
185th Air Refueling Wing	KC-135*	1970.8

*The 185th Air Refueling Wing flew the KC-135 for a total of 591 sorties which resulted in 6,629,938 pounds of fuel being offloaded both CONUS and OCONUS.

Federal Logistics

The Chiefs of Supply, Civil Engineers, and Comptrollers at the Wings serve as Assistants to the United States Property and Fiscal Officer for property, real property, and fiscal matters. They provide support for Air National Guard programs and serve as administrators of a variety of programs that include Air Force stock fund management, aviation fuels and ground fuels,

commercial transportation, procurement, war readiness spares kit, war readiness materials, installation facilities, construction, and fiscal affairs management.

Deployments, Exercises, Partnerships and State of Iowa Support

Throughout the year, the units are involved in deployments in support of Department of Defense contingency operations around the world and range from 30 days to over 180 days in locations spanning the globe from central Asia to the Pacific. The following is an outline of the global mission support being provided by the Iowa Air National Guard.

132d Wing Deployments

CENTCOM, EUCOM, INDOPACOM, NORTHCOM, AFRICOM, STRATCOM

During FY 2025, 307 members of the 132d Wing served on Title 10 deployment orders either overseas, stateside, or in Iowa, totaling 52,648 days of service. Additionally, the 132d Wing provides 24/7 home station contingency and exercise support. The 132 OG deployed in-place as an operational Remotely Piloted Aircraft (RPA) unit supporting two different Combatant Commanders over three continents.

132d Operations Group

Remotely Piloted Aircraft (RPA) Operations: In 2025, the 124th Attack Squadron participated in Indo-Pacific contingency response exercises while executing combat missions in four major theaters across the globe, flying 208 MQ-9 Reaper sorties and logging 3,480 combat hours.

132d Combat Training Squadron

The 132d Combat Training Squadron ensured Air National Guard and Total Force combat readiness by providing 16,000 Joint warfighters across the U.S. with network-enabled simulator and live-fly training featuring advanced capabilities and 5th generation aircraft, achieving an unprecedented leap forward in air combat training. The total cost avoidance by performing these events in the distributed environment compared to live flying the same amount of aircraft was over \$1B.

133d Cyber Training Squadron

The 133d Cyber Training Squadron enhanced the readiness of the 168th Cyberspace Operations Squadron (Iowa ANG) and the 179th Cyber Wing (Ohio ANG) by delivering critical training and lending their expertise to various Special Operations Cyber Mission Defense Teams. This Squadron expertly provided Red Team (Opposing Forces) operations for the European Command Adriatic Regional Security Cyber Cooperation Exercise in Slovenia. The Adriatic exercise supported 80 cyber personnel from seven states and seven partner nations, to include Kosovo Cyber Security Forces.

168 Cyber Operations Squadron

The 168th Cyber Operations Squadron has continued to execute and improve the state of cyber warfare. With Iowa State University, the squadron hosted an International Cyber Defense Competition that involved 200 participants. Participants came from 10 Iowa Universities and high schools, as well as 10 Kosovo Universities and schools. The squadron was also involved in the Cyber Tatanka Exercise with 5 guardsmen that joined Nebraska's annual cyber exercise. The Cyber Tatanka exercise is funded by the DOD's Innovative Readiness Program. Air Guard members joined with Army's Defensive Cyber Operations Element and Kosovo Security Force members to

collaborate on training and exercising cyber forces in computer network defense and incident response to protect critical networks. The squadron invested in its future technical capabilities by training its first three warrant officers, a strategy that aligns with the Air Force's commitment to talent retention and specialized skill development.

132d Intelligence, Surveillance and Reconnaissance Group The 132d ISR Group provides joint, multi-domain capabilities to warfighters, supported leaders, and combatant commanders around the globe via timely targeting intelligence and analysis. Additionally, the group maintains a mission-ready force available to support Air Force 24/7 targeting capabilities by providing Air Operations Centers accurate targeting intelligence to identify target functions and vulnerabilities and then match appropriate capabilities to those targets to meet the commander's specific objectives.

In 2025, the 132d Intelligence, Surveillance and Reconnaissance Group (ISR) achieved a significant milestone by completing its first involuntary mobilization within the Air Force Targeting Enterprise. During this mobilization, the ISR provided vital intelligence support to multiple Combatant Commands, producing over 1,500 intelligence products derived from more than 11,700 hours of research and analysis. The group's contributions supported organizations such as U.S. Special Operations Command (USSOCOM), the National Geospatial Intelligence Agency (NGA), U.S. Space Forces in Europe – Space Forces Africa (USSPACEFOREUR-AF), and U.S. Indo-Pacific Command (USINDOPACOM). Furthermore, the 132d ISR played a key role in enhancing USINDOPACOM's operational readiness by refining Peer-to-Peer Tactics, Techniques, and Procedures (TTPs) during multiple exercises, demonstrating their commitment to support global strategic objectives.

132d Mission Support Group

The 132d Mission Support Group significantly advanced its capabilities in FY25, ensuring the Wing's readiness and operational effectiveness. The 132d Civil Engineer Squadron (CES) enhanced its readiness through rigorous training and infrastructure improvements. During Exercise Toxic Swell in Hawaii, eight CES personnel deployed alongside 50+ Emergency Managers from 10 ANG units and joint service partners, completing 134 individual tasks focused on Chemical, Biological, Radiological, and Nuclear (CBRN) reconnaissance, decontamination, and advanced detection technologies. The CES also executed a multi-day field training event in Fargo, North Dakota, concentrating on contingency operations, base recovery, and hands-on equipment proficiency, validating readiness across Prime Base Engineer Emergency Force (BEEF) skill sets with over 40 hours of field instruction. In addition to training, the CES executed over \$3.5M in facility and infrastructure improvements, significantly exceeding the annual Sustainment, Restoration, and Modernization (SRM) budget of \$400K. Key highlights included \$994K in asphalt road improvements, a \$137K Alert Trailer demolition, MSA grading and drainage repairs, energy and HVAC upgrades, facility sustainment activities such as roof, flooring, lighting, fire alarm, and tuckpointing repairs, and the obligation of design funding for a \$34M, 30,000 SF MILCON Consolidated Support Facility.

In June, the 132d Logistics Readiness Squadron (LRS) deployed to Joint Base Elmendorf-Richardson, Alaska, for Operation "Kodiak Frostbyte," an annual training event designed to provide critical hands-on experience unavailable at home station. By integrating with active duty and Guard personnel, the LRS enhanced skills across key sections like Materiel Management

(LGRM), Vehicle Maintenance (LGRV), and Munitions (LGRMW). This training significantly strengthened the 132nd LRS team's overall capability and validated their readiness for domestic and overseas deployments.

During their 2025 annual training in Oahu, Hawaii, the Iowa Air National Guard's 132d Security Forces Squadron underwent rigorous, jungle-based exercises designed to enhance battlefield readiness and leadership skills. Utilizing Joint Base Pearl Harbor-Hickam and the U.S. Army's 25th Infantry Division training grounds, the unit engaged in demanding activities from pre-dawn ruck marches and live-fire drills with the M240 Bravo to intense land navigation and small unit tactics training. Structured classroom instruction, followed by hands-on application and reinforced by experienced NCOs, ensured Airmen mastered crucial skills like patrol formations, tactical communications, and team leader procedures under challenging conditions, preparing them to confidently lead in future operations. During their annual training, a ceremony was held where Senior Master Sgt. Greg Cleghorn received the Master Combat Infantry Badge (MCIB), a first for an Iowa National Guard Airman, recognizing his long-standing dedication and infantry expertise gained through both Army and Air Force service. Cleghorn's MCIB, authorized by the Department of the Army in 2025, highlights his unique combat experience and leadership, valuable assets to his squadron.

In August, the 132 Communications Squadron (CS) and 132 Force Support Squadron (FSS) participated in the Montauk Lightning Exercise - a Guard-wide exercise designed to simulate a deployment with a near-peer adversary, testing Force Support skills such as force accountability, command and control, and force bed down. This exercise also emphasizes the importance of real-time accountability updates to Combatant Commanders, which is crucial for decision-making during deployment operations. Furthermore, the culinary skills of the 132d FSS were on full display as they won the cross-service Iowa National Guard food competition, Operation Hades Café, earning them the Golden Spoon award in September 2025.

132d Medical Group

The 132d Medical Group (MDG) significantly strengthened its operational capabilities in FY25, particularly through its crucial OCONUS medical support to Landstuhl Regional Medical Center (LRMC) and Ramstein Air Force Base. During this deployment, 30 MDG airmen delivered comprehensive care to 248 patients, covering a full spectrum of medical needs, from routine check-ups to emergency care, mental health services, pediatrics, labor & delivery, and flight medicine. Recognizing the value of specialized training, 132 MDG subject matter experts also provided dedicated Labor & Delivery instruction to LRMC staff, and key MDG personnel received essential Critical Care Air Transport (CCATT) training, ensuring readiness for future mission sets.

185th Air Refueling Wing Deployments

CENTCOM, INDOPACOM, NORTHCOM, EUCOM, AFRICOM, STRATCOM

During FY 2025, 125 members of the 185th Air Refueling Wing served on Title 10 deployment orders either overseas, stateside, or in Iowa, totaling 11,958 days of service.

The 185th Air Refueling Wing (ARW) continues to press for the future growth of the Wing in the state and ended the fiscal year by recruiting over 89 members, solidifying an end strength of over 100.3% - all with a mission inactivation of the 133d Test Squadron. 185ARW ranked in the top 10 KC-135 units for Mission Capable Aircraft by averaging 70.6% mission capability for the year. The wing also deployed 50 members to over 8 locations in support of contingency and non-

contingency operations and has been preparing for fiscal year 2026 deployments when the Wing distributes over 140 members in support of our Combatant Command requirements.

October 2024 began with hosting Congressman Randy Feenstra, Congressional Delegation Staff from the offices of Senators Chuck Grassley and Joni Ernst for an aerial refueling mission. This gave the 185th team the opportunity to provide answers to their requests for information over the **deteriorating status of the ramp and runway**. Iowa Governor Kim Reynolds later visited the Wing and experienced an in-flight refueling mission. Both visits focused on the current status of the 185th ramp & runway projects, timelines, criticality of the infrastructure, and the ramifications of this infrastructure on future mission capabilities. These engagements led to many efforts within the state by our congressional staff to push for legislation in support of our mission's future in the annual National Defense Authorization Act (NDAA) in Congress. Essential project segments include replacing and increasing the depth of the current 9,000 LF runway; hardening the existing 1,000 LF paved overruns; constructing runway extensions; constructing a cargo holding pad; and repairing the aircraft parking ramp. The project request stems from the mission conversion from F-16s to the much heavier KC-135 Stratotankers in 2003. During this conversion, the ramp and runway were placed under operating waivers to accept the weight and capacity of the refuelers with a promise they would be replaced in the future. The promise has yet to be fulfilled.

In January, the **185th Medical Group** participated in the 60th Presidential Inauguration, providing medical support for the contingency of National Guard members temporarily stationed in D.C. supporting the event. They held sick calls for over 8,000 National Guard troops daily to address any medical concerns for those troops performing crowd management and transportation support.

In February, a Site Activation Task Force was underway for the initiation of the new mission set being added to the 185th, the **Contingency Response Squadrons**. The 185th will house the Air National Guard's only "super" squadron with 62 personnel, combining two 31 personnel Contingency Response Squadrons. Contingency Response Squadrons are a highly specialized team of Airmen that rapidly deploy to open airbases, coordinate air mobility operations, enable joint interoperability, and advise partner nations. From wartime taskings to disaster relief, the Contingency Response specializes in deploying people and equipment around the globe.

The **133d Test Squadron** was divested in 2025, closing after 77 years of service. The 133d Test Squadron, a Geographically Separated Unit, was then aligned as a subordinate unit under the 185th Air Refueling Wing. Its mission now is to provide command and control testing and evaluations on new aviation technology for air and land based military platforms. The 133 TS was attached to Air Combat Command for training, inspections and tasking.

The **185th Maintenance Group** was selected for the Maintenance Effectiveness Award in March 2025 for the National Guard Bureau. This prestigious award is earned by maintenance units with 25-300 authorized personnel who exemplify innovation, effectiveness of maintenance resources, quality of life programs, training programs, and mission accomplishments. The 185th Maintenance Group was the award recipient for the entire National Guard and continued on to compete at the national Air Force level.

In April, the 185th hosted the Employer Support for Guard and Reserve to organize an aerial **refueling flight for local employers** of our Airmen. This included 63 supervisors and leadership within the Airmen’s civilian organization, allowing them to see a KC-135 refueling in person. It was a well-received by the participating employers who learned more from their employed Airmen.

For the third year in a row, two **recruiting events** took place in local high schools: a Career Fair Day and Science Technology Engineering and Math (STEM) Day. Across these two events, over 550 high school students from 19 schools attended to view different Air Force career fields at the unit, with hands-on demonstrations for every student to be able to experience through the event.

The 185th Air Refueling Wing is deeply engrained into many facets of their **community**. The Wing meets quarterly with members of the City of Sioux City Council to discuss upcoming construction projects, potential growth opportunities, and overall wellness and operations of both the city and the Wing. Members of the 185ARW also spend their personal time being involved in various boards and organizations around Siouxland including the Chamber of Commerce, The Siouxland Initiative, the United Way of Siouxland, The American Red Cross, Siouxland Center for Active Generations, Siouxland Freedom Park, Leadership Siouxland, various local Veterans of Foreign Wars organizations and school boards.

A major community event included the **restoration of an A-7D Corsair II fighter jet**, one of the last A-7’s flown at the 185th Air Refueling Wing in 1991 before the conversion to F-16s. The A-7 was originally on display at Martin Airfield, now closed, and the aircraft was requested to be moved to Siouxland Freedom Park in South Sioux City, Nebraska. The aircraft needed extensive repairs and repainting, accomplished by the Air National Guard’s sole paint facility located at the 185th, before it was displayed at the park after four months of restoration efforts.

A **change of command** took place when Colonel Sonya Morrison departed as Wing Commander for an assignment at the National Guard Bureau in Washington, D.C. Colonel Adam “ACE” Carlson replaced COL Morrison and returned to the 185th after multiple assignments across the National Guard Bureau and the Pentagon over the last several years. COL Carlson’s new priorities, “People, Readiness, and Innovation,” emphasize the need to not only modernize, but to stay focused on the largest part of the mission and tackling problems through creative thinking.

Continued conversations are taking place with the National Guard Bureau (NGB) for a new **hangar replacement** to replace an aging building originally built in 1956 to house the F-100. This future-facing project is through the initial planning process and now moving through NGB channels for approvals.

The **185th Paint Facility** continues as a potential painting location for the F-35 Lightning II. The added capability this assignment would bring adds a unique ability to the 185th, a distinction that many paint facilities do not possess. The 185th continues to work with the corresponding agencies to identify and support their selection process.

APPENDIX A

State Budget - Department of Public Defense Fiscal Year 2025 (1 July 2024 – 30 June 2025)

Receipts:

Appropriation	\$ 7,211,221
Federal Reimbursements	63,388,995
Intra-State Transfers	987,881
Reimbursement from Other Agencies	1,208,629
Refunds and reimbursements	208,158
Sale of Real Estate	0
Sale of Equipment	7,050
Rents and leases	42,654
Other sales and services	16,704
Other Revenue	0
Balance forward from 2022	0
Total Resources:	\$ 73,071.292

Disbursements:

101 Salaries	\$ 22,771,991
202 Travel In-State	18,719
203 Vehicle Operation	165,907
204 Vehicle Depreciation	45,947
205 Travel Out-Of-State	162,808
301 Office Supplies	23,032
302 Facilities Maintenance Supplies	1,005,900
303 Equipment Maintenance Supplies	281,743
304 Professional & Scientific Supplies	69,095
306 Housing & Subsistence Supplies	11,026
307 Ag & Horticultural Supplies	87,516
308 Other Supplies	63,701
309 Printing and Binding	13,858
311 Food	0
312 Uniforms	141,025
313 Postage	19,661
401 Communications	632,877
402 Rentals	225,042
403 Utilities	4,574,916
405 Professional Services	1,920,748
406 Outside Services	4,388,645
407 Intra-State Transfers	0
408 Advertising	0
409 Outside Repairs & Maintenance	8,791,419

414 Reimbursements to Other Agencies	633,286
416 IT Reimbursements	97,229
418 IT Outside Services	35,685
432 Gov Transfer-Attorney General	33,711
433 Gov Transfer-Auditor of State	3,993
434 Gov Transfer-Other State Agencies	633,286
501 Equipment	765,140
502 Office Equipment	0
503 Equipment-Non Inventory	1,265,942
510 IT Equipment & Software	302,780
601 Claims	8,844
602 Other Expenses	38,583
701 Licenses	14,517
702 Fees	0
705 Refunds	181
801 State Aid	9,358,004
901 Capitals	14,336,935
Reversions	100,265
Total Disbursements:	\$ 79,887,030

Master Cooperative Agreement

The National Guard Bureau (NGB) and the State (Grantee) have entered this Master Cooperative Agreement (MCA) to establish the terms and conditions applicable to the contribution of NGB funds or In-Kind Assistance for the operation and training of the State Army and Air National Guard. Cost sharing ranges from 50% federal funds to 100% federal funds. Cooperative agreements provide reimbursements to the state for operating and maintenance costs.

Compensation and expense of National Guard in State active service.

Authority and Scope: Chapter 29A.29, Code of Iowa, provides for payment of compensation of state military personnel and expenses of state military forces as authorized in Chapter 29A.27, Code of Iowa, from the state treasury if not otherwise appropriated.

Fiscal Year 2025:

State Active-Duty Expense	\$ 230,311
Death & Disability Expense	62,760
<u>Outside Revenue & Reimbursement</u>	<u>0</u>
Standing Unlimited Appropriation	293,071

Support and Facilities Improvement Fund

Code of Iowa, Chapter 29A.14 established the Support and Facilities Improvement Fund.

The Adjutant General may operate or lease any of the National Guard facilities at Camp Dodge. Any income or revenue derived from the operation or leasing shall be deposited with the treasurer of state and credited to the National Guard Support and Facilities Improvement Fund.

The proceeds of the fund shall be used to support National Guard operations and for the construction, improvement, modification, maintenance or repair of National Guard facilities.

Fiscal Year 2025:

FY24 Balance forward		1,450,707
Revenue		1,801,390
<u>Expenses</u>		<u>1,740,946</u>
Balance forward to Fiscal Year 2026	\$	1,511,151

Capital Improvements

Source of funds: Rebuild Iowa Infrastructure Fund (RIIF)

Fiscal Year 2025 – Major Maintenance

FY24 Balance forward Appropriation 30D		809,620
FY25 Appropriation 30D		2,100,000
<u>Expenses</u>		<u>1,898,808</u>
Balance forward to Fiscal Year 2026	\$	1,010,812

Fiscal Year 2025 – Armory Construction Improvement Projects

FY24 Balance forward Appropriation 54D		1,126,159
FY25 Appropriation 54D		2,100,000
<u>Expenses</u>		<u>2,064,240</u>
Balance forward to Fiscal Year 2026	\$	1,161,919

Fiscal Year 2025 – Camp Dodge Infrastructure Upgrades

FY24 Balance forward Appropriation 59D		497,212
FY25 Appropriation 59D		550,000
<u>Expenses</u>		<u>695,496</u>
Balance forward to Fiscal Year 2026	\$	351,716

Iowa Department of Public Defense Department Contact

Copies of the Iowa Department of Public Defense Performance Report are available by contacting 1LT Ariane Hakizimana, Chief of Staff Admin Officer, at 515-252-4444 or Ariane.i.hakizimana.mil@army.mil

Iowa Department of Public Defense

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